

NEWS: EUROPE

Bank dashes Italian rate cut hopes

By James Blyth in Rome

The prospect of an immediate cut in Italian short-term interest rates dwindled yesterday after the governor of the Bank of Italy said economic conditions had still not paved the way for an easing of monetary policy.

Although Italian consumer price inflation figures for October looked set to be slightly lower than market analysts had been expecting, Antonio Fazio, the bank's governor, told a parliamentary commission that he could not agree with

claims that the way was now clear to ease policy.

Appearing at a meeting of the Italian parliament's commission into the 1998 budget, Mr Fazio was asked whether the country had now entered a period of monetary stability and low inflation.

"I disagree," he replied. "In a country that has had high inflation for 25 years, you cannot say that you have entered a period of stability and low inflation after a few months."

Mr Fazio - who has kept Italian rates at comparatively high levels

in the run-up to Italy's single currency bid - also appeared to criticise the government's recent attempts to reduce spending on pensions in the 1998 budget.

He said Romano Prodi, the prime minister, still had to set out "in concrete terms" precisely what the final reductions in pensions spending would amount to. He said current pensions reductions under discussion - around 14,000bn (\$2.3bn) for 1998 - were "inferior" to draft proposals set out by the government earlier this year.

"What is necessary is a range of

cuts that have a durable impact on the public finances," Mr Fazio told the commission, adding that it was "essential over time" to reduce the proportion of gross domestic product taken up by pensions spending.

Italian overnight rates were yesterday trading at around 6.81 per cent following Mr Fazio's comments, against a German repo rate of 3.3 per cent. His views on both pensions and inflation were immediately interpreted by market analysts as a sign that he would not reduce Italian interest before the end of the year.

Preliminary consumer price inflation figures for a range of Italian cities last night appeared to undermine Mr Fazio's concerns on inflation. The figures - which cover the first batch of Italian cities covered by an official monthly survey - suggest Italian consumer prices could rise from an annualised 1.4 per cent in September to around 1.6 per cent or 1.7 per cent in October.

Economists had been predicting that the final figure would jump to between 1.8 per cent and 1.9 per cent this month.

Tietmeyer warns on deals over EMU members

By Andrew Fisher in Frankfurt

Hans Tietmeyer, president of the Bundesbank, warned yesterday that political compromise in the choice of members of European monetary union could lead to higher interest rates in the euro area.

He added that such a development could harm the economies of the countries that signed up to Emu.

Any compromises which jeopardised financial stability could also lead investors to move funds to other financial centres and currencies, he said.

The decision on Emu membership is due next May. Mr Tietmeyer said that a credible choice of participants - based only on proven and continued progress towards meeting the convergence criteria set out in the Maastricht treaty - would be respected by financial markets.

This would ease the task of fixing bilateral conversion rates between member countries.

Mr Tietmeyer said he was convinced that the euro could follow in the footsteps of the D-Mark as a world-wide investment and reserve currency, extending the role of the German currency.

"But international acceptance cannot be decreed," he said. "This would depend on confidence in the policies of the future European Central Bank (ECB) and continued economic and political harmony in Europe."

Mr Tietmeyer added that governments' efforts to co-operate in combating structural problems such as unemployment should not lead to interference with the independence of the ECB. Last week, France and Germany agreed that Emu countries should co-ordinate economic policy through an informal body that preserved the ECB's independence.

"Whoever encroaches on the independence of the ECB endangers the international reputation of the euro," he asserted. "Confidence in the future stability of the euro in financial markets would decline, with negative consequences for the external value of the euro."

Mr Tietmeyer said central banks would have to follow "a credible policy of stability" to help build confidence in the euro in the run-up to Emu. Inflation must be dealt with in good time to avoid burdening the euro.

He said the latest rise in the Bundesbank securities repurchase (repo) rate from 3 per cent to 3.3 per cent had to be seen in this context. Further moves would depend on how markets and economic data developed.

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Overboard: Demonstrators throw a dummy into the Seine where Algerians were killed by police in 1961. Activists claim 200-300 were killed although the official count is three.

Papon trial triggers Gaullist era probe

By Robert Graham in Paris

The war crimes trial of Maurice Papon, the former Vichy official, is threatening to turn into a forum not just for investigating the behaviour of French civil servants but for questioning the hallowed reputation of Charles de Gaulle.

The prospect of scrutinising de Gaulle's wartime activities and his post-war presidency has sharply raised the political temperature surrounding the 12 day-old trial in Bordeaux.

The most inflammatory comments have come from Jean-Marie Le Pen, leader of the far-right National Front, who observed: "It was more comfortable to resist [the Germans] from London than in Paris."

By denigrating de Gaulle, who operated the headquarters of the French Resistance from London, and exposing France's long-standing ambiguity towards the collaborationist Vichy government, he hopes to attract supporters away from the centre-right heirs to the Gaullist tradition. A weakening of the Gaullist image serves the

interests of the current Socialist-led government and the left in general.

Early on in the trial, attention shifted to Mr Papon's role as Paris police chief during the latter stages of the Algerian war of independence, when de Gaulle was president of France.

Mr Papon was reminded of the savage repression of an Algerian demonstration in Paris on October 16, 1961. The official death toll was three dead in one of the most controversial incidents on French soil during the bitter Algerian struggle.

Algerian groups and opposition politicians alleged at the outset that between 200 and 300 people had died, and that some bodies were found floating in the Seine.

No sooner had the matter been raised in court - emotively, on the 36th anniversary - than Catherine Trautmann, the culture and information minister, promised to open the state archives for 1961. If all the evidence is examined, embarrassing information could come to light of alleged official complicity in a cover-up.

Philippe Séguin, leader of the Gaullist party, has fumed against what he regards as the manipulation of the case against Mr Papon, who is accused as a Vichy official of helping to organise the deportation of over 1,500 Jews from the Bordeaux area during the German occupation.

Mr Séguin had an open letter published yesterday in Le Figaro, entitled "Enough! Enough! Enough!". He complained the trial had become a pretext "for two indictments - that of Gen de Gaulle and Gaullism, and of France".

Lionel Jospin, the Socialist prime minister, felt obliged to intervene yesterday to calm passions. Addressing parliament, he insisted that the Papon trial concerned a single man - not an era. Nor should it be directed against de Gaulle or undermine France's self-esteem.

However, the government's decision to open the archives is likely to complicate matters, and jurists may question whether it is just for Mr Papon, accused of crimes committed two decades earlier.

Focus of Nato enlargement debate shifting to money

Solana warns US not to push allies on finance

By David Buchan, Diplomatic Editor in Brussels

Nato's secretary-general, Javier Solana, cautioned the US yesterday not to use enlargement of the alliance as a pretext to put pressure on its current European members to raise their defence spending.

"We have to distinguish very clearly between what Nato needs for the 21st century and what are the needs for Nato for enlargement," Mr Solana said.

He said that to add a controversy about general Nato modernisation to the enlargement issue "could make a tremendous mess" of the debate over ratifying the admission of the Czech Republic, Hungary and Poland into the alliance.

Now that the three countries have virtually completed negotiations on political and legal aspects of joining Nato, the issue of alliance enlargement appears to turn almost entirely on money.

Next month Nato is due to finish its report on the direct costs of linking the three central European countries to the alliance command, communications and air defence network. Nato has agreed not to station outside forces in the new members.

The report is expected to put direct costs at \$4bn-\$5bn over 10 years. The three new members would only pay 4 per cent of the total.

But recent government and academic studies in the US have produced far higher estimates of the cost of enlargement, partly by including the need for existing Nato members, mainly in Europe, to improve their capacity to rush reinforcements to Nato's new members in a crisis. A recent Pentagon report put total enlargement costs at \$27bn-\$36bn over 10-13 years.

Mr Solana called such reports "misleading". Nato has long been poised to reinforce distant terrain in Norway and Turkey. The organisation's staff are confident that existing strategy and resources can cope with extending Nato defence further eastwards.

The Nato secretary-general said the Europeans had "in general terms met" 1992 commitments to make their forces more mobile. But US officials queried this, pointing to the lack of fuel tankers, trucks and mobile hospitals in, for instance, the German army. "It is one thing to say there are no extra requirements arising from enlargement, it is quite another to claim that all countries are meeting their existing requirements," said one US official.

One US official is, however, equally critical of comments by President Jacques Chirac of France and Mr Volker Rühe of Germany that their countries intended to pay no extra for enlargement at a time when the US Senate is already suspicious of Europeans dodging their obligations.

Mr Solana said he hoped Nato's debates over enlargement and its future role in Bosnia would be kept separate in substance and timing. There is growing confidence at Nato headquarters that the US will agree to keep some troops on the ground in Bosnia beyond the planned disbanding of the Stabilisation Force (Sfor) next June.

But there is also anxiety about getting some US commitment nailed down soon. "It is very difficult to analyse now what will happen in 1998," said Mr Solana, "but for the international community to abandon the Dayton peace process and accept partition would be a catastrophe".

Lieutenant General Viktor Zavarzin was yesterday appointed as Russia's first military representative to Nato.

Lammert files Airbus flight plan

Germans push towards an integrated European air industry, writes Peter Norman

The German government has identified three possible structures for an integrated European aerospace industry based on the present Airbus consortium. It also wants agreement on future joint development and manufacture of military aircraft to be part of a planned accord on reshaping the industry.

In an interview with the Financial Times, Norbert Lammert, German government co-ordinator for aerospace affairs, said Bonn expects the French government, owner of Aerospatiale, one of the Airbus partners, will have a stake in the industry "for the foreseeable future".

There would, however, be no dominant state influence over the four-nation Airbus consortium after it becomes a limited company by 1999. State and private shareholders "will have precisely the same rights", he said. "Also, the French state share in such a European company would necessarily be a minority stake, just as would those of Dasa (Daimler-Benz Aerospace of Germany) and British Aerospace." The other main Airbus partners, in the private sector,

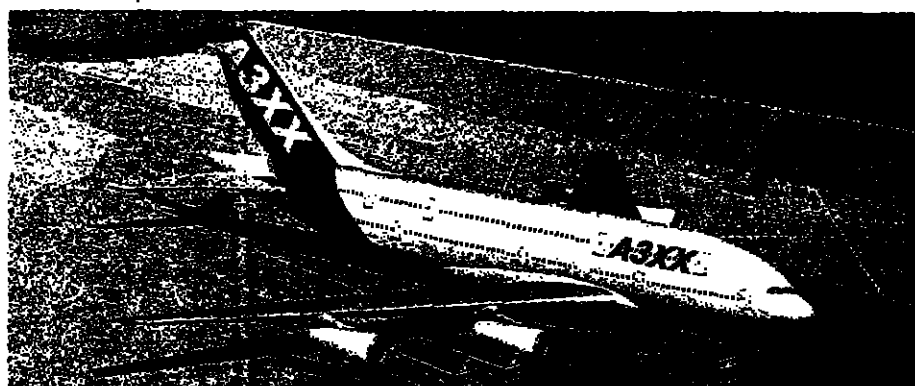
Mr Lammert, a state secretary in the transport ministry, insisted the German government does "not have the ambition to do industry's job and define appropriate corporate structures for the industry. That would be a step backwards from what

has happened in Germany and the UK: namely to reduce state dominance and create an entrepreneurial approach in a sector that is subject to strong political influence."

But Helmut Kohl, the German chancellor, is taking a keen interest in the creation of an integrated European industry to compete with the merged Boeing and McDonnell Douglas of the US. The issue was prominent in bilateral discussions between Germany and France on August 28 in Bonn and last month in Weimar, and has since been carried further in Bonn, Paris and London.

Mr Lammert believes these talks will lead to a "broad and relatively concrete political agreement, especially between Germany, France and the UK, which would make clear that we want a viable, competitive European aerospace industry and want this to be a joint venture." It would demonstrate that more is required than enhanced co-operation among European aerospace companies.

"One can imagine various structures for the industry," Mr Lammert said. "One would be an Airbus-plus solution in which there would be a new integrated Airbus system which would include additional activities. Another option would be the complete merger of the three big companies that are partners in Airbus, but excluding certain activities, such as engine making or possibly regional aircraft.



Model of the future: An impression of Airbus's planned A3XX

"Another possible solution would be that the Airbus partners create a holding company in which they would have stakes roughly corresponding to their existing stakes in the project. Operating companies would then be set up under the holding company for narrow bodies, wide bodies, for the A3XX, which I consider an urgent priority, perhaps for military transport and for satellite activities."

"Such an arrangement would allow us to secure the future of the European industry while opening up certain operational areas for partners in Europe, such as the Italian and Swedish manufacturers, and elsewhere." Potential partners could include companies in China, Russia or the US.

There have been suggestions of a link between an integrated European industry and Lockheed of the US following Lockheed's aban-

donment of its own civil aircraft production and in the light of Airbus's plans to build the A3XX rival to Boeing's 747 jumbo jet.

Mr Lammert does not consider the restructuring of the European aerospace industry to be a "rejection" of transatlantic co-operation. "Rather, I see it as a necessary condition for co-operation with US producers in the sense of co-operation among equals on joint projects. The European industry has not had this opportunity up to now. Instead, Europe's role has been as a subcontractor in US projects."

The German government also wants integration in the military sector. "I see agreement on the future joint development and manufacture of military aircraft as part of the accord on integrating the industry," Mr Lammert said. "This is necessary because otherwise there would be speculation about a de-coupling of civil and military activities. Joint military aircraft projects would come later."

"Both in helicopters and combat aircraft, we have far greater capacity than the US and yet only a fraction of their market," Europe will be unable to have the luxury of producing three rival aircraft (the four-nation Eurofighter, the French Rafale and the Swedish Gripen) in the future. This is "a luxury which not even the US can afford".

Mr Lammert was optimistic that the European aerospace industry will come together. "If Europe does not have a new structure for the industry by the end of the 20th century, it will have no relevant aerospace industry in the 21st century," he warned.

NEWS DIGEST

Yeltsin sees motion dropped

Russia's Communist party yesterday blinked in its confrontation with Boris Yeltsin and promised to withdraw a no-confidence motion in the government. The vote was to have been held in parliament today.

Gennady Zyuganov, the Communist party leader, said Mr Yeltsin had satisfactorily answered most of his faction's demands during a meeting with parliamentary party leaders in the Kremlin - even though the president made clear his government would not deviate from its current economic course.

But Mr Yeltsin said he would withdraw a controversial new tax code from parliament and submit it to a commission of ministers and MPs. He also promised to hold regular talks with the two speakers of parliament and discuss economic policy with parliamentary leaders, ministers, and trade union representatives.

"Neither the Russian people, nor you, nor we need this squabble," Mr Yeltsin told the parliamentary leaders.

Senior ministers will now press parliament to withdraw the no-confidence motion completely rather than have it hanging over their heads. John Thornhill, Moscow

SHIPPING

Italy ordered to repay aid

The European Commission has ordered the Italian government to repay more than £12bn (\$7m) of state aid granted to the shipping sector in Sardinia because it was in breach of European Union aid rules.

Brussels objected to the terms of the scheme partly on the grounds that it was discriminatory - ship operators were eligible for aid only if they employed Sardinian seafarers - and partly because it was conditional on operators having their head office in Sardinia.

Unofficial state aid to a Spanish textiles producer will also be subject to a Commission probe.

Brussels has received a complaint from a competitor in the viscose fibres sector that SNACE in Cantabria was kept going artificially through a series of rescheduled debts. Emma Tucker, Strasbourg

TURKEY

Çiller's husband charged

A Turkish prosecutor said yesterday he had charged the husband of the former prime minister, Tansu Çiller, with altering documents about the family's holdings in the US.

Ozer Çiller is accused of changing figures on balance sheets of a management company the family owns in New Hampshire. The GCD corporation, based in Salem, oversees their real estate holdings in the state, which include a hotel, a mall and several houses. The prosecutor, Metin Ömer, said the figures had been lowered to make it look as if the company was making less money than it actually was. He did not give the figures. Mrs Çiller dismissed the accusation as "a defamation campaign".

The charge of altering official documents carries a maximum sentence of eight years and six months in prison, the prosecutor said. Mrs Çiller, a US-educated economist, served as Turkey's prime minister from 1993 to 1996. AP, Ankara

DANISH NURSING HOME DEATHS

Assistant accused of murder

A 33-year-old assistant at a private Copenhagen nursing home was accused yesterday of the murder of 22 elderly patients, 15 women and seven men, by substituting pain-killing drugs for their normal medicine.

At a preliminary examination in court the woman, who was also accused of the theft of Dkr620,000 (\$82,000) from patients, denied all the charges. A magistrate later released her, indicating that the accusations were not yet fully substantiated.

A woman doctor, aged 50, who supervises the home, was also charged with manslaughter and aggravated neglect of her duties. The court banned the publication of the names of the two women and the nursing home, as is normal Danish court practice. Police said that they had investigated a total of 64 deaths at the home between August 1994 and March 1997, when the nursing assistant was dismissed. Eilary Barnes, Copenhagen

SATELLITES

Europe 'may go it alone'

Europe may develop the next generation of communications satellites on its own if it is unable to strike a deal with the US or other international partners, Neil Kinnock, European transport commissioner, said yesterday.

The satellites, used to control increasingly sophisticated in-car navigation systems, will be needed to replace the current generation of military satellites operated by the US and Russia, he told the Fourth World Congress on Intelligent Transport Systems.

"My preference would be to develop a single global system with our international partners," Mr Kinnock said. "But that course could only be followed if there were genuine collective control over the system, firm guarantees that the service could not be withdrawn under any circumstances and an opportunity for European industry to compete in all segments of the market."

He said a European designed system would be designed to be compatible with any other, however. The world market for satellite navigation and positioning systems could be worth \$50bn within seven years, Mr Kinnock said. Charles Batchelor, Berlin

SPANISH AIRLINES

Tariff probe nearing end

Spain's economy ministry said yesterday that its competition commission would decide in the next few weeks whether to pass on to the competition court the case of three Spanish airlines under investigation for collusion on tariffs.

"Next week the three companies are due to present their position. Then the commission will decide whether there is evidence that merits presenting a case to the court," a ministry spokesman said. Spain's flagship airline, Iberia, denies allegations that it colluded with its domestic competitors simultaneously to raise prices last April.

Spanish newspapers said yesterday that a government agency had determined that the country's three main airlines, Iberia, Spanair and Air Europa, had agreed to raise prices at the same time in violation of anti-competition practices.

Iberia said: "There was no concerted action on prices. Iberia sets its prices independently." Reuters, Madrid

SWEDISH ALCOHOL MONOPOLY

Court to rule on challenge

The European Court of Justice will rule tomorrow on a case which could force Sweden to surrender its retailing monopoly on wine and spirits.

The court in Luxembourg will decide on a challenge by a Swedish small-town grocer against his country's restrictive regime on liquor sales, which has long been in place to discourage excessive drinking. The result will also be important for Finland and Norway. Both countries have similarly strict rules to prevent alcohol abuse and support Sweden's case. Reuters, Stockholm

الحزب الشيوعي

NEWS: EUROPE

Russian shipyard finds new ways to keep afloat

The Amur plant at Bolshoi Kamen has seen domestic orders dwindle and is banking on civilian work for its survival, writes John Thornhill

Imagine being the head of a prestigious military plant who sees his domestic market collapse overnight, who has no links with the outside world, nor any inkling how a capitalist economy works, and yet remains responsible for 20,000 workers in a far-flung Russian town.

Such was the fate that befell Pavel Bely, the general director of the Amur Shipbuilding Plant, when the government cancelled all orders for nuclear submarines in 1992 and refused to pay for those that had just been delivered.

Yet, five years later, as the jovial, thickest Mr Bely strides around the sprawling shipyards at Bolshoi Kamen (Big Rock), near Vladivostok, he recounts an inspirational recovery story. His company has salvaged both its self-respect and its livelihood by winning new oil equipment orders in one of the most successful defence conversion projects in the former Soviet Union.

Once the pride of Russia's far eastern military-industrial complex, the Amur plant has just earned \$35m by building a huge steel platform, measuring 111 metres square, for a foreign oil consortium. "Even by international standards, this is a fine achievement for Russian industry," beams Mr Bely, sporting a Tabasco sauce tie, bought on a recent trip to consult US defence conversion experts at the Pentagon.

The Amur shipbuilding plant was founded in Komsomolsk-on-Amur in 1932 and churned out 270 vessels for the Soviet Union's mighty Pacific fleet, later specialising in nuclear and diesel submarines. But Mr Bely says it became clear a decade ago that the plant would have to seek more civilian work as defence orders dwindled.

The plant, however, faced a big obstacle in turning itself into a cost-efficient civilian shipbuilding yard: its inland location. Such was the Soviet Union's fear of a

Japanese invasion that the plant was built 560km away from the sea.

"In 1991 we had about 20,000 workers in the yard but we understood that the production of civilian vessels could not provide enough jobs for our workers," Mr Bely explains. "So we started looking for business with offshore oil developments."

Fortunately, a group of foreign energy companies was growing increasingly interested in exploiting the oil and gas fields off the nearby Sakhalin island. Under the terms of a production agreement signed with the Russian government, the foreign investors had to source 70 per cent of their material locally to help revive the depressed regional economy.

One of these consortia, Sakhalin Energy Investment, decided the best way to start production early would be to bring in a mobile drilling platform, called a Molikpaq, previously deployed in Alaska. But because of the

deeper waters off the Sakhalin coast, the consortium needed to build a giant "steel island", known as a spacer, resistant to icebergs, storms, and earthquakes, on which to place the platform.

More than 1,500 workers from the Amur plant set about the task at the beginning of the year by welding together four steel sections.

Mr Bely concedes it was a struggle for the plant's welders to adapt to new ways of working and meet the project's timetables, which triggered bonus payments. "It was difficult to persuade our workers that they should earn only as much as they worked. It was a very difficult process," he says.

But once the welders understood how much they stood to gain by hitting specific targets, Mr Bely says, there was no stopping them. By working overtime, some welders earned up to Rbl15m (\$2,558)a month, 15 times the average Russian wage.

The yard had to buy almost all its 17,000 tonnes of



Pavel Bely, director-general of Amur Shipbuilding, hopes to build as many as seven platforms for the Sakhalin project

steel abroad because it was not confident that Russian suppliers could deliver on time. But Mr Bely is hopeful he can feed more orders to local companies in future construction projects.

David Loran, the consortium's regional manager, says he was delighted by the end result, which should enable Sakhalin Energy to start production by 1999.

"There are a lot of people in the world who believe Russians cannot deliver on this type of project. But they finished within budget and a month ahead of schedule. The quality of the work was outstanding," he says.

Yet in spite of its latest success, the plant's future remains precarious. Mr Bely says he hopes to build as many as five to seven plat-

forms for the first two Sakhalin development projects. But some oil companies are delaying production schedules because of legislative and tax uncertainties. The yard's workforce has shrunk to 10,000 and the company remains heavily in debt.

Mr Bely is scathing of the failure of the Russian government to support industrial enterprises. "Shipbuild-

ing is profitable only in those countries where there is direct government support - such as in Korea, Japan, and Poland," he says. "The Russian government is insolvent and does not pay for what it orders." But the Amur yard has long ago learned it must fend for itself. It has just set up a marketing department to scour the world for orders.

Rebel deputy warns Czechs over budget

By Robert Anderson in Prague

The Czech parliament began discussing the 1998 budget yesterday as an independent deputy warned the government it could no longer rely on his vital support.

The three-party centre-right coalition, which has 100 deputies in the 200-seat lower chamber, relies on the vote of Jozef Wagner, a defector from the opposition Social Democrats.

However, he has given ever more strident warnings he will not support the budget unless he is convinced the government also has a coherent strategy for promoting long-term economic growth.

The government "should explain how it wants to lift the stagnation and where it wants to go, to show whether it has the vision and courage to ensure more than just its own survival,"

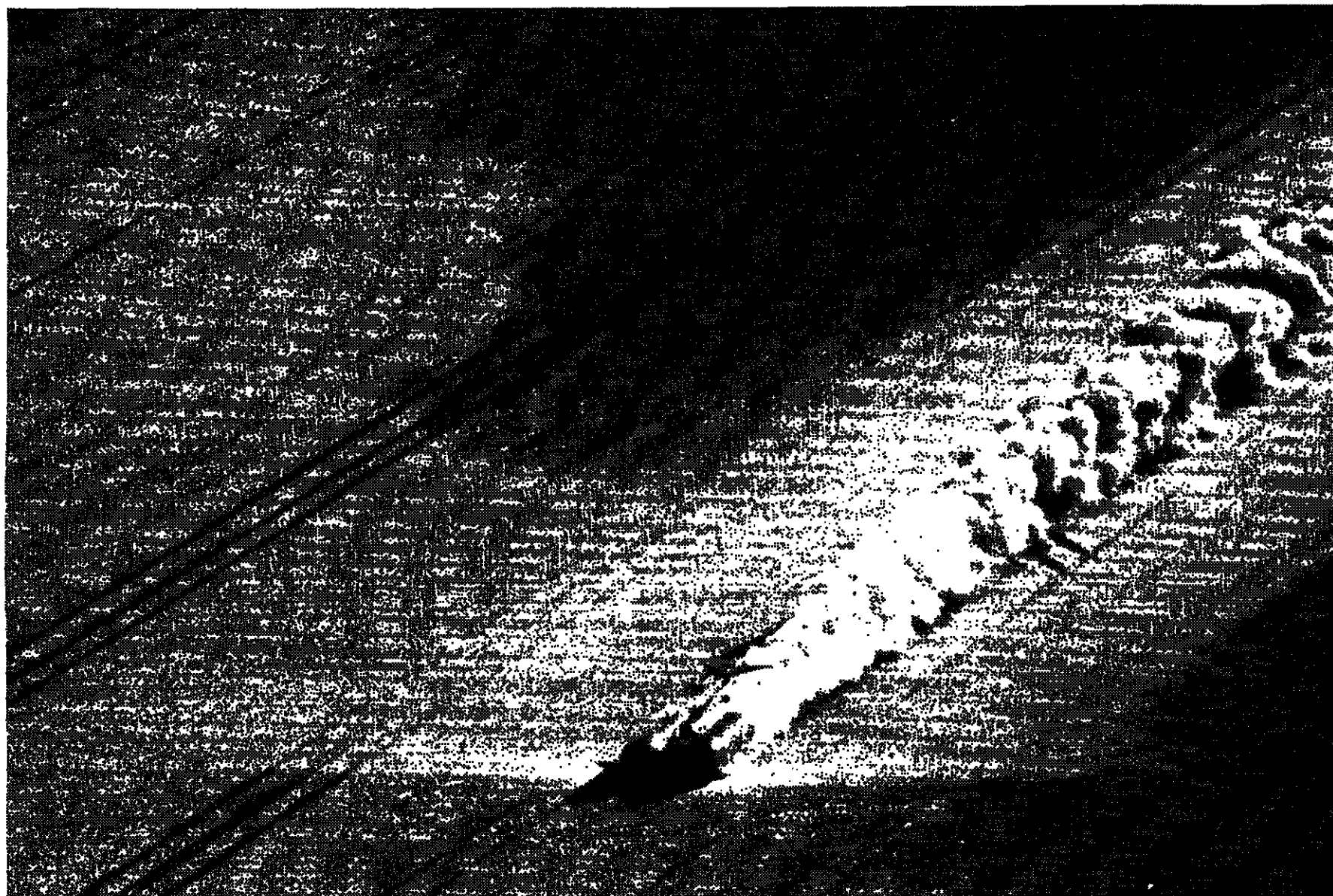
Mr Wagner declared.

Such are the internal divisions of the coalition led by Vaclav Klaus, the prime minister, that it may not even be able to count on all of its 100 votes in the legislature.

The free-market ODA party held up agreement on the budget last month because it opposed a rise in cigarette taxes. Several of its deputies insist they will not vote for the budget.

The probability remains, however, that the government will be able to pass the Kc536.6bn (\$16bn) budget plan, which envisages balancing the books by cutting spending and raising Kc1.2bn from higher cigarette taxes.

This year's budget is forecast by the government to plunge Kc15bn into the red because of falling tax receipts, along with the impact of July's devastating floods.



Milosevic ally accuses rival of rigging election

By Guy Dinmore in Belgrade

A political crisis in rump Yugoslavia deepened yesterday, when a close ally of Slobodan Milosevic, the Yugoslav president, refused to accept his defeat in presidential elections held on Sunday.

Momir Bulatovic, the president of Montenegro, which together with Serbia forms the federal state of Yugoslavia, called on his supporters to stage daily protests and accused his reformist rival, Milo Djukanovic, Montenegrin's prime minister, of achieving victory through fraudulent means. "We cannot let this situation go on for long, without a state of law. It is leading us towards confrontation," Mr Bulatovic was quoted as saying by Serbian state television.

Several thousand people rallied outside the presidential offices to show support for Mr Bulatovic, who appears to be acting with the backing of Belgrade. Mr Djukanovic urged his own heavily armed supporters to stay off the streets. With 99.65 per cent of the ballots counted from Sunday's second round run-off, the election commission announced on Monday that Mr Djukanovic, the favourite of western governments, had won 174,176 votes and Mr Bulatovic 168,864. Final results have not been released.

Mr Bulatovic had led after the first round but fell short of the required 50 per cent majority. He accused Mr Djukanovic and police forces under his control of changing voters' lists before the second round.

"Our very clear victory

was turned into defeat by this electoral manipulation," said Mr Bulatovic.

The Organisation for Security and Co-operation in Europe, which monitored the elections, said there had been "imperfections and inflexions" but that preliminary results reflected the will of the Montenegrin people.

Mr Djukanovic, once a protégé of Mr Milosevic, has turned into one of his fiercest critics, accusing him of dragging Montenegro and Serbia towards financial ruin and international isolation. Mr Milosevic has suffered two major electoral setbacks in Serbia over the past month and needed a victory by Mr Bulatovic to shore up his position as federal president. Mr Djukanovic says he will fight off attempts to change the federal constitution in favour of Mr Milosevic and has brandished the threat of secession. Serbian state media have whipped up a pro-Bulatovic nationalist fervour, saying Mr Djukanovic had secured victory with the votes of ethnic Albanians and Moslems.

Diplomats in Belgrade feared a violent confrontation in Montenegro. Mr Djukanovic largely controls the police and the state security apparatus but Mr Bulatovic enjoys the support of the Serbian secret service and can call on nationalists among the Serb minority in Montenegro.

Mr Bulatovic's term of office does not expire until January 5, giving him time to take his appeals to the courts, even to the federal level, which falls under the sway of Mr Milosevic.

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NEWS: INTERNATIONAL

The Commonwealth gets down to business

By Michael Holman and David Buchanan

A drive to boost the economic role of the Commonwealth gets under way in London today when 300 business leaders and trade and finance ministers begin a conference on ways to encourage trade and investment.

Speakers at the Commonwealth Business Forum, organised by the Financial Times and supported by the

British foreign office, include Tony Blair, the British prime minister, John Howard, the Australian premier, and Uganda's President Yoweri Museveni.

The two-day conference, the first of its kind, will help prepare the ground for the biennial Commonwealth heads of government summit which opens in Edinburgh on Friday.

The main theme will be "Trade, investment and development: the road to

Commonwealth prosperity".

Robin Cook, the British foreign secretary, said the Forum would deepen the Commonwealth's economic agenda. "It will let the leaders of the private sector identify what further steps businesses themselves

need to take to boost trade and increase investment across the Commonwealth and allow the business leaders a chance to feed their conclusions direct to the Commonwealth leaders."

Far from being "just another executive talkshop", the forum would forge "a direct link between business and government" and thus "the Commonwealth into a genuine partnership for prosperity".

The 54-nation group accounts for 20 per cent of world trade, and includes 12 of the world's 20 fastest growing economies.

The chances of reaching a consensus on economic issues would once have been

unthinkable: "When the Commonwealth leaders last met in Britain in 1977, South Africa was one of the big issues (and) became an increasing impediment to doing any other business," said Mr Cook.

"Now the situation could not be more different - South Africa is a regional leader...not a regional pariah...and a growing number of African countries are finding that good government and a respect for the rule of

law brings economic benefits."

Mr Cook urged Commonwealth leaders to back the proposal of Renato Ruggiero, World Trade Organisation director general, for duty-free access for goods of the least developed nations of the world.

This plan was yesterday backed by President Yoweri Museveni of Uganda, who urged European governments and richer Commonwealth countries to open

their doors to free trade. "How do they expect to have a free world trade regime if they don't move themselves?" he said.

But he conceded African governments could also do more to improve the investment climate by making their currencies convertible, and easing movement of people, capital and goods as well as speeding up the privatisation process, he said. Editorial Comment, Page 15

Nigeria threat to gatecrash summit

By Michael Holman

Nigeria threatened to gatecrash the Commonwealth summit in Edinburgh and defy the British government's visa ban, saying it would fly a delegation direct to the Scottish capital and demand a hearing.

The military regime was suspended from membership two years ago following the execution of Ken Saro-wiwa and eight other political activists, and Commonwealth leaders are expected to discuss taking further measures.

"Nigeria should not be tried in absentia," said a letter from foreign minister Tom Ikimi to Commonwealth secretary general Eneke Anyanwu, a Nigerian.

"We have therefore concluded arrangements in Nigeria for our delegation to fly direct from Abuja straight to Edinburgh non-stop and to arrive not earlier than one hour to the time of commencement of discussions on the agenda item, Nigeria," the letter said. The delegation would then leave.

Commonwealth officials confirmed last night that they had received the letter, and were consulting the British and other Commonwealth governments.

Nigeria is scheduled for discussion at 5pm on Thursday by the eight member Commonwealth ministerial action group, which has been monitoring events in Nigeria. Nigerian officials had earlier said they did not expect a delegation to be sent to Edinburgh because Nigeria's point of view - that it's suspension must be lifted - had not changed.

Earlier this week Tony Lloyd, the minister responsible for Africa, hinted that the Commonwealth was prepared to impose a tougher package of measures against Nigeria in an effort to speed up a return to democracy. Most observers, however, think it unlikely that Nigeria will be expelled.

Kazakhstan to stay on track, says bank chief

By Charles Clover in Almaty

The appointment of a new government will not affect Kazakhstan's commitment to macro-economic stabilisation and reforms, said Uraz Dzhandoev, chairman of the central bank yesterday.

With control over the money supply, Mr Dzhandoev is the man many western investors consider the guarantor of low inflation and a stable currency in Kazakhstan, even as cabinets and prime ministers change around him.

Some westerners had expressed uncertainty over the appointment of former oil minister Nurlan Balgabayev as prime minister 10 days ago. Mr Balgabayev, while popular with foreign oil companies, was known to be opposed to privatising the oil sector, and is an "unknown quantity" in the words of one banker, in the area of wider macro-economic reforms.

"The National Bank is quite independent in conducting monetary policy," said Mr Dzhandoev. "At least for the end of this year and next year, everything will be on track."

As for privatisation, Mr Dzhandoev gave a powerful argument as to why it would continue unabated: "Privatisation revenues of roughly

\$500m have already been counted into next year's budget...this money is very important," he said. This sum is equivalent to 20 per cent of Kazakhstan's gross budget revenues.

The greatest threat to monetary stability in Kazakhstan, meanwhile, is a payment arrears crisis which various government agencies are just starting to untangle. The government has nearly finished paying off \$500m in unpaid pensions which have accumulated over the past two years, though Mr Dzhandoev confirmed that new outstanding debts were accumulating in the pension fund.

"To clear all arrears by January 1, which is our goal, a transfer from the budget to the pension fund may be required," he said.

Meanwhile, according to a western economist in Almaty, the Kazakhstan government will next year start paying off a back wage bill of \$500m. "We would never contemplate another clearing operation," said Mr Dzhandoev, referring to 1994, when the Kazakh government pressured the National Bank into printing money to pay off billions of dollars of inter-enterprise arrears, which in turn caused hyper-inflation and a heavy currency devaluation.



Shimon Peres speaks at the opening of his peace centre in Tel Aviv. The centre aims to promote peace through fostering economic opportunities

Mideast peace and economics 'don't mix'

By Judy Dempsey in Tel Aviv

A top adviser to Benjamin Netanyahu, Israeli prime minister, yesterday said the role of economic forces in the peace process was "overrated and oversold" - provoking a sharp reaction from the International Monetary Fund and the World Bank.

Uzi Arad, Mr Netanyahu's foreign policy adviser, was speaking at the opening of the Peres Centre for Peace, an independent centre established by Shimon Peres, former Labour prime minister. The centre aims to advance Arab-Israeli co-operation by creating projects spanning

the economy, education and social development.

Mr Arad's remarks appear to signal a shift in government policy. The government had often argued that promoting economic prosperity was one of the keys to stability, not only in Palestinian-ruled areas but in the Middle East as a whole. Instead, Mr Arad insisted political and military considerations "were paramount".

Nevertheless, Stanley Fischer, deputy director of the IMF, insisted that economic co-operation could further the peace process. "When the peace process lags then economic co-operation can sustain it," he said.

Joseph Saba, director of the World Bank in the West Bank and Gaza, made a strong plea for freedom of movement for peoples and goods between Israel and the Palestinian Authority (PA). An implicit criticism of Israel's policies of closing its borders to block trade, travel and movement by Palestinian workers.

Israel has repeatedly resorted to economic sanctions to put pressure on Yasser Arafat, president of the Palestinian Authority (PA), to crack down on terrorism. Apart from the frequent sealing off of the West Bank and Gaza, which strangles the Palestinian economy,

Israel recently started withholding monthly tax receipts owed to the PA in retaliation for the suicide bomb attacks in Jerusalem. Those sanctions were lifted last week following pressure from the IMF, the World Bank and the US.

Mr Arad's statement is surprising in the light of the benefits Israel has gained since the start of the peace process when markets for its goods were opened, leading to a jump in trade.

Between 1992 and 1996, exports of goods and services rose from \$20.9bn to \$30.3bn, and GDP per head rose an annual average 2.5 per cent. In contrast, Palestinian

income per head was 20 per cent lower in 1996 than in 1993.

Mr Arafat and Yitzhak Mordechai, Israeli defence minister, were last night expected to meet in a bid to speed up agreement on opening an airport in the Gaza Strip.

Opening an airport would breathe life into the Palestinian economy, allowing it to trade with the outside world and reduce its dependence on Israel. It would also represent another symbol of Palestinian statehood.

Operation of the airport has been delayed, with Israel insisting it be involved in security arrangements.

Bid to sever Singapore group takes stake in Aden port

WTO link with UN

By Frances Williams in Geneva

World Trade Organisation governments will today be asked to make a long-delayed decision to de-link staff pay and conditions of service from the United Nations system.

The WTO secretariat, backed by independent studies, claims the move will enhance efficiency and fairness at no extra cost.

However, reservations by some leading industrialised countries, including the US, Germany, France and Britain, could again push back the decision beyond the self-imposed deadline of the end of this month.

When governments signed the Uruguay Round trade agreements in Marrakesh in April 1994, they agreed that the future world trade body would be outside the UN system and answerable only to members.

But, nearly three years after the WTO's creation in January 1995, staff pay and conditions remain governed by UN rules as they were in Gatt, the WTO's forerunner.

The WTO secretariat says these rules create unfair anomalies in the treatment of professional and support staff, especially for pensions, and lack the flexibility that would permit the organisation to institute performance-related pay and regular (as opposed to permanent) contracts which would improve efficiency.

Salaries also fluctuate according to the value of the dollar, even though all the WTO's 500 staff are based in Geneva and are paid in Swiss francs.

WTO staff, who have the wholehearted support of Renato Ruggiero, WTO director-general, and the great majority of WTO members, plan a protest demonstration today to coincide

with the general council meeting, and will ask to make a statement to WTO ambassadors.

Gretchen Stanton, chairwoman of the WTO staff association, said yesterday that they would demand a vote on the issue, which had "dragged on for far too long". WTO members normally take decisions by consensus.

A vote is considered unlikely, given the importance of the countries still holding out against the move. But WTO officials cannot understand why. "All their arguments have been blown out of the water," said one, speculating that the real reason was the reluctance of foreign ministries to let the WTO escape their UN bailiwick.

Concerns about the viability of a separate pension fund have been rebutted by a report commissioned from the UK government actuary which showed not only that the WTO could run an independent pension fund at no extra cost, but that this would better meet the organisation's needs.

Fears that the WTO's withdrawal from the UN common system would create a "domino" effect are also without foundation, WTO officials argue. Neither the WTO nor Gatt were answerable to the UN and, unlike UN bodies, they were linked to UN conditions of service only on a de facto basis.

A third argument is that a decision by the WTO would hinder broader UN reforms and, more specifically, could upset the delicate compromise between the US administration and Congress over conditions for payment of US arrears in UN contributions. However, WTO staff do not see why they should be held hostage to changes in an organisation they are not part of.

By Robin Allen in London

Singapore's PSA Corporation has thrown its weight behind the redevelopment of Aden port in southern Yemen by taking a 49 per cent share worth \$49m in Yemen Investment & Development International Limited (Yeminvest) to develop the Aden Container Terminal (ACT), the first of a three-phase \$580m programme by Yeminvest to

transform Aden into a major trans-shipment hub.

Yemen Holdings, owned by Saudi Arabia's Bin Mahfouz family, retains 51 per cent.

PSA yesterday signed a 20-year agreement with Yeminvest to manage and operate the terminal, which is due to be completed in March 1999. The value of the agreement at PSA is understood to be on a cost-plus basis, with an additional

fee for marketing the terminal.

The \$250m-\$280m first phase includes dredging the harbour channels to 16m and a 680-metre wide turning area; building six quays and a new trans-shipment terminal on Aden's north shore, plus ancillary works such as roads, a standby power plant, cranes and other terminal equipment.

The Dutch Royal Boskalis Westminster Group com-

pleted the first stage of the dredging last July. South Korea's Hyundai has started work on its \$150m sub-contract from PSA to build the terminal and quays following the main contract award to PSA last June.

According to Mr Matthias Moser, leader of the project finance team at financial advisers Deutsche Morgan Grenfell, Yeminvest needs to finance another \$150m of debt for the first stage. Some

\$35m is to be provided by commercial banks, which would be covered by the Multilateral Investment Guarantee Agency, a sister organisation of the World Bank.

A further \$65m would come from commercial banks with political risk provided directly by the World Bank under its partial risk guarantee programme. The balance would come from the International Finance

Corporation, the World Bank's private sector affiliate.

However, "one of the tremendous difficulties facing the entire programme is the multiplicity of Yemeni state entities competing for a say in the project," Mr Moser said. "The World Bank is understood to have allocated \$20m simply to help the Yemen government establish one single authority with which Yeminvest can deal."



Elton John singing Candle in the Wind which yesterday became the biggest selling single in the world

Spice Girls fail to pep up music sales

By Alice Rawsthorn

Despite the popularity of the Spice Girls, Hanson and Puff Daddy, the global music industry suffered a fall in sales during the first half of this year due to an increasingly unpredictable market.

Wholesale sales of albums and singles fell 4 per cent in volume and declined by a similar rate in real value terms, compared with the first six months of 1996, according to the International Federation of the Phonographic Industry (IFPI), which represents the world's record companies.

The global market has rallied in the second half, fuelled by strong sales of new albums by Oasis and the Prodigy, and the popularity of *Candle in the Wind* 1997, Elton John's tribute to Princess Diana.

However, it is not yet clear whether the non-traditional record buyers who flocked into music stores to buy the Elton John tribute also purchased other albums and singles. Record executives are still nervous about trading prospects in the approach to Christmas, the most important sales period of the year.

The sluggish first half follows a flat year for the music industry in 1996, when retail sales stalled at \$59.77bn in value terms.

During the opening months of 1997, the industry sustained lower wholesale sales in three of its five highest markets - the US, UK and France - and suffered static sales in a fourth, Japan. Sales increased in other countries, notably Brazil and Spain, but not by enough to

counter the downturn in larger markets.

The downturn reflects the volatility of a market increasingly dependent on new releases, after a decade in which record companies benefited from consumers buying compact disc versions of favourite vinyl and cassette recordings.

Nic Garnett, chief executive of the IFPI, said music was also suffering from growing competition from the internet and products such as mobile phones and digital toys. "In Japan, for instance, teenage girls are spending more of their time and money on mobile phones, rather than music," he added.

Another difficulty for record companies is the increasingly fickle nature of the market. Many multinational music groups underestimated the appeal

Top 10 music markets

1997 Interim sales, %	Units	Value
Japan	10	10
UK	9	9
USA	8	8
France	7	7
Germany	6	6
Spain	5	5
Italy	4	4
Sweden	3	3
Australia	2	2
Source: IFPI		

of the new rap, hip-hop and dance acts now topping the charts in North America and Europe.

Meanwhile, sales of expensive promoted releases from previously bankable stars such as Aerosmith, En Vogue, Edie and Paul McCartney have fallen below expectations.

Egypt launches raids on software pirates

By Mark Hubbard in Cairo

Egyptian police have seized more than 2,000 counterfeit compact discs and CD-Roms in a series of raids on factories producing discs for the country's \$18m illegal software industry.

In an unusual deal, the Egyptian government in August agreed to raid software pirates in return for a commitment from Microsoft, the world's leading computer software manufacturer, that it would contract out production of Arabic versions of its

software to Egyptian companies.

Microsoft has now licensed one Egyptian company, Media Egypt, to replicate the Arabic versions, which have until now been imported from Germany. Domestically produced software packages such as Windows 95, which retailed at \$2450 (\$132) as an import, will retail at \$2375 when the company starts production in December.

Written warnings to Egyptian companies using illegally copied software have been ignored in 50 per cent

of cases, leading to preparations to prosecute high-profile illegal users.

According to the Business Software Alliance, which represents the industry's interests, pirated computer programmes now account for 88 per cent of software sales in Egypt.

"In Egypt, companies in the banking, petroleum and service industries are using pirated software," said Ashok Sharma, the BSA's director for the Middle East, who is now planning legal action against several Egyptian companies ignoring warnings. He said offenders included large companies using hundreds of computers.

The BSA calculates the extent of piracy by subtracting the number of licensed software users from the number of computers produced or imported into the country. Mr Sharma estimates that companies are on average saving \$200 per computer by using pirated software.

Microsoft maintains that pricing levels are not a major influence on the scale of piracy. "There really is no correlation between the price of the software and how high the level of piracy is," said Sharon Baylay, Microsoft's regional business manager for Africa and the Middle East. "The main issue is that people are trying to make money from the customers' lack of knowledge. We haven't dropped our price with regard to the piracy issue." The BSA and Microsoft believe the majority of users are unaware that

copying software is illegal.

However, elements of the Microsoft strategy have involved price reductions. Egyptian academic institutions have been provided with software by arrangement with the Ministry of Education, which can be legally copied up to 20 times, amounting to an equivalent 50 per cent price reduction, according to the company. In addition, the Egyptian government recently reduced customs duty on imported software to 5 per cent.

Record trade with C

Clinton on gas

Argentine

Canada trade

State drops

هكذا في العمل

Record US trade gap with China

By Nancy Durne
in Washington

The US trade deficit climbed to \$10.4bn in August, thanks largely to a record trade gap with China only days before Chinese President Jiang Zemin visits Washington.

The overall deficit is the highest in seven months, partly because of a decline in aircraft sales, a modest rise in the cost of crude oil and increased imports of capital goods and electrical supplies. This year the deficit is running at an annual rate of \$11.4bn, compared to last year's eight-year high of \$11.1bn.

China leapfrogged Japan as the leading trade deficit nation with the US. The August trade gap with China rose by 9.6 per cent to \$5.2bn, while that with Japan fell by 12.3 per cent to \$4.53bn, the department said.

This is particularly significant with the US-China summit looming and trade a key item on the agenda. Beijing was hoping to placate US sentiment with the dispatch this week of a trade mission - expected to buy about 30 Boeing aircraft and infrastructure equipment - but these purchases will have no impact on the trade figures for some time to come.

The overall deficit will do little to reassure Congress that new free trade pacts that President Bill Clinton hopes to negotiate will do much to improve the trade figures. The US also accumu-

lated trade deficits with both of its partners in the North American Free Trade Agreement - \$1.6bn with Canada and \$1bn with Mexico. The US deficit with Canada rose by 20.2 per cent to \$1.57bn, while the deficit with Mexico nudged up by 0.5 per cent to \$922m.

The US trade surplus with Central and South America, where the US hopes to negotiate a regional free trade pact, rose from \$498m in July to \$893m in August. The cumulative surplus for the region amounted to \$4.5bn in August compared with \$1.9bn during the same period in 1996.

Most analysts attributed the widening gap with China to a seasonal surge of imports of toys and Christmas decorations. But the climb this year for August is the steepest yet, said Mr Andrew Szamoszegi of the Washington-based Economic Strategy Institute.

"The largest dollar amount in China's exports to the US has been in the area of electrical equipment and electronics," said Mr Charles McMillion of MGB Information Service, a Washington consultant.

"Everybody has a deficit with China now but other countries' exports are growing better than ours," Mr Szamoszegi said. It was partly due to the fight in Congress each year over renewing China's Most Favoured Nation trading status.

Fresh twist in browser wars as Reno seeks to impose fines of \$1m a day

Daggers drawn against Microsoft

The future of Microsoft may rest on a few bracketed words in a 1995 anti-trust settlement, words at the centre of the US Justice Department's renewed charges against the software industry leader.

On Monday, Janet Reno, the attorney-general, announced that the government would seek record fines of \$1m a day against Microsoft for its alleged violation of the 1995 "consent decree".

Capturing a wave of anti-Microsoft sentiment that is sweeping through the computer industry, where the software group's control over software standards is strongly resented, Ms Reno attacked Microsoft's business tactics.

Microsoft, she said, was "unlawfully taking advantage of its Windows monopoly to protect and extend that monopoly and undermine consumer choice".

Specifically, Microsoft is accused of forcing PC manufacturers that pre-install the widely used Windows 95 operating system to also install Microsoft's Internet Explorer on PCs before they are shipped to customers.

Installing the competing program from Netscape Communications is a fiddly process. Moreover, the Netscape software sells for about \$50 while Microsoft does not charge extra for its Internet Explorer.

Not surprisingly Microsoft's share of the browser market is rising fast - up from 30 per cent three months ago to 35 per cent, according to Microsoft's own estimates.

The Justice Department's complaint would seem to be about the so-called "browser wars" - the bitter rivalry between Microsoft and Netscape for leadership in internet-access software. Indeed, the charges are believed to have been prompted by a Netscape complaint to anti-trust regulators.

Yet far more is at stake. The new charges go to the heart of Microsoft's long-standing strategy of expanding and improving its Windows operating system.

"A fundamental principle at Microsoft is that Windows gets better and makes the PC easier to use with each new version," said Bill Gates, chairman and chief executive. "Today people



Microsoft chairman Bill Gates: under pressure

grated products).

The bracketed phrase was hard won in negotiations with the Justice Department, Mr Neukom said.

Now a federal judge will have to decide the precise meaning of the words. Microsoft is contending that its Internet browser is an integral part of Windows. The Justice Department views them as separate products.

To the average PC user, Internet Explorer appears, like any other application program, to be a separate product. It carries a different name and has its own "icon" on the computer screen. Yet Internet Explorer can be configured as the "interface", or opening view of Windows. Moreover, the next version of Windows, due out next year, will fully integrate the two programs.

While the Justice Department's case rests on this narrow issue, it could have far reaching implications for Microsoft, its competitors in the software industry and for consumers. If the Justice Department wins its case, consumers may be forced to purchase browsers separately from PC operating systems. It is difficult to see

how this would benefit PC users. However, Microsoft's competitors, in particular Netscape, have a lot to gain. If Microsoft is forced to "unbundle" Windows and its browser, Netscape's ability to compete will be enhanced. But Netscape's ambitions also go beyond the browser. The company is attempting to use its early lead in internet software to create an alternative operating system.

Justice Department officials stressed that they are "not taking sides" in the battle between Microsoft and Netscape. The issue of "integrated" browsers may not be the end of Microsoft's problems. Joel Klein, head of the Justice Department's anti-trust division said his department was conducting a "wide-ranging investigation to determine whether Microsoft's actions are stifling innovation and consumer choice".

The danger for Microsoft is that consumers - as well as its outspoken industry critics - will turn against the company. Editorial Comment, Page 15

Louise Kehoe

NEWS DIGEST

Clinton to talk on gas targets

US President Bill Clinton will today spell out his administration's position on climate change, and almost certainly specify the targets for the curbing of greenhouse gases that Washington will accept.

While Mr Clinton will be refining his position till the last moment, most experts expect he will call for stabilisation of greenhouse gas emissions at 1990 levels by 2010, possibly with two years' leeway either side.

The administration, under huge pressure from domestic lobbyists to avoid committing itself, has also considered more distant target dates - or even none at all.

The president will also spell out a strategy for securing the approval of a deeply reluctant Senate for participation in an international accord on climate change, which may result from the Kyoto conference in December. The president's position is almost certain to be denounced by the European Union as too unambitious, and at the same time to attract strong criticism from US lobbies for going too far.

Bruce Clark, Washington

IMF TARGET

Argentine fiscal deficit down

The Argentine government fulfilled International Monetary Fund targets with a fiscal deficit for the month of September of \$279.1m, bringing this year's accumulated deficit to \$2.84bn.

The deficit is more than \$360m below the IMF's nine-month target and bodes well for an expected country investment upgrade. Argentina is currently rated non-investment, below Ecuador.

Part of the better than expected showings is due to a one-off Brady Bond buy-back, also a step in the right direction, say analysts, towards managing Argentina's \$10bn annual debt management schedule. The results also calm concerns over heavy fiscal spending ahead of elections on Sunday.

Andrea Campbell, Buenos Aires

IMPORTS SURGE

Canada trade surplus falls

Canada's August trade surplus fell to C\$1.4bn (\$1.01bn), its lowest level since May 1994, as demand for imports continued to outpace growth of exports.

Exports reached C\$25.2bn in August, up 0.4 per cent on July, while imports climbed 1.6 per cent to C\$23.8bn, the government reported yesterday.

Exports and imports both reached record levels in August, but imports grew more quickly as a surge of business investment strengthened demand for foreign industrial goods as well as machinery and equipment.

The trade gap also narrowed with improved consumer confidence, which was reflected by a 0.8 per cent increase in Canada's September composite index, also announced yesterday. The index measures performance in 10 key economic sectors, including manufacturing, retail sales, the housing market and business and personal services.

Scott Morrison, Vancouver

MASSACHUSETTS ANGRY

State drops UBS contract

The Massachusetts state treasurer, Joseph D. Malone, has ended the state's \$120,000-a-year contract with Union Bank of Switzerland, which has been accused of shredding Holocaust-related documents.

Massachusetts has paid UBS about \$120,000 a year since 1982 for a line of credit for its short-term borrowing. In a letter to the bank, Mr Malone said: "Your bank's callous and unsympathetic actions have victimised again the families and survivors of the world's cruelest crime against humanity."

The treasurers of California and New York City also have taken actions against the Swiss bank. Union Bank of Switzerland's office in New York City said the shredding was an isolated act of one employee, who has been fired.

The State Department believes Swiss banks and the Swiss government have responded well to diplomatic efforts, publishing the names on dormant accounts and contributing more than \$70m to a fund for victims of the Holocaust. It has asked California to lift its moratorium on investments with Swiss institutions.

AP, Boston

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NEWS: UK

Ministers to review plan for Liffe development

By Norma Cohen and Samer Iskander in London

The government has ordered a review of the planned construction of 63,000 sq m of new space for the London International Futures and Options Exchange in the City of London, just two days before the local authority was to consider granting approval.

The availability of the site at Spitalfields owned by the Corporation of London, the municipal authority for the City, was a key factor in persuading Liffe against moving to new premises at Canary Wharf in London's Docklands.

Yesterday, Tower Hamlets, the local authority which contains Spitalfields, expressed its disappointment at the decision. It said the government had had the full planning application since the summer.

The Department of the Environment, Transport and the Regions said an order had been served on Tower Hamlets "to prevent them from making a decision without allowing the government to examine all the proposals". There had been fierce local opposition to the plans and the government wanted to review them because of the size of the project, it added.

The new site is part of a plan by the Spitalfields Development Group, a private body, to develop a mixed-use site consisting of 99,000 sq m of new office space. The City of London Corporation, freeholders of the site, had leased it to SDG.

Leading pensions seller is rebuked

By Christopher Brown-Humes in London

Prudential, the UK's biggest pensions group, was sharply criticised by the main City of London watchdog yesterday for not clearing up its pensions mis-selling cases fast enough.

The Securities and Investments Board said it was "deeply concerned" by the "serious shortcomings" in the Prudential's conduct of its pensions review.

The rebuke follows the company's failure to meet a deadline for resolving its most urgent mis-selling cases by the end of September.

It has nearly 70,000 mis-selling cases overall - more than any other provider - but has only resolved 22,500.

The public reprimand is a serious embarrassment to the group, not least because its previous chief executive, Mick Newmarch, once claimed it had hardly any exposure to the scandal.

The Prudential is the only pensions provider regulated by SIB rather than the Personal Investment Authority. SIB cannot fine companies but it can criticise them publicly in a calculated assault on their reputations. The last time it did this was in 1994 when it criticised Barclays Life.

SIB said the Prudential "has failed... to exercise the requisite due skill, care and diligence required of it in its conduct of the pensions review... it has placed too much faith in its line managers and their reassurances."

Prudential said it "very much regretted" what had happened.

But it had taken action, including bringing in management consultants, extra staff, and a new project leader to speed things up.

It insisted it was making every effort to meet its final deadline of March 31 1998. The company has made a \$450m (\$720m) provision to cover compensation.

More than half a million people may have been misled a personal pension in the late 1980s and early 1990s, many being wrongly advised to leave generous occupational schemes. Some industry analysts fear the scandal could cost up to \$2bn.

'Bonding' effort by party of opposites

By Liam Halligan in Eastbourne

A family holiday may not be everyone's idea of perfect harmony, but William Hague, the opposition Conservative party leader, yesterday took off his tie and rolled up his sleeves for what he hopes will be the two-day seaside break that reunites his party.

The trouble was that even the act of taking off his tie caused consternation among the Conservative MPs gathered for the "bonding" session in the south coast resort of Eastbourne, evoking memories of bitter leadership battles and a thumping election defeat. One MP noted that the group was split between those wearing jackets and ties and those who were wearing jumpers.

Mr Hague soon asserted himself, creating a decidedly informal atmosphere among colleagues assembled for his opening speech. "You are all aware," he told them, "that for some in the media, the very idea of Conservative MPs spending two days together is a novelty."

Beyond the jokes though, Mr Hague ensured that yesterday and today his parliamentary peers are imbued with serious messages.

Developing the "tolerance" theme of the recent party conference in the north-west England seaside town of Blackpool, he said: "I want us to listen to people from all walks of life, teachers, young people and our ethnic minorities... people to whom we have traditionally not listened enough."

Dismissing the government as "without principle or conscience", he told his charges to "pounce on Labour's every mistake" in the House of Commons.

Both days combine formal lectures - on, among other things, social and economic change and the art of opposition - with smaller group sessions on issues such as media handling and image projection.

But many senior party figures have declined the Eastbourne outing. Former prime ministers John Major and Sir Edward Heath were not present, and Nicholas Soames, former armed forces minister, refused to attend "on principle".

A code is planned to stop areas outbidding each other in the battle to attract foreign projects

Refereeing the regions in fight for investment

It sounds grand. A "concordat" to prevent job poaching between Scotland, Wales and England is being prepared by Margaret Beckett, the trade and industry secretary. It aims to stop public money being used to finance wasteful competition for investment.

Behind it lies not just a serious political argument, but an issue which goes to the heart of devolution for Scotland and Wales and threatens to provide a controversial backdrop to the planned creation of nine regional development agencies for England.

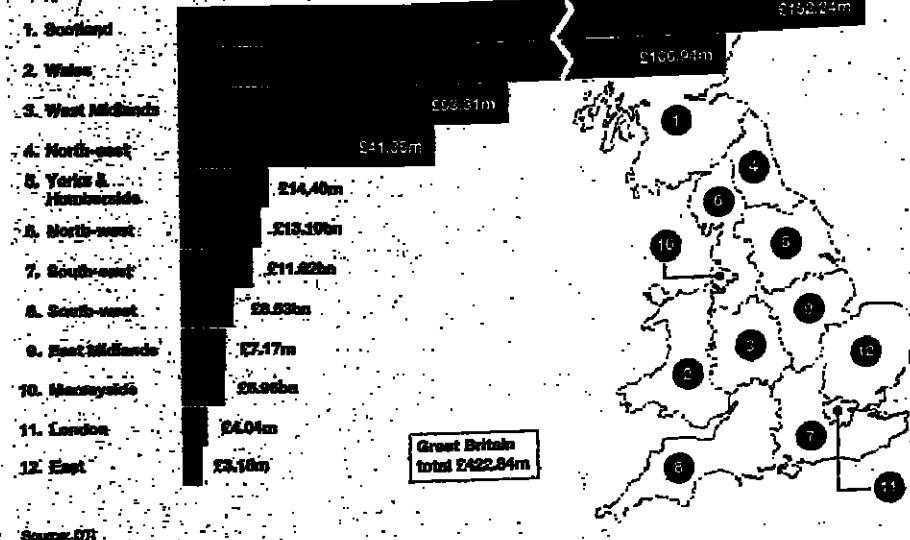
In bilateral discussions, Ron Davies, the Welsh secretary, has flatly refused to countenance any veto for the Department of Trade and Industry over packages negotiated by the Welsh Development Agency. He is prepared to consider a weaker protocol.

Donald Dewar, the Scottish secretary, has given a similar message. "A veto is not realistic," says a Scottish Office insider. "A sensible accommodation should be possible which will meet legitimate interests, rather than a big stick."

There was anger in the north-east last autumn when the WDA produced a

Scotland and Wales out in front

Regional selective assistance, 1986-87



a voluntary agreement would satisfy those in the English regions demanding change. "I doubt it," says Sir George Russell, chairman of the Newcastle-based Northern Development Company. "There is no way other than having a centralised system."

There was anger in the north-east last autumn when the WDA produced a

investment planned for Northumberland by Acer, the Taiwanese computer company, had been thrown into the melting pot by a Welsh bid which virtually doubled overnight. Welsh officials insist they have stuck to both European Union and British aid rules.

The issue has been bubbling for 20 years since Scotland and Wales acquired

their own development agencies, but competition for big projects has intensified. English regions say not only do Scotland and Wales get most regional selective assistance - 60 per cent of the £423m committed in 1996-97 - but also boost their packages with spending on property, training, roads and even water supplies. In addition, there are allegations of attempts to poach companies already established in England.

Sir George Russell and Sir Colin Marshall, chairman of London First Centre, the capital's inward investment body, have called for the DTI's Invest in Britain Bureau to be the sole clearing house for bids for projects from overseas. Sir George told the NDC's annual meeting last month: "We can no longer tolerate a situation where we are continuously disadvantaged against Scotland and Wales. The north still has the highest rate of unemployment in Britain, whilst Scotland and Wales have rates at or near the national average."

Tony Blair, the prime minister, has asked Mrs Beckett to sort the situation out. According to Whitehall

officials, any agreement must do two things: stop gasping once an investor has expressed a preference for a location; and limit the total packages, including indirect costs.

The Scottish Office accepts the need to clarify the rules. It would even accept a more proactive role by the IBE, provided it was under existing rules. But it believes Scotland must go into devolution with as much power to attract investment as now.

Both Locate in Scotland and the WDA believe their success is based on long experience of dealing with investors. Ministers also say their main competition is overseas, particularly Ireland, and that if their hands were tied the result would be not more projects for England, but investments lost to the UK.

A decision on the concordat is expected in a month. If the issue is not resolved now, say critics of the present set-up, the entry of nine English RDAs trying to flex their muscles in a similar way will result in anarchy.

Brian Groom
James Buxton

*They wouldn't have survived their migration
if they couldn't have stopped at their feeding grounds;
they couldn't have stopped if construction
on a nearby power plant had scared them away;
the construction wouldn't have waited
if not for the engineers of ABB.*

Employers' group survey highlights interest rate dilemma as exporters report squeeze

Plea to clarify policy on single currency

By Robert Chote and Robert Taylor

UK manufacturers are seeing export orders slide at their fastest rate since the depths of the last recession, but the Confederation of British Industry fears skills shortages may yet demand higher interest rates.

The latest quarterly survey of manufacturers by the employers' organisation underlines the dilemma which the Bank of England faces in setting interest rates. Sterling's strength is punishing exporters and encouraging import penetration, but shortages of skilled workers threaten upward

pressure on inflation. The CBI accompanied the industrial trends survey with a plea to the government to end the confusion about its policy towards the single European currency.

Adair Turner, CBI director-general, said last night he hoped the government would not rule out UK participation in 2001 or 2002. He added that employers accepted that the UK could not join in 1999 or 2000, but wanted the government to accept in principle that it "wished to be part of a successful Emu".

The pound rose again yesterday as expectations of early participation in the

single currency faded, further tightening the screw on the export sector. Over the coming four months, manufacturers expect prices to be more of a constraint on exports than at any time since the spring of 1981.

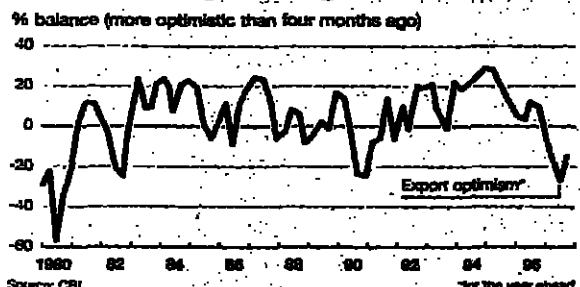
CBI economists said that exporters were struggling to stay in the overseas markets they had won by sacrificing profit margins. But the National Institute for Economic and Social Research warned that an expectation that the strength of sterling would not persist "will delay the point at which exporters are forced to face up to the high exchange rate, but not put it off indefinitely".

Sterling rose three pence to DM2.9184, well above the DM2.50 to DM2.60 which the CBI believes is sustainable, and the DM2.50 or less at which the institute believes it would be safe for sterling to enter monetary union.

The CBI said yesterday that interest rates should remain on hold. "But a rise may prove necessary if inflation in wages takes hold and the domestic economy continues to grow strongly," said Andrew Buxton of the economic committee.

Skills shortages are a greater barrier to increasing factory output than at any time for nearly eight years,

Manufacturing: turning the corner?



the survey showed. The proportion of businesses reporting spare capacity also fell to 45 per cent, from 54 per cent in July's survey.

Manufacturers report that output growth has picked up a little in the past four months. Business confidence rose a little, even though domestic demand rose at its slowest this year.

Union chiefs dismayed over Emu uncertainty

By Robert Taylor in London

Trade union leaders expressed dismay yesterday at the possibility that the government might rule out British participation in European economic and monetary union for the lifetime of the present parliament.

John Monks, general secretary of the Trades Union Congress, said

the government would be making a "grave error" that would destroy jobs, discourage inward investment and end the government's bid to play a leadership role in Europe. "I think a prolonged absence from the Euro will be harmful to British jobs," he said.

Ken Jackson, general secretary of the AEEU engineering union, said he was "devastated" by the possibility of the UK not joining

Emu before the next election. "I know from my talks with companies over recent weeks that this will cost thousands of jobs in the British engineering industry," he said. "It would mean relegating the UK to the fourth division in Europe alongside Greece and Portugal. The prime minister should say we intend to join Emu and become a major player in Europe."

Peter Lilley, Treasury

spokesman for the opposition Conservative party, attempted to embarrass the Treasury by asking the governor of the Bank of England to investigate whether reports in the Financial Times and The Times about changes to the government's Emu approach had created a "false market".

Referring to recent gyrations in share prices and currencies, his letter to Eddie George said: "No

one investing in London's financial markets can be confident that the value of their assets is not subject to political manipulation."

In Strasbourg, Theo Waigel, Germany's finance minister, implied that even if Britain wanted to join Emu in 1999, it would not be able to because sterling would not have been a member of the European exchange rate mechanism for two years.

UK NEWS DIGEST

Call for tighter rules for BSkyB

Don Cruickshank, the telecommunications regulator, yesterday urged tighter obligations on British Sky Broadcasting, the satellite television company, to ensure that it sells programmes on fair terms. Mr Cruickshank, director-general of Ofcom, called for BSkyB to be barred from using its sports and movie channels to force cable companies and distributors to supply its other channels. Mr Cruickshank, who will step down next spring and has advocated a number of measures to ensure fair competition between BSkyB and cable companies, made his remarks to a European cable conference in London. Although he has no direct responsibility for programming on BSkyB or cable channels, which is regulated by the Independent Television Commission, Mr Cruickshank's call could influence a forthcoming government review of regulation. There have been growing pressures on BSkyB from regulatory bodies. The European Commission has been inquiring into BSkyB's contract to supply programmes for the British Digital Broadcasting service next year. *John Capper*

RAIL SAFETY

Drivers' claim prompts probe

An investigation into safety at one of the UK's busiest train companies began yesterday after some of its drivers said they were in danger of falling asleep at the controls because their shifts were too long. The Health and Safety Executive is looking into allegations that drivers with Connex South Eastern, owned by French transport group Compagnie Generale des Eaux, are having to work excessive hours after new rotas were introduced in the summer. More than 600 drivers with the company - which runs trains from the capital to south-east England - now regularly work 10-hour shifts. Connex rejected claims that the new shift patterns were dangerous. It said drivers' working week had been agreed with Railtrack, owner of the rail system's infrastructure, in the summer in accordance with safety regulations.

OIL SPILL

Sea Empress compensation settled

The battle for compensation for the Sea Empress oil spill off the south Wales coast in February last year was settled yesterday. The International Oil Pollution Compensation Fund, a United Nations offshoot funded by oil companies to deal with tanker incidents, decided the scheme and the tanker's owners should pay for 100 per cent of losses suffered by local businesses and residents - up to a total of £50m (\$81m). The total amount available to claimants, mostly in tourism and fishing in the area has been increased from 75 per cent of costs. A massive clean-up was staged after the Sea Empress ran aground off Milford Haven, spilling 70,000 tonnes of crude oil, killing seabirds, seals and other marine life. A report found 1,400 jobs were lost as a result of the disaster, which cost local tourism and fishing an estimated £30m. *Juliette Javitt*

GOVERNMENT

Role of press officers probed

A House of Commons committee is to investigate the constitutional implications of the government's attempt to exert tighter control over civil service press officers. The new public administration committee, chaired by Labour MP Rhodri Morgan, is to consider if recent government requests for press staff to "argue their case" with journalists is consistent with pledged freedom of information legislation. There has also been concern at the departure since May's general election of press chiefs from seven government departments. There was speculation that Jonathan Haslam, once a press secretary to former Conservative prime minister John Major, resigned as head of information at the education department over a "party political" press release. *Liam Halligan*

SOCCER VIOLENCE

Police forces urged to co-operate

Jack Straw, the home secretary, yesterday called for co-operation between European police forces to ensure that hooligans do not wreck next summer's soccer World Cup in France. Mr Straw, who was in Paris to meet his French counterpart John-Pierre Chevenement, wants expertise to be pooled to ensure the scenes before and during England's recent qualifying game in Rome - when police used batons in clashes with fans - are not repeated. He is bringing together police chiefs from all over Europe at a seminar in the UK early next year.

Reskilling urged to tackle crisis in engineering

By Simon Targett in London

Ministers should establish a system of "mature apprenticeships" for those aged over 25 to tackle the short-fall of 5,000 engineers which threatens to undermine UK manufacturing competitiveness, the Engineering Employers' Federation said yesterday.

The scheme, matching the existing modern apprenticeships for 16 and 17 year olds, should be financed with cash from redeployed redundancy and social security payments, the federation urged.

The call follows a survey of MPs carried out by the Harris polling company, to be published this month. It shows that more than four in five MPs endorse the idea that funding for over-25s should be available for those wishing to reskill and undertake apprenticeships in engineering, manufacturing or construction.

Of the 166 MPs questioned, more than 90 per cent of Labour and Liberal Democrats backed the proposal, along with just over 50 per cent of Conservatives. Ann Bailey, head of education and training at the EEF, said the government should switch social security funds from redundancy to reskilling. "Social security money

could be utilised to fund the over-25s, and instead of making them redundant, employers would be encouraged to reskill them," she said.

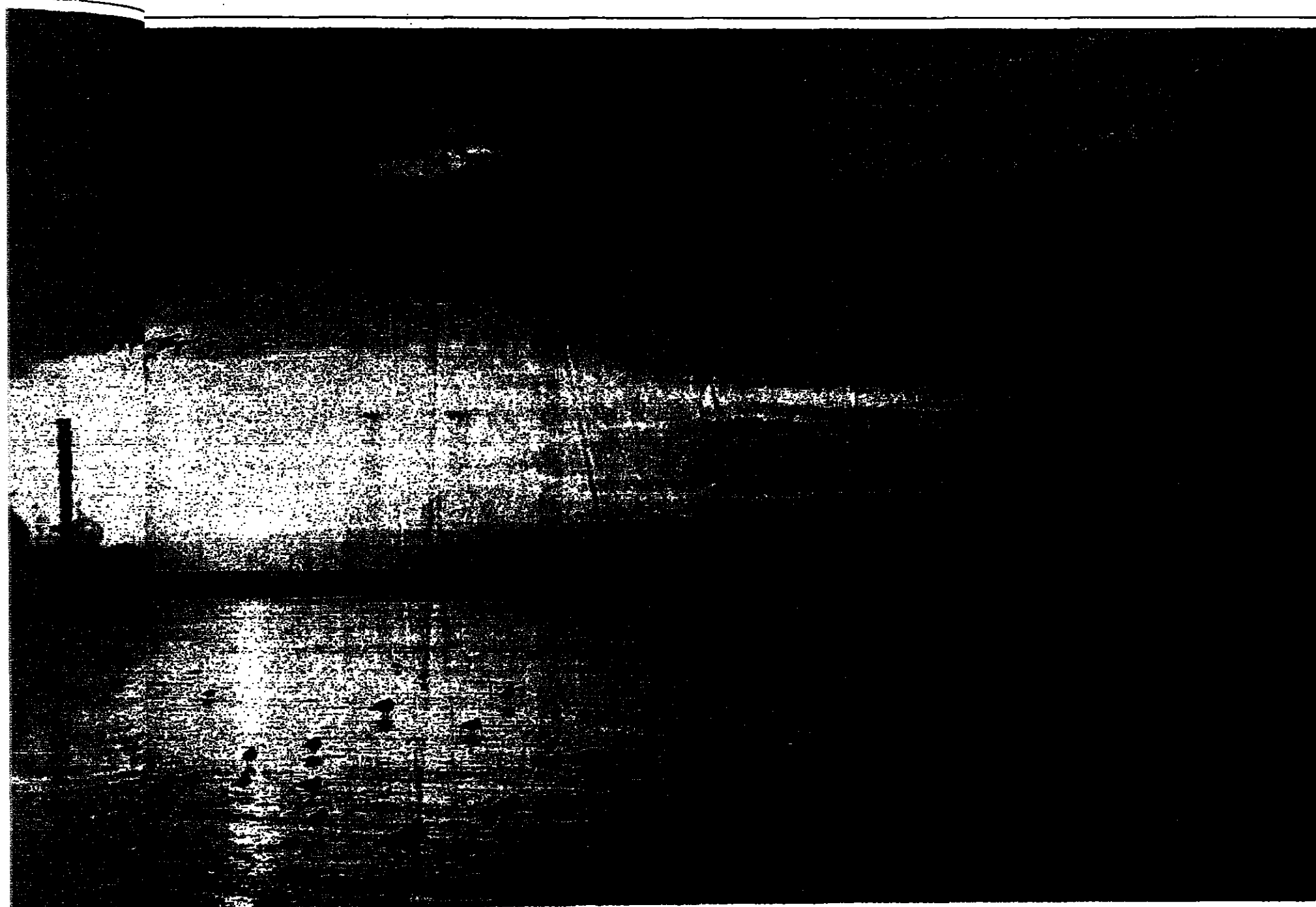
She added that there was a "market" for reskilling mature employees. Many employers would offer mature apprenticeships if there was some government funding, she said.

The cost of a four-year modern apprenticeship is at least £26,000 (\$42,120), with employers contributing three-quarters of the funding. But the cost of training mature employees, and hitting the shortfall targets, would be less because a mature apprenticeship, taking account of previous work experience, would only last two years.

Ms Bailey said the scheme could be modelled on Sweden's Uaxkraft-Mal scheme for reskilling those who would otherwise be made redundant.

The Swedish scheme is jointly funded by the government, employers and the European Union.

Ms Bailey said that untapped EU resources could be used to support the scheme. The EU's Adapt fund, which totals £8m and which contributes to the Swedish scheme, was not fully exploited by the UK under the former Conservative administration.



Last year in South Humber Bank, UK, one of the wonders of technology collided with one of the wonders of nature and something wonderful happened. Nature survived.

The largest combined cycle power plant in Europe was under construction. Unfortunately, it was on a site adjacent to a feeding ground for migratory birds.

Fortunately, the company doing the construction was ABB. You see, ABB is one company that's not only committed to the business of electric power generation, it's also committed to the preservation of the environment.

And it's a commitment that stretches from ABB's senior management all the way through to its subcontractors on the construction site.

Which is why during the months between September and March, construction on the plant, which might have alarmed the migrating birds and prevented them from feeding, was abruptly stopped.

The power plant, which is representative of modern power plant technology (highly efficient with minimal impact on the surrounding environment), was finished only after the birds had completed their annual migration through the area.

A fact that made English environmentalists very happy. Not to mention the birds.

INGENUITY AT WORK

ABB

INFORMATION TECHNOLOGY

Internet access • Alan Cane

An eye on the mains chance

A gas and electricity group is working on ways to use electric cables instead of phone lines to transmit data into homes

The day when you simply plug your computer into the mains wall socket for power and information came a little closer this month.

Norweb Communications, telecommunications arm of the UK gas and electricity group United Utilities, has been experimenting with ways of transmitting information over electrical cabling for the best part of a decade.

Last year a group of its customers were credited with a world first when they were able to make domestic phone calls over the coaxial power lines that connect their homes to the local substation. That experiment used a variation on the cordless telephone standard CT2; it demonstrated chiefly that while the technology worked, it still had some way to go before it could be offered commercially.

Two weeks ago, however, Norweb and its partner Northern Telecom, the Canadian equipment manufacturer, unveiled a technological breakthrough in delivering internet data over power lines which it hopes will be the basis of a commercial service within two years. Market trials serving about 200 homes are expected in the north west of the UK early next year.

The announcement created huge interest, chiefly because it opened the prospect of a low cost and effective alternative to British Telecom's "local loop", the final connection between the exchange and the home or office. Ownership of the local loop gives an incumbent operator a substantial advantage in warding off new competitors.

For the moment, however, the Norweb and Nortel breakthrough applies only to internet data; the transmission of voice and video will have to wait for further refinements of the technology.

The essence of the breakthrough is a technique for ensuring that the data gets through irrespective of

whatever else is happening on the line. Electrical cables are hugely noisy and turbulent, a horrible environment for the complex combinations of electrical pulses which constitute data messages.

Internet data is conveyed to the electricity substation by any one of a variety of means - optical fibre, coaxial cable or twisted copper wires.

The internet signal is injected into the power cable after it leaves the substation and transported into the home by the modulation of a high frequency carrier wave imposed on the much lower mains frequency.

Each substation serves between 150 and 250 homes. The data signal is extracted from the power line by a filtering unit set close to each domestic meter. It is then delivered to a personal computer via conventional coaxial cable.

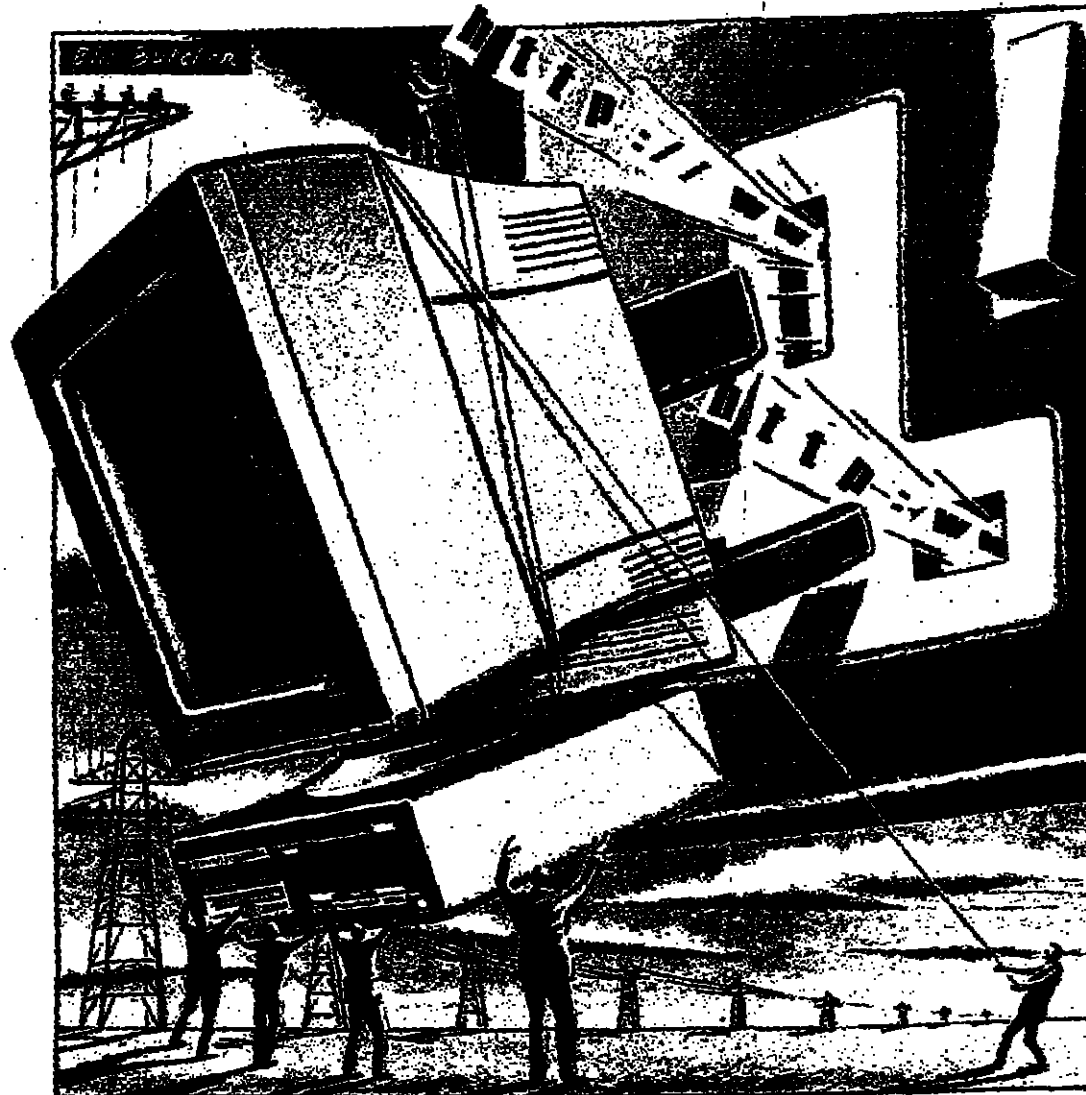
For the moment, Norweb is using a special printed circuit board or card in the PC to handle the internet data. When the system is produced in volume, the data will be delivered to a stand-alone "black box" capable of being plugged into a PC, or other devices such as television sets, network computers and games consoles.

One possibility would be a flat screen embedded in a kitchen worktop through which recipes could be retrieved from the internet.

According to Norweb and Nortel, the system solves three problems that are hindering the take-up of internet in the home - access to the home, data transmission rates and capital cost. They argue:

- Access to the internet through the existing electricity supply offers permanent on-line connection for virtually everybody with the potential for lower charges.

- The technology enables data to be transmitted at rates of more



than 1m bits of information a second, nearly 10 times faster than ISDN, the fastest technology available for domestic use today.

It has to be pointed out, however, that the speed of the internet is rarely a function of the access mechanism - it is usually the speed of the host computers that determine how quickly information can be downloaded. Norweb's down-loading demonstration used information from an off-line server rather than from the internet itself.

- Investment costs for the electricity companies are low while customers would be expected to pay only £200 or so for the "black box".

There are limitations, however.

Mains electricity has a frequency of 50 cycles per second; to transport the amount of data in an internet signal, the carrier wave must have a frequency of at least 1m cycles per second. At this frequency, mains wires will behave like a radio antenna and emit a radio signal capable of interfering with other domestic appliances such as television sets, home com-

puters or music systems. The answer is to keep the power down to a few millivolts.

How does such a delicate signal get through the maze of 240 volt mains power complete with unpredictable "spikes" or surges caused by the switching on and off of domestic appliances?

Norweb and Nortel are coy about the exact methods involved but it seems to involve a combination of "spread spectrum" technology - where the data is spread over a number of frequencies to ensure that some part of the signal get through - and retransmission. Internet data is transmitted in "packets", each with its own address. If some are lost during transmission, they can be sent again.

The partners reckon that the combination of speed and a permanent, flat-rate internet connection will make possible the delivery of CD quality audio, video clips, animation and high-speed gaming and video-conferencing services.

They also point out: "The emerging potential of the internet to transmit voice is also expected to

be an important driver as this technology reaches the stability and robustness of a managed service".

Norweb and Nortel are not claiming their new technology is a complete answer to internet access. It occupies, they say, the middle ground between speed and cost: fast enough for domestic use, cost effective enough for operators to generate a return on their investment.

It will be marketed chiefly in Europe and the Asia Pacific region. Differences in electrical power distribution mean it will not prove cost effective in the US.



Information Technology

A glimpse of a super-chip

Intel has revealed the first details of a four-year-old project to develop a new family of high-end microprocessors that will deliver supercomputer-like performance. But do not expect to see these chips in a desktop system soon.

At the Microprocessor Forum in San Jose, California, Intel, together with its development partner Hewlett-Packard, gave only a teasing glimpse of the advanced and novel technologies that are being used in Merced.

Yet it was enough to show that the Merced microprocessor will be radically different from anything on the market at present.

The project aims to introduce microprocessors using 64 bits of information, a product family that Intel calls IA-64. This compares with 32 bits for current Intel Pentium microprocessors, or IA-32.

With 64 bits, Intel microprocessors can be used to power mainframe-type computers and run heavy-duty operating systems needed by large corporations.

To achieve high speeds, Merced microprocessors will run software programs in parallel rather than in a sequential fashion. Intel calls this technology "explicitly parallel instruction computing", or EpiC.

The idea is to build small but very fast multiple processors on the same chip, and use powerful software, called compilers, to look at applications and see which parts can be run in parallel. The compiler then "feeds" the software code in parallel to the multiple processors on a Merced chip.

Although Merced can run PC applications, Intel is not about to dump its existing 32-bit Pentium line. "The IA-64 is not a replacement for the IA-32

bit line," says Bob Colwell, the chief microprocessor designer for Intel. "IA-64 is focused at the high end. We don't see any performance slowdown for IA-32, the performance has not topped out and is nowhere near hitting performance walls."

Nathan Brookwood, senior analyst at Dataquest, the market research company, says: "Existing PC software will run faster on the Pentium line than on Merced-type microprocessors. There are about 150m PCs running 32-bit software, Intel cannot turn its back on that kind of installed base."

Intel is going after the large systems market with Merced, Mr Brookwood says, and it represents a new strategy at the company to produce families of microprocessors that are targeted at specific markets. And where Intel goes, PC makers are following, eager to have the chance to compete in high-end systems markets.

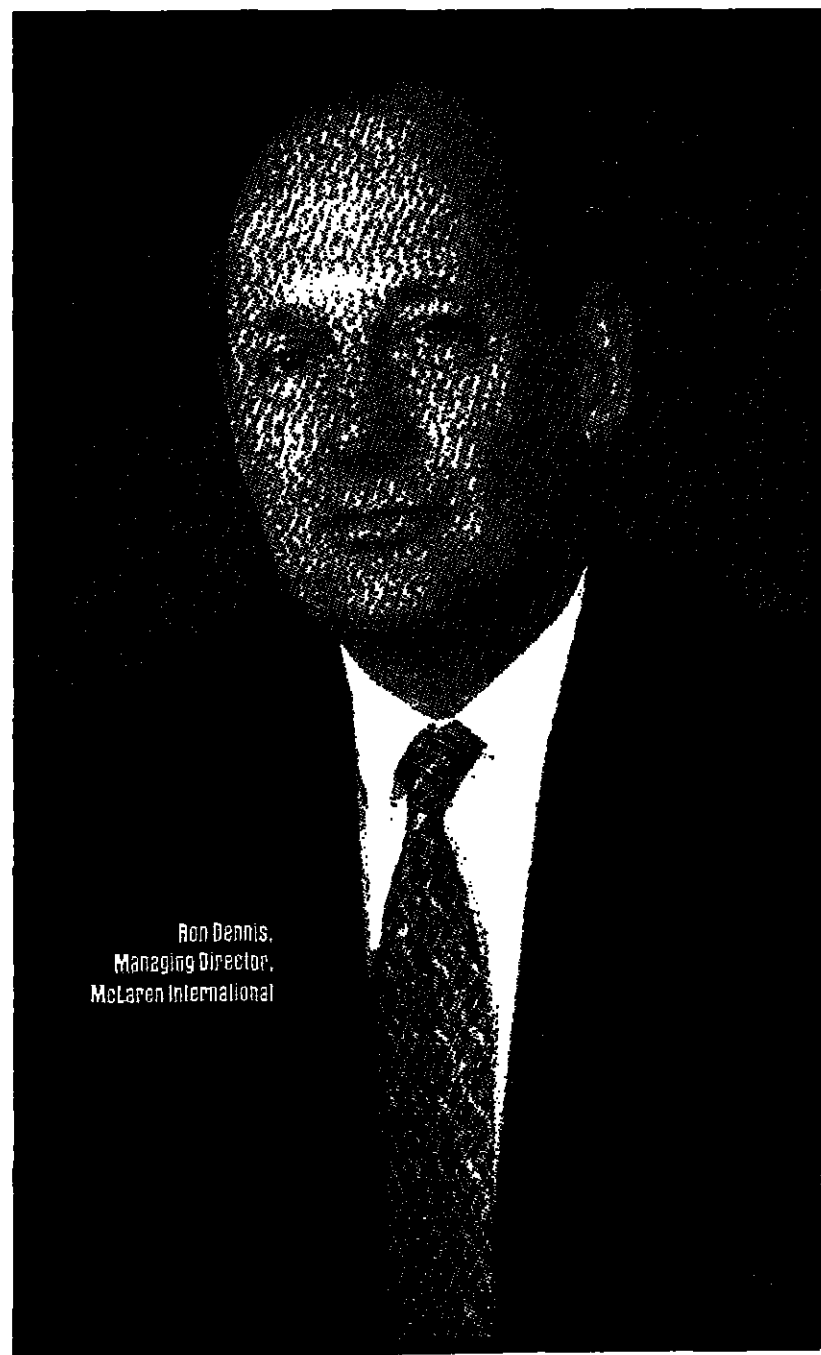
Merced will not be available until 1999 and it may take a further three to four years before it could be used as a mainstream desktop PC microprocessor.

"It will be a long time before you can buy a Merced-based PC," says Dean McCarron, microprocessor analyst at US market research firm Mercury Research. "The PC users will be able to benefit from Merced in other ways, servers will be faster, and if you are on a network, you will have faster access to information."

According to Mr McCarron, there is a huge amount of information about Merced that Intel did not reveal. In the interests of good showmanship, the company left the conference audience wanting more.

Tom Foremsid

Software Winner



Ron Dennis,
Managing Director,
McLaren International

McLaren is one of the winningest teams in Formula One history.

Since 1966, McLaren has won seven Constructors' World Championships, nine Drivers' World Championships and more than 100 Grands Prix. Not to mention three Indianapolis 500 wins, the Le Mans 24 hour endurance race and five consecutive Can-Am sports car titles.



West McLaren Mercedes

"To win consistently, you have to have the best. That's why we've teamed up with Computer Associates," says Ron Dennis, Managing Director for McLaren International. "Processing our engine and race data efficiently and intelligently is crucial and CA is helping us approach it in an entirely new manner."

Under a technology partnership, the West McLaren Mercedes Formula One Team and CA are developing an innovative new solution that gives the racing team's engineers the ability to easily assess and analyze the Formula car's performance data.

Built around CA's Unicenter® TMS™, the program can monitor the telemetry data that the race car transmits to the pits while it's racing. Everything from throttle response to brake pressure to even the G-forces exerted on a driver. TMS then displays the data through its award-winning 3-D Real World Interface™.

"I have a favorite saying, that is, to come in second is to be the first of the losers," says Ron Dennis. "At McLaren we're interested only in winning and we associate ourselves only with winning companies. With Computer Associates and McLaren, we have two winning companies sharing a common goal and common partnership."

COMPUTER ASSOCIATES
Software superior by design.

Faster route to web sites

The world wide web has sometimes been dubbed "the world wide wait" by users frustrated by delays and lengthy download times. However, a new service concept called cache management, pioneered by Mirror Image, a Stockholm-based start-up, aims to ease the problem by changing the way information is handled on the internet.

Mirror Image's system, a "black box" which it is marketing to large internet service providers, is designed to speed access to web sites, particularly those physically located in North America, by storing web content locally on huge Terabyte servers.

The system uses intelligent caching techniques at two levels. When a request for a web page is received by an ISP it is filtered through a sophisticated cache router in the ISP's network. If the web page requested is already stored locally it is forwarded immediately; in the event of a cache "miss" the request passes to a regional Terabyte server where the content of all participating ISP is held, providing far greater cache content.

If the web page is not found in either cache, then the request passes to the original source in the usual way. On delivery, that page is copied by the cache router, expanding the cache and benefiting the next person requesting it.

Mirror Image, Sweden: tel 06625500
www.mirror-image.com

Memory in a small space

A solid state memory system with capacity of 86GB per sq cm - several times more than is possible using current hard disks - has been developed by Professor Ted Williams at Keele University in the UK.

Backers of the system say it has applications for computer and processor memory - especially small palmtops where space is at a premium - for credit cards and smartcards, and for high security banknotes. The high data-density substrate used

in the process can be put on to virtually any surface.

The system is based on the magneto-optical technology used for reading CD-Roms, but has a different operating approach. A single unit with storage capacity of 86GB of rewritable RAM data, but using the computer's processor, would measure 3cm x 3cm x 1.5cm. Production costs are expected to be less than £30 for a unit of this size.

Commercial aspects of the development are being handled by Mike Downey of Cavendish Management Resources.

CMR, UK: tel (0)171 636 1744, fax (0)171 636 5629, e-mail cmr@cmr.uk.com

Big capacity floppy disk

The number and types of storage device continue to multiply. The latest attempt to out the old 3.5-inch

floppy as the preferred storage medium comes from Japan's Sony and Fujifilm companies.

They have jointly developed the HFD, a new 3.5in floppy disk system with a 200Mb storage capacity - double that of Omega's market-leading Zip drives - making it the largest capacity floppy disk system.

Like the competing LS120 drive, HFD drives are also backwardly compatible for both reading and writing with current 3.5-in drives.

The system will be launched next month.

Sony UK 01932 818417, Fujifilm 0171 753 0806.

Definition in the picture

Until recently the quality of image available from a low price digital camera left much to be desired. Postage stamp-size images looked fine on a computer screen,

but their imperfections became all too obvious when enlarged or printed.

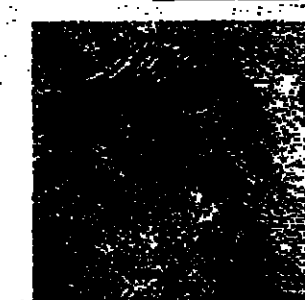
True photographic quality images required a hefty investment in a digital camera costing from £1,000 upwards. But, just in time for Christmas, digital camera manufacturers are launching higher definition machines.

These machines, such as Epson's PhotoPC 800 camera, boast 1,024x768 pixel images rather than the 640x480 which has been the de facto consumer standard to date.

Epson's new digital camera, which is expected to cost about £600, is much more like a standard 35mm SLR machine and features a digital zoom, built-in colour liquid crystal display and the ability to output photographs directly to a television or monitor enabling it to be used as a presentation tool.

Epson (UK): tel (0)1442 267 144, www.epson.com

Watching brief



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Cards with speedy chips

As use of smartcards grows worldwide, increasingly sophisticated applications are placing greater demands on chip performance. This is spurring research into smartcard chips with higher memory capacity and no loss of transaction speed.

One promising technology is Peram (ferroelectric random access memory), which offers speeds 20 times faster than existing Eeprom technology with up to 10 times the memory capacity. It also uses only a fraction of the power of any other memory technology.

Motorola and Matsushita Electronics have announced a joint research and development project to produce the next generation of chip technology for smartcards, based on Peram rather than Eeprom.

Motorola (France) Grandjean: tel UK (0)1355 586408, fax (0)1355 242748, web www.mot-eps.com, Matsushita, Japan (Yasuo Otsuki), tel 72627094, fax 72627093, e-mail otsuki@erl.mec.mel.co.jp

Scanning in fine focus

Face-up scanning: a digital scanner designed to provide clear images quickly from books and journals without damaging them, has been launched by Bell & Howell.

Previously, even if the spine of the book was pressed down, print near the inside gutter could be blurred or distorted in the imaging process. B&H's £9,500 Filmaster Book Scanner, (above) holds the book face up while a focal length to compensate for page curvature. Image processing eliminates distortion in the gutter area.

Bell & Howell, UK: tel (0)1784 251234, fax (0)1784 880412; e-mail ersemr@mps.bellhowell.com

Compiled by Paul Taylor and Andrew Baxter. Information can be sent via e-mail to: info@tech-page@FT.com

[Faint, illegible handwritten notes]



43-44 NEW BOND STREET, LONDON

ARTS

Television/Martin Hoyle

Ethics and the art of reporting

To begin with a slight digression into the senior service: it was with a radio piece, his *Letter to Daniel*, that Fergal Keane became a household name in Britain. The BBC's Hong Kong man's musings, touchingly addressed to his sleeping baby boy, on the drunken Irish grandfather the child would never know, reflected on past and future, love and relationships. It touched a national chord as it went out on the air. Travelling salesmen pulled into laybys and sobbed. The chattering classes left. The studious tomatoes languishing on the board while the rest of us let our fish fingers burn. The piece has been printed to great success, inspired a flood of approving mail to Radio 4's *Feedback*, and needs only the ultimate accolade of reproduction on tea-towels to become a school set text.

None of which detracts from Keane's excellence as a reporter. So why was I faintly disturbed by last Monday's *Haw Weldon Memorial Lecture* on BBC2, in which Keane spoke on "The Art of the Reporter"?

Not merely because to my generation the Weldon persona, for all the "glittering heritage" he allegedly left, was that of an opinionated, precious, garrulous windbag, best summed up by an anecdote current in film editing circles a few years ago concerning a discussion programme he chaired on *Daniel*. One of the distinguished Jesuits present mentioned the actor Edmund Kean. "I never had the good fortune to see him," murmured Weldon with the eager-beaver attentiveness he had made his own. "Of course you didn't, grand-daddy," rumbled Orson Welles. "He died 120 years ago." Sharp instructions were issued for this exchange to be edited out.

No, it was the admirable Keane's comments on ethics in "the sacred art of witness" that left some nagging doubts. His "principles regarding 'forensic accuracy' and 'intellectual rigour' are impeccable: his misgivings are understandable about the 'Oliver Stone school of action' and the internet's access to a host of conspiracy theories on every item of news and its impact on a generation reared on

The X-Files. His fears for political or economic pressures distorting freedom of expression (cue clips of headlines on Rupert Murdoch bowing to Chinese protests at the BBC's satellite news service) are already justified. It was the assumption of absolutes that left me worried, the adoption of moral authority which therefore blurs the distinction between news and comment.

There are some cases, illustrated in the programme with clips of courageous, sometimes unbearable, film, where the moral situation is clear-cut: Richard Dimbleby at Belsen, Charles Wheeler piecing together from a hunch a Soviet massacre in Georgia, the excellent and too little known Sue Lloyd-Roberts taking her concealed camera into the heart of Burma's military regime and its disregard of human rights. But Keane's theory that the only

governments that bring pressure to bear have something to hide and are therefore *ipso facto* wrong strikes me as idealistic at best. We are all on the side of the angels, he suggests, forgetting that angels, like Lucifer, the bearer of light (good name for a journalist), sometimes fall. In practical terms yesterday's terrorist is today's freedom fighter and tomorrow's elder statesman; and the rightness of his cause is not always clear from the outset.

Coincidentally, on the next morning's *Today*, veteran Charles Wheeler was reminding about what might be defined as his spying activities in old cold war days: but he was punctilious about separating fact from comment in his reporter's job. Keane more than once implied that he looked on reporting as an art; therein lies the danger (as he himself acknowledged) not of embroidery so much as the old battle between "committed" and "uncommitted" art - who

remembers those modish warcries among film-buffs of the 1960s? That way lies navel gazing. There was no doubt about the commitment of presenter Simon Sebag-Montefiore in last Wednesday's *Witness* (C4). Subtitled "A Great Hatred" it was a timely (or possibly achingly untimely) revelation of the traditional anti-semitism and pro-fascism of Sinn Féin and the IRA. This sounds a glib generalisation, but the programme was chillingly compelling, with quotations from the hell-fire anti-Jewish sermon that sparked the last pogrom in the British Isles: not in medieval York but Limerick in 1904. Sebag-Montefiore recalled his own recent ancestors (Russian emigrants told by the ship's crew that Limerick was New York) and at times his own anger permeated the report.

History was brought disturbingly up to date: "Our cause is the same", Ribbentrop

was assured by Irish republicans in the second world war (the IRA issued a 1939 ultimatum "in the name of God"; the effective blitzing of Belfast was attributable to intelligence from IRA quarters; and some are still too frightened to talk about the Nazi-IRA axis).

Elizabeth (Irish) and her husband Helmut (German) live comfortably in Dublin where Helmut has apparently suffered a stroke but seemed perky enough to prompt his wife on various points. We saw photographs of Helmut in his Nazi uniform: he had been the party's chief authority on Ireland. There were even plans to put the island under benign German rule. Asked about the atrocities perpetrated by some of their close friends - one had exterminated millions - Elizabeth was unmoved to the

point of self-righteousness. No regrets, "nothing to do with me". The 85-year-old Francis Stuart had shared a Berlin studio with Lord Haw-Haw, though his propaganda had been directed to Ireland rather than Britain. "The Jew was always the worm that got into the rose," he opined, adding that he meant it as a compliment. "Je ne regrette rien," he playfully cackled. "Rien de tout." With different political dedication, what a wonderful television find he would be.

It is natural that your enemy's enemy is your friend, and desperate struggles make for unsavoury alliances; but these people endorsed Nazism for what it was, above and beyond any transient political opportunism. They were shown up by the brave Nationalist councillor who had been beaten up more than once for his tolerance towards both sides in the current tensions. He is prepared to die for such principles and is totally without rancour.

This was a fascinating programme, though it left me feeling that Sebag-Montefiore had much more to say about Ireland, possibly not observing Wheelerian strictures about separating comment from reporting.

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Opera/William Weaver

Bartoli bowls over the Met

For her Metropolitan Opera debut in 1996, Cecilia Bartoli - already familiar to the New York public through her best-selling discs - chose to appear as Despinà in a new production of *Così fan tutte*. A less canny star would have chosen a bigger, sturdier role, but Bartoli's decision proved wise. She was a huge hit: her perky, irresistible maid outshone her mistresses. Without having to carry the whole show, she was able to triumph and, at the same time, to test her voice in the vast house. It is not an immense voice, but the Met is an acoustically happy place, and the Bartoli sound comes across, full and warm and captivating.

Last week she made what might be considered her second, real debut, playing the title role in Rossini's *La Cenerentola*. Although this wonderful work has never been given at the Met, older New York opera-goers fondly recall a City Opera production in the 1950s with the American mezzo Frances Bible. True, the score employed was incorrect by today's scholarly standards (the Met now uses the critical edition sponsored by the Rossini Foundation of Pesaro, the composer's birthplace); but despite its imperfections, the corrupt edition gave an idea of the scintillating music and opened the world of Rossini-beyond-the-Barber to a new and enthusiastic audience.

No audience, however, could have been more enthusiastic than the one that greeted the opening *Cenerentola* at the Met. The crammed house laughed and applauded from the Overture, crisply conducted by James Levine, to the final rondo, where Bartoli displayed the full measure of her pyrotechnical ability. The curtain-calls went on and on (in a house where, as

a rule, the spectators grab their coats and are at the front door before the music has died away). Bit Bartoli's Angelina - as Rossini's libretto - was not just warbling doll. Jacopo Ferretti, the Roman poet who supplied the text in 1817, magically created a three-dimensional character, alternately wistful and wry, tar and assertive, reticent and outspoken. Bartoli was always totally aware of Angelina's complex nature. This was clear as she began her little first-act song about a ring, when she uttered a half-sigh before the line about his solitary boredom, making the song apposite to her own lonely state. Her surprise at the return of the prince, which causes her to drop a tray of dishes, was real. It got a laugh, but it was also affecting.

The production by Cesare Lievi (making his Met debut) was set in a vaguely Edwardian ambience, nicely designed by Maurizio Balò and lit by Gigi Saccomandi. It allowed some good visual jokes - the enactment of Don Magnifico's dream about a winged Jackass, the positioning of bride and groom at the end atop a lay-down wedding-cake - but also led to one or two excesses, including a spaghetti fight. Here often, Lievi allowed the singers to stand and sing, even during an extended concertato, and during the rias, especially the long number of Alidoro, "La del diel", splendidly sung by Michele Pertusi. Like Pertusi, the other members of the cast were bel canto specialists - Simone Alaimo (Magnifico), Alessandro Corbelli (Dandini) and Ramón Vargas (the Prince). The triumph of goodness - to quote the opera's subtitle - was also the triumph of good music-making.



Affecting: Cecilia Bartoli as Angelina in Rossini's 'La Cenerentola'

Opera/Andrew Clark

Prisoners on the verge of breakdown

Perhaps it's just as well we are not too regularly confronted by Janáček's prison opera. Otherwise we might forget how odd is its music of bursts and shouts, how original its "tangle of expression", how uncompromising its ideal of human dignity. These and a torrent of other astonished impressions came to mind at the Coliseum on Monday, when English National Opera presented the first London staging of *From the House of the Dead* since the pioneering Sadler's Wells account in 1965.

Although the performance was not flawless, it was sufficiently near the mark to rank as one of ENO's best-deserved achievements. It was a triumph for Paul Daniel, who grows in stature with every performance he conducts. And it was a welcome reminder of Tim Albery's exceptional gifts as a crowd-manipulator, remaining true to Janáček's near-abstract design in which the irrational, the arbitrary and the inarticulate all find their place. Yes, one felt on leaving the theatre, this is not just the summit of Janáček's art, combining the compassion of *Katya*, the poetic lyricism of *Věra* and the grim fantasy of *Makropoulos*, but one of the greatest of all operas.

The setting chosen by Albery and his designer, Stewart Laing, is the least convincing aspect: the costumes, complete with noisy manacles, suggest a late-20th century gulag, with clinical prison walls, a highly improbable radiator in Act 3 and not a whisper of dirt or degradation.

The few touches of realism - a "live" eagle, a handful of office chairs, a water hydrant - bring the prisoners' world too close to our own. Albery fails to find the right metaphor for the Act 3 mimes: although highly

entertaining, they are too sophisticated and stagey. And was it really necessary, given the simplicity of the set, to use a drop-curtain between acts?

But such questions pale into insignificance beneath Janáček's world of criminals, misfits and angels, all of whom are graphically brought to life. From start to finish, Albery achieves a near-physical sense of everything being barely under control: individuals on the verge of breakdown, a mob threatening revenge. He matches the plasticity

This is not just the summit of Janáček's art, but one of the greatest of all operas

of the music at every turn, ramming home the vicious volatility of prison life (Petrovich's return from punishment, all bloody-backed, is especially chilling) and bringing each "story" to our attention before letting it slip back into context. The score, a rapturous dream-world populated by explosions, is in equally confident hands. Daniel's command of the idiom is complete - brilliantly assertive in rhythm and tempo, as eloquent in the brassy howls of Act 1 as in the gossamer lightness of the Akulina music, and really raising the goose-bumps at the climax to each act.

A cast of 28, excepting chorus, was listed in the programme, and it is no exaggeration to say everyone had a personality - no more so than the narrators, each brandishing his own tics and foibles. Robert Brubaker was

the waspish Luka, John Daszak an unexpectedly vulnerable Skuratov. Andrew Shore a Chaucer-esque Shishkov. John Graham-Hall's Shapkin, looking remarkably like Peter Jonas, was the best story-teller of all, rubbing his nose to the music and offering a wicked impersonation of each character in his tale.

It was a mistake to preface this performance with Mark-Anthony Turnage's *Twice Through the Heart*. Janáček offers enough for one evening, and Turnage's "monodrama", premiered at Aldeburgh in June by ENO's contemporary opera studio, is diminished by comparison. One can see the logic: both are set in prison, both employ chamber-instrumental sonorities, both are strong on compassion.

But the similarities are superficial. Turnage's piece is essentially reflective, lacking any sense of dialogue with the world beyond the protagonist's troubled psyche. And it works like emotional blackmail: if you're not "moved" by the protagonist - a woman imprisoned after fatally stabbing her violent husband - you're heartless. Nothing in Patti Powell's production convinced me that *Twice Through the Heart* requires the stage: the music says everything there is to say. With its lithe rhythmic pulse, achingly beautiful cadences and infinitely flexible invention, the orchestra upstages the words, leaving the soloist - a decidedly under-wrought Susan Bickley - with a thankless task. Far more suggestive to leave it to a concert setting, where Nicholas Kok's superbly-drilled orchestra would get its due and the "drama" would not come across as self-indulgent wallowing.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

OPERA
Het Muziektheater
Tel: 20-551 8911
La Traviata: by Verdi.
Netherlands Opera revival of a staging by Alfred Kirchner, conducted by Ralf Weikert, Oct 22, 25.

BALTIMORE

EXHIBITIONS
Baltimore Museum of Art
Tel: 1-410-396 6310
Grand Design: The Art of the Victoria and Albert Museum. First stop of a five-city North American tour of selected objects from the V&A's collection. Consists of 250 works of art ranging from Leonardo da Vinci's notebooks to shoes by Vivienne Westwood; to Jan 18.

BASLE
EXHIBITIONS
Offentliche Kunstmuseum
Basel

Tel: 41-61-271 0828
Peter and Samuel Birmann - Artists, Collectors, and Dealers: first major exhibition devoted to Peter Birmann and his son Samuel, the landscape painter; at the Kunstmuseum; to Jan 11

BERLIN

CONCERTS
Konzerthaus Tel: 49-30-203090
Berlin Symphony Orchestra: conducted by Jery Semkow in works by Glinka, Dvorák and Prokofiev. With violin soloist Alyssa Park; Oct 23, 24, 25

OPERA
Deutsche Oper
Tel: 49-30-34384-01
Der Fliegende Holländer: by Wagner. Conducted by Christian Thielemann in a staging by Götz Friedrich; Oct 24, 26
Die Zauberflöte: by Mozart. Staged by Günter Krämer, with sets and costumes by Andreas Reinhardt; Oct 25

BRUSSELS

OPERA
La Monnaie Tel: 32-2-229 1211
La Stelidaura Vendicatrice: by Francesco Provenzale. New production directed by Philippe Sireuil and conducted by Alessandro de Marchi; Oct 23, 26

CHICAGO

EXHIBITIONS
Art Institute of Chicago
Tel: 1-312-443 3800
A Collecting Odyssey: Indian,

Himalayan, and Southeast Asian Art from the James and Marilyn Alsdorf Collection. Around 200 works of art, primarily Buddhist and Hindu sculpture spanning nearly 20 centuries; to Oct 26

OPERA

Lyric Opera of Chicago
Tel: 1-312-332 2244
Idomeneo: by Mozart.
Conducted by John Nelson in a staging by John Copley; Oct 22, 25
Nabucco: by Verdi. New production staged by Elijah Moshinsky and conducted by Bruno Bartoletti. Cast includes Maria Guleghina and Samuel Ramey; Oct 24

LONDON

CONCERTS
Barbican Centre
Tel: 44-171-638 8891
London Symphony Orchestra: conducted by André Previn in a programme of works by William Walton. With violin soloist Alexander Barantschik, viola Paul Silverthorne and cellist Tim Hugh; Oct 23

EXHIBITIONS

National Portrait Gallery
Sir Henry Raeburn (1756-1823); previously seen in Edinburgh, this exhibition of some 60 paintings includes the major portraits belonging to the National Gallery of Scotland as well as loans from abroad; from Oct 24
The Pursuit of Beauty: Five Centuries of Body Adornment - organised by the Education

Department, this chronologically arranged exhibition traces the history of fashion through the art of portraiture, from the Elizabethan period to the present; to Oct 26

OPERA

London Coliseum
Tel: 44-171-632 8300
English National Opera: new production of Janáček's *From the House of the Dead*, conducted by Paul Daniel and staged by Tim Albery. The programme is completed by *Twice Through the Heart*, by Mark-Anthony Turnage; Oct 23

Shakespeare Theatre
Tel: 44-171-379 5399
The Royal Opera: The Merry Widow, by Franz Lehár, in a new translation by Jeremy Sams. New production by Graham Vick, with designs by Richard Hudson; Oct 23, 24, 25

LOS ANGELES

CONCERTS
Dorothy Chandler Pavilion
Tel: 1-213-365 3500
Los Angeles Philharmonic: conducted by Esa-Pekka Salonen in works by Mozart and Beethoven, and the world premiere of a new work by Donatoni (not 25); Oct 23, 24, 25, 26

MUNICH

CONCERTS
Philharmonie Gasteig
Tel: 49-89-5481 8181
Prague Symphony Orchestra:

conducted by Gastano Delogu in works by Rossini, Brahms and Dvorák. With piano soloist Valéry Afanassiev; Oct 24

DANCE

Bayerische Staatsoper
Tel: 49-89-2185 1920
Bayerische Staatsballet: Swan Lake. Sets and costumes are by John Macfarlane; Oct 23, 25

OPERA

Bayerische Staatsoper
Tel: 49-89-2185 1920
The Love for Three Oranges: by Prokofiev. Conducted by Roberto Abbado, in a staging by Juri Ljubimov, with designs by David Borowski; Oct 22, 24

NEW YORK

EXHIBITIONS
Metropolitan Museum of Art
Tel: 1-212-879 5500
Picasso - The Engraver: Selections from the Musée Picasso, Paris. Around 150 engravings, etchings and woodcuts created between 1900 and 1942; to Dec 21

OPERA

Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
Carmen: by Bizet. Revival of a production by Franco Zeffirelli; Oct 25
Il Barbiere di Siviglia: by Rossini. Revival of a staging by John Cox; Oct 22, 25
La Cenerentola: by Rossini. Met Opera premiere. New production conducted by James Levine in a staging by Cesare Lievi, with designs by Maurizio

Baló; Oct 24
Turandot: by Puccini. Revival of a staging by Franco Zeffirelli; Oct 23

NEW YORK STATE THEATRE

Tel: 1-212-870 5570
Don Pasquale: by Donizetti. New production, premiered at Glimmerglass, directed by Leon Major and conducted by Lucinda Carver; Oct 23, 25

PARIS

CONCERTS
Salle Pleyel Tel: 33-1-4561 6589
Orchestre de Paris: conducted by Iván Fischer in works by Schubert, Mozart and Bartók. With piano soloist Richard Goode; Oct 22

DANCE

Opéra National de Paris, Palais Garnier
Tel: 33-1-43439696
Paris Opera Ballet: in Swan Lake; Oct 22, 23, 24, 25

EXHIBITIONS

Musée du Louvre
Tel: 33-1-4020 5151
A Mission to Persia 1897-1912: display of pictures, objects and photographs retracing the archaeological expedition led by Jacques de Morgan, paying tribute to his career and the mission's discoveries about the ancient civilizations of Iran; to Jan 5

OPERA

Opéra National de Paris, Opéra Bastille
Tel: 33-1-44731300
Aufstieg und Fall der Stadt

Mahagonny: by Kurt Weill. Conducted by Jeffrey Tate in a production directed by Graham Vick; Oct 23, 25
Turandot: by Puccini. New production by Francesca Zambello. Conducted by Fabio Luisi; Oct 24

TOKYO

EXHIBITIONS
Bunkamura Museum of Art
Tel: 81-3-3477 9252
Photography in Paris 1905-1997: around 240 works by some 53 photographers, on loan from the Centre Georges Pompidou in Paris; to Oct 26

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● CNBC 08.30: Squawk Box 10.00: European Money Wheel 18.00: Financial Times Business Tonight

COMMENT & ANALYSIS

Edward Mortimer

Dealing with Iran

The US should establish a constructive relationship with Tehran in the same way it has sought to engage Beijing



Next week's state visit to Washington by President Jiang Zemin of China is a delicate affair.

The Clinton administration, realising China's strategic importance, is desperate to make a success of it. But China is not popular on Capitol Hill for reasons ranging from disgust at its human rights record to fear of its competitive skills.

So Mr Clinton needs Mr Jiang to do something that will go down well on the Hill. He may have found it. If there is one country US legislators love to hate even more than China it is Iran. And it seems Beijing has agreed to stop selling nuclear technology and anti-air cruise missiles to Tehran.

This prospect has enabled Jamie Rubin, the state department spokesman, to present Mr Clinton's plan to lift the ban on US nuclear technology sales to China as a victory for hard-nosed containment of Iran.

Enthusiasm about the hoped-for new commitments from China, Mr Rubin last week reminded the world that "a nuclear-armed Iran... would threaten US interests as well as regional and international security". Therefore, he said, "we have continuously opposed nuclear co-operation by all countries with Iran, even to safeguard the nuclear programmes that are permitted under the International Atomic Energy Association, such as the one with which China has been involved".

Iran is a signatory to the nuclear non-proliferation treaty and thus has to open all its nuclear facilities to international inspection. Admittedly, Iraq was also a signatory before 1990, though since then the International Atomic Energy Association - with strong US support - has tightened its safeguards and inspection procedures. Yet the US opposes co-operation with

Tehran, even on its civilian nuclear programme.

The US administration's Iran policy is no more consistent than its China policy. It has just disappointed the sponsors of last year's Iran-Libya Sanctions Act by not imposing immediate sanctions against Total, the French energy company, for its agreement to invest \$2bn in developing an Iranian natural gas field. Mr Clinton may be no friend to Iran, but he would like to avoid a trade war with the European Union, which strongly objects to the idea of the US Congress telling European companies where they can or cannot invest.

Early in his first term, the president espoused a policy of "dual containment" aimed at both Iran and Iraq. The declared aims of the policy were to end Iran's opposition to the Arab-Israeli peace process, its support for terrorism, its military build-up, and its programme to develop long-range missiles and weapons of mass destruction. These are laudable enough. But there are no clear benchmarks for measuring the success or failure of any of them.

On the first point, one is tempted to ask: "What

peace process?" It seems hard to expect Iran to give public support to something about which Israel itself seems so ambivalent.

On terrorism, Muhammad Khatami, Iran's new president, made a good start by getting rid of Ali Fallahian, the intelligence minister who was named by a Berlin court as directly involved in the murder of four Kurdish opposition figures in 1992. That will not console the victims of suicide bombings in Israel and Saudi Arabia, but any direct link between these and Iran remains unproved.

As for the military build-up, it is unrealistic to expect unilateral disarmament in a country surrounded by heavily armed and unstable neighbours. The US should also note the improvement in Iran's relations with its Arab and Turkish neighbours.

It is in seeking to head off Iran's unconventional warfare programmes that the US can expect most international sympathy. But refusing co-operation, as argued above, may not be the best way to achieve this. Involving Iran in international agreements, while seeking to allay the security concerns that make it feel the

need for such weapons, seems a more hopeful approach.

Chibhi Mallat, a Lebanese expert on Islamic law and politics, points out that Mr Clinton's original policy on Iran included a fifth objective, now quietly forgotten, to improve human rights and democracy within Iran. This would be worth reviving.

Iran is not a western-style democracy. But it still enjoys far greater pluralism and freedom of expression than most other states in the region. Mr Khatami's election was achieved by massive popular support, against the wishes of the religious establishment.

Iran's human rights record is, of course, dismal. But it is here, more than in foreign policy, that one can expect Mr Khatami to make a difference. His election campaign focused on the need for greater freedom. He has appointed a tough reformist as interior minister. And already the press is much more open in its exposure of official abuses. There must be scope here for international figures such as Mary Robinson, the UN's new human rights commissioner, to work with the government in improving standards.

Finally, US policy in the region has been hamstrung by its tendency to treat Iran and Iraq as equally evil. In fact Iran was the first victim of Saddam Hussein's aggressive policies. Prof Mallat believes Tehran would be interested in developing a common strategy to remove Saddam from power, if convinced that such a policy was genuinely aimed at freeing the Iraqi people rather than extending US control.

If Mr Rubin can sell a "soft-on-China" policy as being hard on Iran, perhaps it would not be beyond him to sell a "new-deal-with-Iran" policy as "let's finally get serious with Saddam".



President Muhammad Khatami: new face of Iran

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to "line"), e-mail: letters.editor@ft.com. Published letters are also available on the FT web site: <http://www.ft.com>. Translation may be available for letters written in the main international languages.

Statement on single market calls for simplicity

From Lord Cobbold.

Sir, May I suggest that Gordon Brown drafts his statement to the House of Commons on Emu roughly on the following lines:

"Economic and monetary union is an exciting challenge for Europe. It presents huge opportunities for European industry, in that it will complete the single market, creating a domestic market of potentially 350m people, rising to 500m."

"It will create the largest capital market in the world. The extra supply of savings should lead to a long-term reduction in the cost of capital for British industry. It

represents an exciting challenge to the City of London and to Britain's financial services industry."

"Her Majesty's government supports the principal objectives of monetary union and believes that it is in the long-term interests of this country to participate and to adopt the single currency - the euro."

"The government has participated positively at all stages in the technical discussions on the design, implementation and operation of the euro. It recognises that there are important risks associated with the project, both in particu-

lating and in standing aside. It is particularly difficult to bring together two such major international trading currencies as the D-Mark and sterling."

"Given the requirement for legislation and the government's commitment to submitting the final decision to a referendum, it is not practically possible for Britain to join the single currency in the first wave of January 1 1999, even though it is likely to qualify for membership under the convergence criteria agreed at Maastricht."

"The government's objectives are: to maintain cur-

rent economic policies that will ensure that Britain remains eligible to join the union; to work closely with our European partners to ensure a smooth launch of the Euro in 1999 and a successful transition; to explain to the British people the potential benefits to Britain in adopting the single currency; and to work towards joining the union on or before the end of the transition period on January 1 2002."

Simple, really!

Lord Cobbold, Knebworth House, Knebworth, Hertfordshire SG3 6PY, UK.

Rate cycle harmonised but not abolished

From Alison Cottrell.

Sir, Peter Martin is to be congratulated on his wide-ranging article on the sweeping implications of the single currency (Emu's new horizons, October 16). But if he is genuinely confident that "in most European countries interest rates will fall to historically low levels", then I covet his crystal ball.

Certainly, in a credible economic and monetary union, interest rates in the majority of countries should be lower than would otherwise have been the case; and given that the new European Central Bank will have to demonstrate that it is at least as "tough" as the Bundesbank, we can probably assume that its stance will indeed be euro and bond market supportive (which is

not necessarily the same thing as appropriate).

Where this leaves interest rates per se is another matter. The European - let alone the global - interest rate cycle will not stop on January 1 1999; and if Emu is up and running to time, it will, in market terms, be at least seven months old by then, with its official start date being important primarily for the unparalleled photo opportunities afforded to agnostic heads of state.

With the approaching millennium giving already recovering European growth an added push in 1998-99, with the US economy slowing, but unlikely to be slow, and with Japan eventually picking itself off the floor and dusting itself down, the global cyclical pressures on

inflation and interest rates are unlikely to be downgraded.

Yield curves which have flattened on "Emu" may still steepen on a growing "Europe", and if Mr Alan Greenspan or the Treasury market were to sneeze, single currency would not prevent the euro bond market catching the US's cold. Emu will harmonise the European rate cycle; it will not (fortunately for the employment prospects of analysts and financial journalists alike) abolish it.

Alison Cottrell, chief international economist, PaineWebber International (UK) Ltd, 1 Finsbury Avenue, London EC2M 2PA, UK.

Two cut stones with unrelated attitudes

From Mr William Essex.

Sir, Neither Lucy Kellaway's telling of it (October 13) nor Michael Mould's response (Letters, October 20) addresses the central flaw in the stonecutter story. Who is producing the better stones? Surely neither stonecutter's description of his job

signifies anything except by reference to the product.

Surely, therefore, no management theorist can demonstrate anything by the story, because it would be impossible to produce two cut stones and relate the differences between them to the attitudes of the

stonecutters responsible.

For myself, I don't care what Lucy Kellaway thinks she is doing, but I hope she goes on writing that column.

William Essex, Potash Cottage, Stretton, Saffron Walden, Essex CB11 4XJ, UK.

Passengers will pay more

From Mr Doug Newhouse.

Sir, The suggestion by Simon Coombe (Letters, October 18-19) that the transport of "highly flammable material" is one more reason to rid the European Union of duty-free allowances is a nonsense. Aircraft fuel is distributed evenly throughout the body and wings of most large commercial aircraft. At the same time, the flash point of aircraft fuel is substantially lower than alcohol. I cannot see what harm a trolley of duty-free represents if most passengers are effectively sitting in the middle of a fuel tank.

Mr Coombe should stick to the facts. Without duty-free allowances, most charter airlines will not make a profit unless they increase their fares by between 20 and 25 per cent. Airports will similarly increase their landing charges. Passengers will pay more for their holidays. These are the burning issues.

Doug Newhouse, managing editor, The Daily Free Business, 55 Eden Street, Kingston-upon-Thames, Surrey KT1 1BW, UK.

Personal View • Larry Summers

American eyes on Emu

The euro will be good for the US if it helps strengthen and modernise Europe's economy

& The US relationship with Europe has long been the cornerstone of our economic and foreign policy.

We have supported European efforts toward closer integration since the very start, from the creation of the European Coal and Steel Community to the common market, the single market and now plans for further enlargement. Today, another ambitious project, the creation of a single European currency, seems close to becoming a reality and is attracting serious attention in the US.

The administration has never thought it fitting to enter the debate over whether economic and monetary union is right for Europe, nor over the details of how it should be structured. But we can hardly be said to be indifferent to how the project turns out. The US is well served when Europe is vibrant economically and working to open its markets and strengthen its ties with the global economy. Europe will prosper from an economic and monetary union that supports these ends. And if Europe prospers, this will help prosperity in the US.

There are two sets of issues that interest us particularly. First, how will Emu affect the EU as a major economy and international partner of the US? And second, what will be its impact on the international financial system as a whole?

Recent efforts towards increased European integration - including some of the changes that have been associated with preparations for Emu - have already brought significant gains. Yet no one doubts that Europe still faces serious economic challenges that will need to be overcome if Emu is to succeed.

First among these is Europe's high rates of unemployment and, partly as a result of those labour mar-

ket failures, its serious fiscal imbalances. In recent years, many countries have made significant progress on the fiscal side. But as governments have themselves recognised, Emu will make it even more vital to proceed with structural reforms to give their economies the flexibility and dynamism needed to spur rapid job creation and investment growth.

If there is a shock to demand, individual members of Emu will no longer have the freedom to respond by devaluing or revaluing their currency, or cutting or raising interest rates. Nor, given the terms of the stability and growth pact, will they be able to use fiscal stimuli to support growth.

Policymakers cannot afford to allow Emu to distract them from pursuing fundamental reforms. As we have seen in the recent flood of cross-country mergers and acquisitions, the European private sector is already responding to the new situation. Governments need to build on the growing consensus in favour of reforming the EU to work achieving genuine changes on the ground.

It is equally vital that Emu does not distract from the important international challenges that Europe faces, particularly the expansion of the EU to incorporate several countries of the former Soviet bloc. This offers an historic chance to cement these countries' transition to a market democracy.

Turning to the second set of issues, clearly the US has a strong interest in the euro's potential impact on the international financial landscape. Two questions have been raised in this context: the effects on the international role of the dollar; and the implications for short-term trade and exchange-rate fluctuations.

We generally do not speculate about the future values of existing currencies, be they our own or others. This extends to future trends in the values of currencies that do not yet exist. With these qualifications, however, I would like to make a few general observations.

lar's relative standing in the international financial system will always depend more on developments here than on events overseas. If we stick to strong and credible policies, the dollar will remain a sound currency.

It is difficult to predict with any certainty what the role of the newly created euro will be. Those who foresee it growing very rapidly in importance point to the fact that it will be the common currency of countries representing a significant share of global output. Those who are more sceptical argue that the euro will be without a proven track record. Investors, they say, will want to observe progress towards price stability before making a commitment.

Where there is little disagreement is that, barring major policy errors, international currency holdings do not change at great speed. In particular, European financial markets are unlikely to transform themselves overnight. It will take time before the range of euro-denominated assets comes close to matching the variety available in the US; or, given differing perceptions of government securities, the homogeneity of the US market for public debt.

On the matter of future trade and exchange rate fluctuations, we should remember that the main continental European currencies have been fixed among themselves for some time now, with little tendency to fluctuate. Equally, each country has tended to recognise the importance of

The more the single currency helps Europe develop a robust and healthy economy open to world markets, the more welcome the project will be here

strong monetary policies for achieving robust growth, and the need for these to be underpinned by a sturdy financial system, sound fiscal policies and independent central banks. In that sense, Emu will be a force for continuity. Indeed, the fiscal controls envisaged within Emu could well be a force for lower interest rates in the US.

Clearly, the US government has no direct role in most of the preparations for Emu. It is a different story for American private sector companies actively involved in international trade or finance, or those with European operations. They have a lot of work to do in such domains as accounting, finance, and information management - work which, given the close proximity of Emu, probably needs to speed up in the months ahead. Although I cannot guarantee US business that Emu will occur as promised, I would advise them to be ready.

The advent of the single currency will also raise issues for the future evolution of the G7 and for Europe's future participation in international organisations such as the International Monetary Fund.

We look forward to engaging with the EU in these matters next year after the selection of the first members. The aim must be to ensure that Europe emerges out of Emu with the capacity to play an active, constructive role on the world stage on political, monetary and other matters. The corollary is that European policymakers will have to avoid being overly preoccupied with building and refining the architecture of monetary union.

By let me end by repeating the bottom line. The more the single currency helps Europe develop a robust and healthy economy open to world markets, the more welcome the project will be on this side of the Atlantic. Put it another way: if Emu works for Europe, it will work for us.

The author is US deputy secretary of the treasury. This article is adapted from testimony he gave yesterday to the Senate Budget Committee.

Pfizer forum

A Data-base of User Experience - Towards a New Practice in Medicine?

BY ROBERT RUSTAD

According to the head of the Federation for Norway's patient associations, "user participation" in healthcare, coupled with new information technologies, can expand the body of medical knowledge and, ultimately, lead to improvements in medical practice.

Two major problems in healthcare around the world are (1) how to ensure patient participation in the medical and/or therapeutic process, and (2) how to learn from patients' experience during, and after, such treatment. The medical profession, the pharmaceutical industry and the scientific world have all been discussing, and trying to solve these problems for years, through medical treatment, scientific research and therapeutic trials. Now, patient organisations - which represent the "users" of medical care - are also playing a key role. The Norwegian Federation of Organisations of Disabled People (FFO) is an umbrella organisation for more than 50 patient organisations and organisations of disabled people in Norway. During the last few years the Federation has been actively engaged in what we call user participation, and the development of public and private services - especially within the healthcare sector.

Patients and disabled people experience restrictions of personal autonomy in their daily life unfamiliar to most people in society. User participation allows the patient or disabled individual to take an active part in decisions concerning his or her own life - including the provision of healthcare and rehabilitation services. It is based on the view that plans and guidelines for medical treatment should draw on the collective experience of users. It is important that the individual should not be forced to fight out new battles with different service providers time after time.

In FFO's experience, user participation has shown several positive benefits. User participation means strengthening the democratic rights of the individual. It

can help contain costs, as the patient is provided with the services he or she really benefits from, and can correct ill-advised or inappropriate measures. It ensures more optimal health effects due to user satisfaction, and leads to improvements in the quality of care.

In Norway, the belief that users (or consumers) must participate in the development of healthcare services has already led to the creation and development of a user experience-based database. We believe user

User participation is a trend that will expand in all countries, as patients become better educated and subsequently demand more influence on their own healthcare

participation is a trend that will expand in all countries, as patients become better educated and subsequently demand more influence on their own health care delivery system. In medicine, and also in therapeutic trials, experience-based and empirical knowledge has been considered valid only if accumulated by doctors or scientists. It is now becoming recognised that patients too need to participate in their own therapeutic process to ensure successful results. It is less widely acknowledged, at least among professionals, that user experience also can play an important role in the evaluation of therapeutic measures.

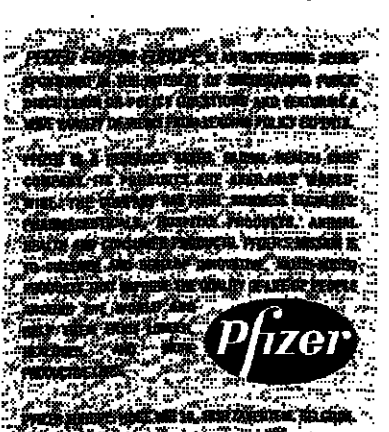
For FFO, it has been a challenge to develop a database of user experience related to different areas of service-provision and different therapeutic approaches. The Federation has begun actively utilising the Internet, and has established its own company, named "FunkWeb". This company will provide the infrastructure for collecting user experience, and for disseminating information concerning patients' evaluation of different services and therapies.

The database will be developed as a set of registers, where patient experience in the different areas in question will be registered, catalogued and filed. The database will allow interactive communication and exchange of ideas related to user experience. Information will be collected from users, user or patient organisations, co-operating medical personnel, pharmacies and healthcare institutions. Employees at "FunkWeb" will systematically update and develop the registers on the basis of incoming information from these groups. Our hope is that the registers will show the many different side-effects and symptoms patients learn to accept and live with, but which today are not listed in any medical index, as they are not registered by doctors or other health practitioners.

The development of a database for user experience must lead to a conceptual change - both in medicine and in science. When empirical user experience is systematically gathered and statistically reviewed in this way, it becomes valid, scientific information for medical researchers and healthcare decision-makers. This will naturally increase patients' influence on policy decisions, and on the development of healthcare and therapies.

If we achieve this, we will have a new practice in medicine - a practice that must lead to improved healthcare services, improved therapeutic approaches and increased health for people around the world.

Robert Rustad is Secretary General of The Norwegian Federation of Organisations of Disabled People (FFO).



COMMENT & ANALYSIS

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Number: One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

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Justice and Microsoft

The court action against Microsoft launched by the US justice department on Monday illustrates the problems of competition policy in technology businesses.

The suit argues that Microsoft has violated a previous promise not to force computer manufacturers which wish to buy a Microsoft operating system to license other software as well.

The other software at stake here is Microsoft's Internet Explorer browser, for use in accessing the World Wide Web. Since Microsoft supplies this software free, it might seem that forcing computer companies to license it along with Windows is unimportant. Competing software, such as Netscape's Navigator, is easily available. Microsoft has done nothing that stops computer companies and end-users from choosing these rival offerings.

But, says the justice department, Internet Explorer is not just any old program. Browsers "are an important element in a fundamental challenge that is arising to Microsoft's operating system monopoly", says the justice department suit.

Browsers can be used as a substitute for the Windows user interface, potentially weakening Microsoft's hold on the market for PC operating systems. The justice department quotes from a Microsoft internal memo, dated April 1996, which told the company's marketing managers that "if you let your customers

deploy Netscape Navigator, you lose the leadership on the desktop". Hence the determination to make Internet Explorer as widely available as possible, using licensing muscle where necessary.

The problem with the justice department's suit, however, is that, in internet time, April 1996 is an age ago. Since then, Microsoft has greatly strengthened its position in browsers, and Netscape Navigator no longer looks like a Trojan horse for a rival operating system.

The main reason Microsoft has achieved this is not its licensing behaviour, but its break-neck technical development. Its browser is now at least as good as Netscape's - and the deep pockets that allow it to give the program away. The next generation of the Windows operating system, due next year, will integrate browser technology into its inner workings in a way that makes the suit much weaker.

The suit demonstrates that such piecemeal legal remedies are always likely to lag behind events. The federal competition authorities would do better to address the underlying issue: is Microsoft's dominance of operating systems in users' interests? If it concludes that the answer is no, it will need to mount a far more solidly based case than it has yet been able to muster. And if it concludes that the answer is yes, it should leave the company alone.

Empty package

The Japanese economic reform package, announced yesterday, was much more than just a disappointment. In announcing only vague promises of deregulation, the authorities have shown that they are not facing up to the seriousness of Japan's economic plight. Deregulation is certainly needed - and over a much greater range of the economy than is currently being suggested. But on its own, it will do little to get Japan out of the economic hole it is now in.

Over recent years, the Japanese economy has been kept just this side of recession. At first, expansionary fiscal policy kept the economy going. April's rise in the sales tax put a dramatic end to this. Recently, exports have taken over as the main stimulus to growth. Now, though, this support too could be pulled away. The end of the fall in the yen, and the currency devaluations in Asia, mean that export growth may falter. Falling real incomes and a substantial "deflation" overhang mean that there is little prospect of domestic demand plugging the gap. Japan thus risks sliding into full-blown recession.

The Japanese look short on options. The Bank of Japan's discount rate is down to 0.5 per cent. The Prime Minister has staked his reputation on reducing Japan's budget deficit, currently 7 per cent of gross domestic product. And further

devaluation of the yen is unlikely to be tolerated by the US.

However, there are actions that could, and should, be taken. A reduction in the discount rate, say to 0.25 per cent, is one possibility. But it is on the fiscal side that most can be done.

The Ministry of Finance is insisting that any tax cuts must be matched with tax rises elsewhere. But there are two other options. One is to offset confidence-building tax cuts with rationalised expenditures. There is still a considerable amount of uneconomic public spending, often aimed at placating powerful interest groups, such as the construction industry. It is time for this to go.

The other option is to allow some easing of the fiscal stance. The Japanese fiscal deficit does, of course, need to be reduced. But it is now clear that the government chose the wrong time to tackle the problem. A partial reversal of this policy, whilst adhering rigidly to the principle of fiscal consolidation in the long term, could well be justified now.

The Japanese authorities have another chance to reverse the slide of their economy next month, when the details of the package are announced. Deregulation must continue. But they must not rely on it to solve Japan's economic woes.

Common wealth

The Commonwealth has long been derided as a grouping which, if it did not exist, would need to be invented. Attempts to give it more coherent purpose have too often simply undermined the political and economic disparities between its members. Now, they may have a chance to play a genuinely relevant common role.

The reason lies in the fundamental shifts under way in the world economy. Even a decade ago, much of the dialogue between rich and poor countries was ideologically coloured and centred on levels of official aid. The terms of debate have been transformed by the emergence of trade as the primary engines of global economic growth, increasing pressure on governments to reform and liberalise. These trends may not be universally welcomed, but are increasingly recognised as irreversible.

The changed climate is reflected in the choice of trade and investment as the headline theme of this weekend's Commonwealth meeting in Edinburgh, and of the business forum which precedes it. Properly handled, these gatherings can make a distinctive contribution to the increasingly urgent task of managing global integration.

Every advance in that process exposes complex new policy challenges. One is that eco-

nomics development is increasingly perceived to require fundamental political reforms, which encourage corruption-free government and the rule of law. Another is the threat of economic marginalisation faced by many of the poorest countries. A third is divergent national stances on issues such as the environment.

All these problems require a more co-ordinated global response. Yet international institutions such as the United Nations, the World Bank and the International Monetary Fund appear ill-equipped to provide it - and can in some cases risk polarising further the positions of industrialised and developing economies.

The Commonwealth cannot hope to fill the vacuum. But it can aspire to help foster international consensus on contentious global issues. Such consensus may prove elusive. But in a world short of suitable forums for seeking it, the informality and economic and geographic diversity of the Commonwealth offer an opportunity which is worth seizing.

The leaders need to recognise that, whatever their differences, their citizens have a shared interest in solutions which raise their nations' living standards. There has never been a better moment to revive the grouping's original purpose - enhancing members' common wealth.

Mother of all monoliths

The new boss at AT&T must reinvent the telecoms company if it is to keep pace with changes around it, says Richard Waters

For a corporate leviathan adjusting to life in diminished circumstances is never easy. A company seen one day as an unstoppable monster can, when stripped of its aura of invincibility, appear a pathetic shadow of its former self. Neither image may be the truth: but the sudden shift in perception is devastating.

This has certainly been the case with AT&T. Once a hy-word for corporate power, the US telecommunications company has had its strength sapped by an assault from an army of newer competitors. Making matters worse has been a botched attempt to find a successor to Robert Allen, the chairman and chief executive who has steered it through momentous changes since 1988.

The problem over succession, though cleared up this week with the appointment of Michael Armstrong as chairman and chief executive, has left the company without clear direction during a period of upheaval in the US telecommunications industry.

"They have lost time," says Mr Dan Reingold, a telecoms analyst at Merrill Lynch. "And that adds up to a lot of dollars."

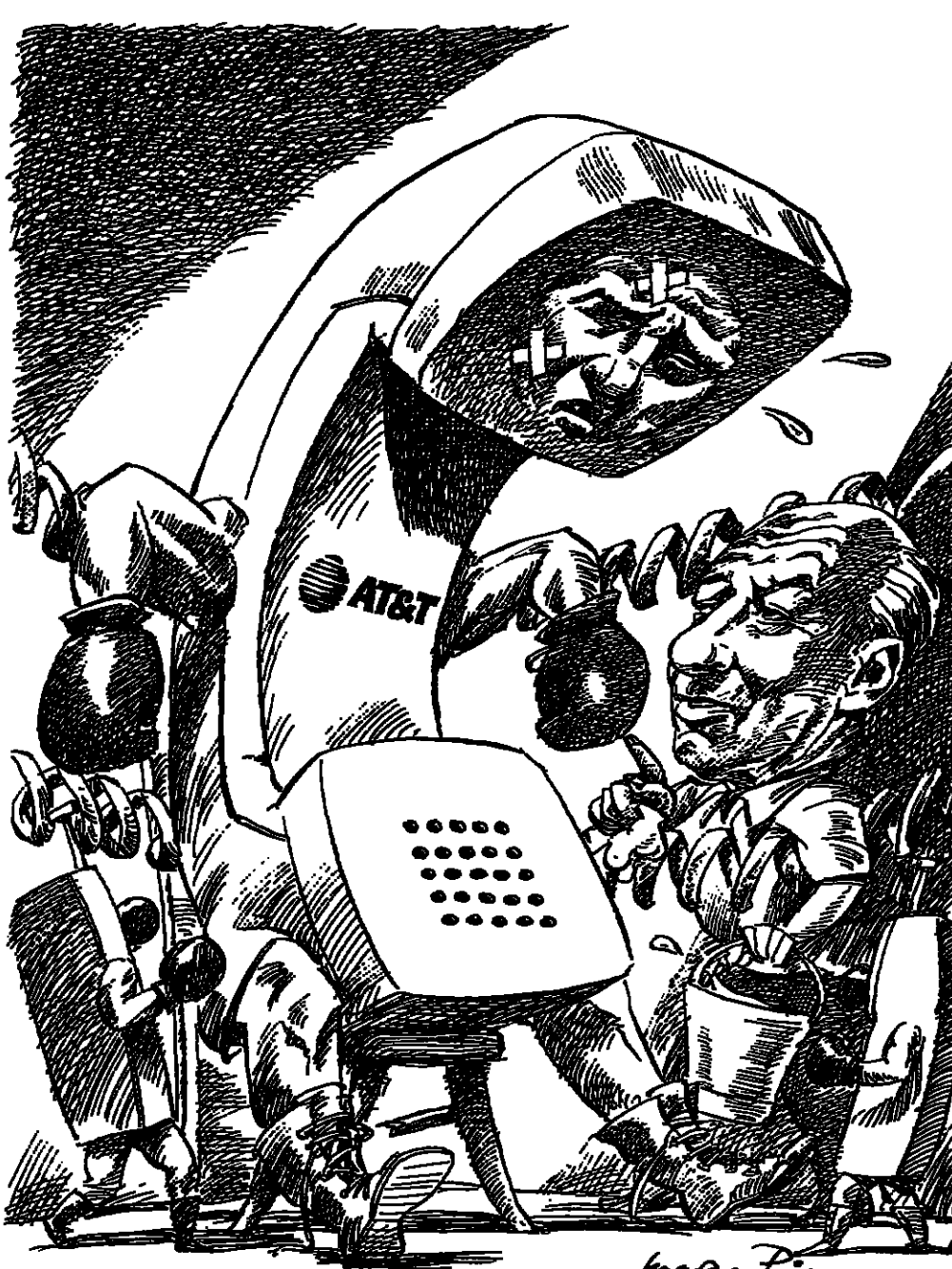
But it would be wrong to write off AT&T. The company known as Ma Bell still has 90m customers and about half of the market for long-distance calls in the US. Its revenues, which topped \$50bn last year, would still make it the biggest US telecoms company even if the struggle for control of MCI Communications results in an acquisition by either GTE or WorldCom.

To shake off its image as a laggard, AT&T will have to prove three things. One is that it can protect its own core long-distance business while gaining a foothold in the larger, \$100bn local calling market, an opportunity created by last year's Telecommunications Act. Second, it must fill the vacuum that has passed for its international strategy. And third, it must prove it can use its vast resources to gain a technological lead in an industry whose economics are being transformed by innovation.

Mr Armstrong does not underestimate the job of rebuilding. "There's a lot of similarity [with what took place at IBM]," says Mr Armstrong, who spent the first 30 years of his career at the computer giant. Like IBM, AT&T has allowed itself to be outflanked by smaller rivals. Also like IBM, it has now had to turn to an outsider to try to restore its flagging fortunes by re-inventing its staid, buttoned-down culture.

The task of shoring up AT&T's core long-distance business is already well advanced thanks partly to the executive whose resignation in July made way for Mr Armstrong's arrival. John Walter, another outsider brought in as his apparent only a year ago, quit when it became clear he did not have the backing of the company's board to succeed Mr Allen.

The fruits of Mr Walter's efforts are clear. The company's share of the \$80bn long-distance business has stabilised at about 50 per cent, after falling sharply over the previous year. For a former monopolist, AT&T has had to live with a steadily falling market share, but the speed of that fall had become alarming.



The stabilisation may only be temporary. The five Baby Bells, local carriers that were split off from AT&T in 1984, are chafing at the bit to get into the long-distance business. With a near-monopoly on local calls in their regions and control of the lines that link virtually every home and most businesses to the wider telephone networks, they are in a good position to bite off a large piece of AT&T's business.

Mr Armstrong can thank the regulatory swamp created by last year's Telecommunications Act for the fact that these companies are not already breathing down his neck. The Bells can only get into long distance after they have opened their local markets to competition: yet the act has proved a flawed tool in the hands of the Federal Communications Commission, which has been charged with pricing open these markets. Until recently, this had seemed a problem mainly for long-distance companies like AT&T, which have found it hard to break into local calling. But it now looks a blessing in disguise: the last thing Ma Bell needs is an all-out attack from her own offspring.

Eventually, though, the assault will come. Before it does, Mr Armstrong will have to find a more effective way than his predecessors of taking AT&T into

local business. The company's executives indicated this week that attempts to break into local calling had ground to a halt. Gail McGovern, head of its core consumer business, told Wall Street analysts that AT&T was no longer trying to win new local calling customers in the seven states where it has launched a service.

The poor showing is somewhat explained by the intransigence of the Bells, which have been slow to open their networks to competitors. But it also reflects strategic shortcomings at the long-distance carrier.

AT&T first tiptoed into the local markets, trying to resell capacity it bought wholesale from the Bells even though the profits to be earned on this type of business are negligible. After failing to make much headway, it discussed a merger with SBC Communications, the Bell company that dominates California and the south-west. But the prospect of parts of the old Bell system recombining caused horror in Washington: the deal was ruled out by the FCC.

A similar step towards "vertical integration" in the US telecoms industry was proposed last week by GTE, which hopes to combine its own local networks

with the long-distance business of MCI. Yet even if this is approved by the regulatory authorities, it may not provide enough cover for AT&T to restart talks with a Baby Bell. Mr Armstrong has indicated that AT&T would be pushing regulators to allow it to buy a local carrier.

Two other options are for AT&T to use its extensive wireline operations or to build its own facilities. Other AT&T executives have played down the prospect of a massive construction programme. "There's simply no need to invest billions and billions of dollars," says Dan Somers, the chief financial officer brought in under Mr Walter. Owning the "pipes" through which telecoms traffic passes is not as important as creating, branding and selling telecoms services to customers.

If AT&T does not build the new networks itself, someone else will have to. That points to a strategy linking the company closely with the many so-called competitive local exchanges, or "CLECs", which have sprung up around the country to chip away at the Bells' business. AT&T may not need to own these facilities itself, but it must find a way of securing their long-term loyalty.

"They need to stimulate alternative forms of [local] access," says

Mr Reingold of Merrill Lynch. "They should put seed capital into the CLECs, and make long-term revenue commitments to them."

If the local markets are AT&T's most immediate problem, its second task is to find a way of expanding its international influence. The company has sat by while other cross-border links have been formed around it - those between MCI and British Telecom on one side, and Sprint, France Telecom and Deutsche Telekom on the other.

Mr Armstrong has put international strategy at the centre of his plans, though offering few clues as to what he has in mind. He will only say: "AT&T has the resources and the technology to form partnerships and joint ventures, or to acquire the kind of partners that are necessary."

Even if AT&T does manage to reassert its position in the international, local and long-distance businesses, Mr Armstrong's job will be only half complete. He must also help AT&T master the technical changes that are sweeping the telecoms industry. This threat was summed up by this month's bid from WorldCom for MCI, a combination that would create a company with a dominant share of US internet traffic.

Until now, AT&T has looked like a potential victim, rather a beneficiary, of technological change. New rivals, armed with digital technologies, are springing up around it. These include Sprint, which is close to completing a new national wireless system, and two start-up companies, Qwest and IXC, which are building fibre-optic networks that could put the existing four national telecoms systems - one of them run by AT&T - in the shade.

It is the need to keep up with technological developments that, more than anything, explains why Mr Armstrong has been catapulted into the top job in US telecoms. Over the past five years, as chairman of Hughes Electronics, he has turned the General Motors subsidiary into the most successful satellite television broadcaster in the US. Technological prowess was not something that Hughes had lacked, but it took Mr Armstrong to develop that potential and add the marketing verve that created a new consumer market.

As AT&T looks to move away from its traditional voice-based, circuit-switched business, these skills will be in demand. Mr Armstrong claims not to have delved deeply into AT&T's technology base yet. But, he adds: "I do know that the shift from voice to data and video is profound; I do know that we're going from circuit switching to packet switching; I do know that bandwidth on demand... is essential."

AT&T's board has bet that Mr Armstrong is the man to unleash the potential in the company's vast customer base and technological resources. They have also wagered that he will be able to do so before a new generation of telecoms companies grows up to deliver the sort of video, data and internet services that businesses and many residential customers are demanding.

"The technologies to support [these services] are known: they're here," says Mr Armstrong. "What is called for is their deployment."

O B S E R V E R

Tsar's in their eyes

What to make of Boris Yeltsin's discomfiture in Moscow? The 51-year-old American - known as "Tsar" for his role in putting Russia's booming stock market on the map - has already had his visa renewed twice in little more than a year. Now he's been warned that, as a foreigner, he might not receive a licence to run a Russian securities house.

It's all more than a minor inconvenience for the energetic Jordan, who was planning to merge Renaissance Capital - the bank he founded in 1995 - with the Russian-owned MFC group. The former CSFB banker has returned to Moscow on a temporary visa to try and smooth things over with the authorities. The descendant of an émigré family, he is said to be considering taking out Russian citizenship as way through the regulatory thicket.

But exactly why the impeccably-connected Jordan has fallen foul of officialdom isn't clear. One theory holds that he's caught up in a "bankers' war" between rival financial factions. The young hot-shot has certainly got powerful friends on his side. George Soros was singing his praises in Moscow this week and Oleximbank chief

Vladimir Potanin is another ally. But inevitably, Jordan's picked up his share of powerful enemies on his way to becoming one of Moscow's big hitters.

So while rival bankers are taking private pleasure from the disruption caused to Renaissance, they should be more than a little worried, too. If the Tsar can get snared in Moscow's tangled web of influence, what hope for the rest of the financial aristocracy?

Where's Bibi?

Israel's telegenic prime minister Benjamin Netanyahu doesn't usually miss a chance to parade in front of the cameras. Strange, then, that the well-groomed premier declined an invitation to attend yesterday's glittery diplomatic gathering in Tel Aviv - the official opening of the Pines Centre for Peace.

The man who loves to mingle with the great and good passed up a golden opportunity to press flesh with the likes of IMF deputy director Stanley Fischer and Warren Christopher, former US secretary of state.

Of course, coddling up to the man behind the centre - political rival Shimon Peres - was never going to be easy. Relations haven't been cordial since Netanyahu's water-thin election victory last year. And

he's hardly an unconditional supporter of the Oslo peace process that Peres set in motion to international acclaim. But if the prime minister was aiming to keep a low profile, his strategy certainly missed its mark. He was more conspicuous by his absence than if he'd turned up wearing a frock.

A deal is cut

There may be mutterings about his suitability for the job but Nicky Oppenheimer, who doesn't even become De Beers chairman until January, is off to a good start with a deal which brings Russia back into the diamond cartel.

The third generation of the family to head the diamond business, 52-year-old Oppenheimer says he relishes the challenge. But, beyond signing ceremonies in Moscow, he faces a much bigger test in trying to coax the Australians back into the fold. Western Australia's Argyle mine, the world's biggest diamond producer in volume terms, angrily quit the cartel last year saying it had been badly served by De Beers.

Oppenheimer says he would welcome Argyle's return but as yet there are no signs of rapprochement. "Once you've got a divorce, it's difficult to re-establish contact again. We

would certainly do our bit if we felt that it was possible to get them back." Sounds like Oppenheimer will have his work cut out if he wants to prove that, like diamonds, cartels are forever.

Play that tune

Japan may have a reputation as a technological powerhouse, but the country's public sector often seems stuck in the era of carbon paper and blotting pads. Until now, that is. All 500 members of the lower house of the Diet have been given laptop computers and handy little printers to help them with the complicated business of government.

In theory, the politicians will be able to swap e-mail with voters and even check parliamentary proceedings over the internet - although, in practice, it's going to be a while before the digital revolution is in full swing. The Diet has set up a help line to assist technologically-challenged parliamentarians. And it's been inundated with queries as basic as how to find the "on" switch. Still, it shouldn't be long before the political elite feel quite at home with their new electronic gadgets. As well as the usual word processing and internet stuff, they're all loaded with karaoke software.

Financial Times

100 years ago

New Damabian Bridge The Serbian Government has expressed its willingness to pay the cost of the construction of a new bridge to connect the two banks of the Danube between Turnu Severin on the Romanian side and Kladova on the Serbian side, together with the construction of a new line of railway running from the Danube through Serbia and ultimately to a port in the Adriatic. The bridge alone will cost twenty million francs. A delegate of the Roumanian Ministry of Public Works will shortly leave for Belgrade in order to discuss the details with the Serbian Government.

50 years ago

State Gas Bill This Session The gas industry is to be brought under public ownership this session, it was announced in the King's Speech at the opening of Parliament yesterday. As generally expected, no mention was made in the Speech to the steel industry, but later in the day Mr Attlee, during the debate declared: "I believe there is an interlocking case in the national interest... that it is the intention of the Government in the present Parliament to nationalise relevant portions of the iron and steel industry."

Virgin Express to list in US and Belgium

By Chris Gresser in London

Virgin Express, the low-cost airline based in Brussels and controlled by Richard Branson, is to become a publicly quoted company via a dual listing in the US and Belgium.

The company is due to have filed the required financial documents with the US Securities and Exchange Commission as early as today, and it is expected that its shares will start trading by the end of November.

The public offering marks a radical move for Mr Branson, who took his Virgin group private in 1988. Since then, it has grown into a sprawling empire ranging from wedding dresses to financial products. He also plans to offer shares in the company's rail business in the UK next year. Merrill Lynch, the investment bank, is understood to be advising on the Virgin Express offering.

Virgin Express carries about 2.5m passengers a year and

flies from Brussels to seven destinations, including Rome, Barcelona and Nice.

The share listing, on both Nasdaq in the US and Brussels, is expected to capitalise Virgin Express at some \$200m. About \$100m of new money will be raised, with some of the proceeds going towards expanding the fleet and the rest being used to finance working capital.

Mr Branson does not plan to sell any shares in the offering, but his holding could be diluted to below 50 per cent. His group owns 90 per cent of the equity, while 10 per cent is held by the former shareholders of Eurobelgian Airlines (EBA).

Virgin acquired EBA in 1996 for \$60m. Since then, its passenger numbers have jumped by more than 30 per cent and the mix of passengers has shifted towards scheduled, rather than charter flights.

The company is taking delivery of three new Boeing 737

aircraft next year, taking its total fleet to 18. The public offering will enable the company to expand its routes. It is believed to be looking at opportunities to connect Brussels with UK cities such as Edinburgh, Birmingham and Manchester.

The company is believed to make a small profit, after breaking even last year on turnover of about \$180m.

Mr Branson will be chairman of the listed company. Also on the board is Jonathan Ornstein, chief executive of Virgin Express. He declined to comment specifically on the offering yesterday, but said: "Deregulation in the European airline market provides a one-off opportunity for the American low-cost concept."

Virgin Express will become the third European low-cost airline to be the subject of a public offering this year, along with Ryanair and Debonair.

Ticket to fly, Page 23

Japanese emergency package attacked as inadequate

By Paul Abrahams in Tokyo

A package of emergency measures proposed yesterday by Japan's ruling Liberal Democratic party to kick-start the country's stagnating economy was attacked as lacking detail and failing to address structural weaknesses.

The Nikkei 225 index of leading shares rose to a day's high of 17,554 before dropping 334 points, or nearly 2 per cent, to 17,210 after the package was announced.

Criticism came from western firms. "It was astonishingly short on specifics," said Robert Feldman, chief economist at Salomon Brothers in Tokyo.

Kanezo Murakami, chief cabinet secretary, said the government would use the proposals by the LDP, which is the leading party in the ruling coalition, as the basis of an emergency economic package to be introduced next month. Revisions to taxes would take longer as the LDP's tax committee is unlikely to come to any conclusion until December.

The proposals included limited measures to promote deregulation and liquidity in the property market, help for small and medium-sized businesses and an undertaking to reform the tax system.

Funds will also support farmers and the construction industry - through bringing forward public works programmes - but there were no substantial firm pumping measures or fiscal loosening. Hiroshi Mitsuoka, finance minister, said: "We'll do whatever is possible to help the economy but we can't resort to fiscal spending."

Hopes that the LDP would reveal cuts in income tax or corporate tax were dashed. The LDP and bureaucrats from the ministry of finance have failed to reach agreement. The ministry is anxious that tax cuts should not worsen Japan's hefty fiscal deficit. However, further details may be disclosed later this week. The most important measures were aimed at the troubled property sector where debts have hobbled Japan's banks.

The LDP said it wanted to:

- Freeze or abolish the land holdings tax, which increases the cost of owning land.
- Review regional taxes on land sales.
- Ease rules on securitisation of real estate loans, a means of "packaging" portfolios of loans and selling them as bonds.
- Provide additional tax credits on residential house purchases.
- Report land transactions after, rather than before, deals.
- Change zoning rules.

Disappointing package, Page 6
Editorial comment, Page 15

Blue chips see red

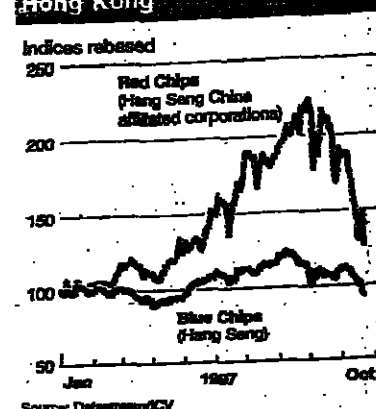
THE LEX COLUMN

Europe and the US have survived the 10th anniversary of Black Monday unscathed. But Hong Kong has not, with the Hang Seng blue chip index falling 9 per cent this week. One explanation is continuing worry that Hong Kong could be infected by the currency crises raging through Asia. Last week's devaluation by Taiwan - like Hong Kong, a developed economy with strong foreign exchange reserves - has added to twitchiness. Though few believe the Hong Kong dollar's peg to the US dollar is under serious threat, interest rates have had to rise sharply to defend it. Given the stock market's weighting towards property and banks, equities have slid.

If currency nerves were the complete explanation, investors could be sanguine. As soon as calm returned, interest rates could fall. But there are two other causes for concern. First, the Asia tigers' problems may damage the real economy - for example, because their citizens will have less money to spend on visits to Hong Kong. Second, the fall in Hong Kong's blue chips has coincided with the pricing of the red chip bubble, as investors doubt how long Beijing will inject state assets into Hong Kong vehicles at bargain prices. There is even a small chance that this week's \$4bn flotation of China Telecom (Hong Kong), the most high-profile red chip, could flop. That would raise the risk of contagion: since many local investors buy red chips with borrowed money, margin calls could force them to liquidate blue chips too.

FTSE Eurotop 300 index
985.2 (+13.8)

Hong Kong



Source: Datastream/FT

"unbundle" its browser, it will hit at the group's attempt to extend its empire from computers to the net. That would be great news for Netscape, which still has about 60 per cent of the browser market but is rapidly losing share. The real danger is longer term. So far, the view of Microsoft as an "evil empire" intent on domination has been largely confined to its rivals and a few computer nerds. If it ever spread to consumers, it could hamper the group's attempt to embrace new markets - as it must, if it is to maintain above-average growth. Of course, Microsoft could act with more sensitivity, particularly on issues like bundling. But the only game Bill Gates seems to play is hardball.

Endesa

With hindsight, one must ask whether the Spanish government was right to press ahead with the latest Endesa offering - at least while the power group was embroiled in a big Chilean political fracas. True, the offer has hit Endesa's share price but of all proportions. We are talking of a \$1.2bn investment, small beer for a group with a \$24bn enterprise value. Yet controversy was always likely. Endesa has acquired effective control of the Chilean group, Operadora, with a stake of just 26 per cent; it has done so by buying specially privileged shares in a few crucial holding companies. When the result is that seven Endesa managers are receiving \$500m between them, it is hardly surprising that everyone from minority shareholders to leading Chilean politicians is bleating.

In the cold light of day, of course, the latest Endesa offering - at least while the power group was embroiled in a big Chilean political fracas. True, the offer has hit Endesa's share price but of all proportions. We are talking of a \$1.2bn investment, small beer for a group with a \$24bn enterprise value. Yet controversy was always likely. Endesa has acquired effective control of the Chilean group, Operadora, with a stake of just 26 per cent; it has done so by buying specially privileged shares in a few crucial holding companies. When the result is that seven Endesa managers are receiving \$500m between them, it is hardly surprising that everyone from minority shareholders to leading Chilean politicians is bleating.

none of this really explains why Endesa's share price should have underperformed by 12 per cent in the last month. Logically, even total collapse of the Chilean deal would not justify such a slide. It is the uncertainty, together with the blow to Endesa's reputation for nifty Latin American footwork, which has done the damage. And the overwhelming likelihood is that both worries will recede as some resolution to the Chilean situation is found. But this merely invites the question: even if it might not have got the aggressive Endesa share price of a few months ago, should the government not have held off until the row calmed down?

RJB Mining

The dramatic 24 per cent plunge in RJB Mining's share price is a reminder that it is both volatile and unloved. But if there is a message in this, it is as much about the inefficiency of the market as the outlook for the company. The run-up to the expiry next March of its contracts with the electricity generators - which account for about 85 per cent of sales - was always going to be fraught: sales are set to fall by some 30 per cent, and prices probably by at least 15 per cent.

When investors drove up the price to 65p 18 months ago, good operating figures blinded them to this reality. But the current price of 185p, is also blind. The management must shoulder blame for the blunder. But too long it hoped for rescue from a coal-friendly Labour government neglecting to realise that ministers were more worried about the environment than miners' jobs. Poor disclosure, which accounts for huge diversity in City of London forecasts, did not help. The irony is that investors have become disaffected at just the moment that the company has started grasping nettles. After previously insisting it was not in the business of closing pits, RJB is now closing the Ashford colliery and stopping development at another four. These sorts of cuts will provide a handsome boost to earnings. Buying ahead of the contract renegotiation may seem risky. But even assuming a gloomy outcome, the shares are probably trading on about seven times next year's earnings. That is hardly expensive.

Additional Lex on Harrison & Crossfield, Page 23

BC Partners raises \$1.1bn for European buy-outs

By Katherine Campbell, Growing Business Correspondent

BC Partners, one of the early entrants to the pan-European management buy-out market, has raised an Ecu1bn (\$1.12bn) fund targeted at the UK and continental Europe.

The size of the fund shows international investors' continuing enthusiasm for private equity in the region, as local economies restructure and throw up an increasing number of significant buy-out opportunities.

Last month, Doughty Hanson completed a \$2.5bn fund, by far the largest to date. A handful of other managers are competing at that end of the market including Schroder Ventures (with a new \$1bn fund) and Charterhouse (\$200m).

The development of bigger funds means that private equity managers can compete effectively with industrial buyers for increasingly sizeable

businesses. The BC Partners' fund will be invested over a period of three to four years in between 10 and 15 European companies, which would be sold for up to £1.5bn each.

John Burgess, a senior partner, predicted that deals would continue to grow. "There are some very large private businesses being sold in transactions worth \$1bn or so."

The group's recent deals include the purchase in January of Elis, a French company that rents linen and uniforms. Elis is forecast to achieve sales of FF80m (\$842m) in 1997, although no figure has been disclosed for the value of the buy-out. At the end of last year, it also backed a DM760m (\$494m) buyout by managers at Techem, a German specialist property management company.

Mr Burgess said: "The message of shareholder value is definitely moving through the continent and driving large companies to focus on their core business." That meant

more divestments for private equity participants to back, he forecast.

BC Partners last raised money in 1994 and has fully invested the Ecu450m proceeds from that exercise. Mr Burgess added that the new fund - its sixth - was heavily oversubscribed. "We could have raised a lot more, but we are not here to be the biggest. We are very selective."

Mr Burgess declined to disclose details of the partnership's investment record but said that three-quarters of the money raised in its latest fund was provided by investors who had backed its other funds. American investors contributed 40 per cent of the total.

Formed in 1986 as Baring Capital Investors, BC Partners was itself a result of a management buy-out from the investment banking group in 1995. The group has offices in London, Paris, Milan and Hamburg but unlike some other managers, it operates with a single partnership structure.

Citicorp takes \$889m charge and cuts jobs

Continued from Page 1

and premises. Tom Jones, chief financial officer, said: "We've been getting ready to centralise and become more efficient for some time and the organisation to do this has been in place since March."

So far this year, the bank has changed its management structure to give William Campbell, a former chief executive of Philip Morris, the

tobacco and consumer goods company, control of global retail banking and credit card operations. It has also consolidated its worldwide advertising and direct marketing accounts under the Young & Rubicam advertising agency.

Tom Hanley, banking analyst at UBS Securities, said these moves demonstrated that Mr Reed was in "complete control" and added that the charge would strengthen the

bank's position as the only truly global consumer banking franchise.

The company's results also showed that the turmoil in south-east Asian currencies during the third quarter had not affected its foreign exchange revenues.

But Mr Reed predicted that "continued turmoil would likely affect business volumes and credit quality in the region".

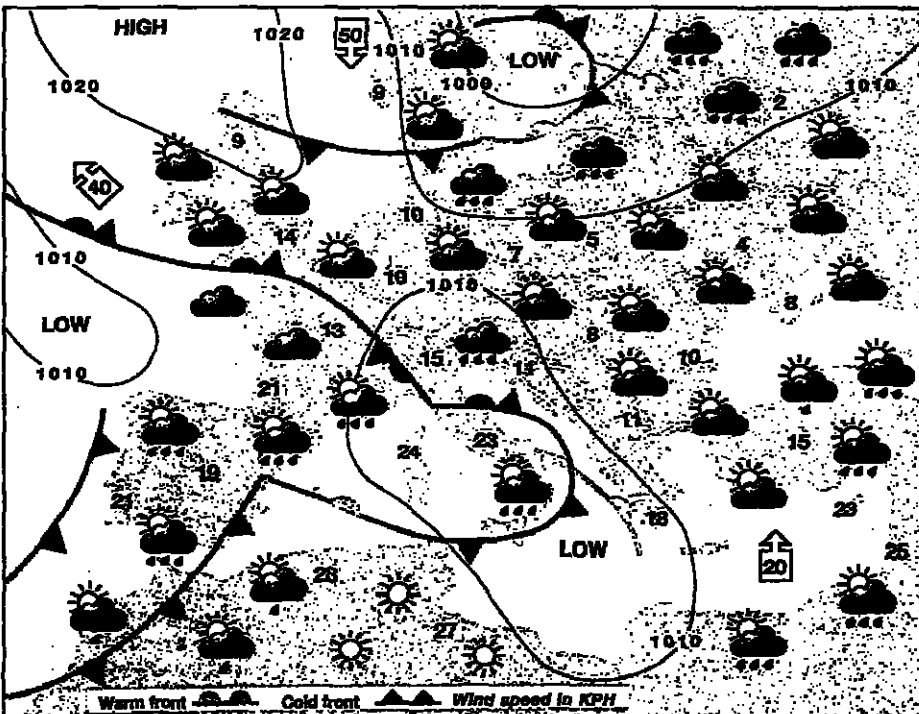
FT WEATHER GUIDE

Europe today

Scandinavia will have a cold northerly wind and sleet or snow showers. Heavier falls are possible later. South-east Scandinavia and the Baltic States will be warmer with outbreaks of rain. Eastern Europe and western Russia will be cold with temperatures below freezing at dawn but there will be some sun. Germany and Britain will also have dawn frost but there will be plenty of sunny spells. Central and western Europe will be rather cloudy but mostly dry. The western Mediterranean, Iberian Peninsula and Italy will have heavy showers and scattered thunderstorms.

Five-day forecast

The Mediterranean will stay unsettled with further showers in central areas. The east, however, should stay fine and the Iberian Peninsula will become drier. Much of western Europe will be dry but northern and eastern Europe will become wet.



TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	Sun 33	Madrid	Fair 12	Frankfurt	Fair 12	Rangoon	Fair 32
Accra	Fair 31	Manila	Thunder 24	Geneva	Cloudy 15	Reykjavik	Cloudy 6
Algiers	Fair 28	Moscow	Drizzle 22	Glasgow	Fair 10	Rio de Janeiro	Shower 25
Amsterdam	Sun 10	Mumbai	Fair 29	Hamburg	Fair 10	Rome	Fair 23
Atlanta	Fair 16	Perth	Fair 18	Heidelberg	Fair 10	Sao Paulo	Fair 22
Bahia	Fair 24	Porto	Fair 15	Hong Kong	Fair 29	Seoul	Fair 21
Bangkok	Shower 33	Prague	Fair 11	Honolulu	Fair 30	Singapore	Thun 31
Barcelona	Fair 25	Stockholm	Fair 15	Istanbul	Fair 15	Sydney	Cloudy 10
		Taipei	Fair 23	Jakarta	Fair 31	Sydney	Fair 18
		Tokyo	Fair 15	Jersey	Cloudy 14	Taipei	Fair 23
		Wellington	Shower 13	Jo'burg	Sun 23	Tokyo	Thunder 27
		Winnipeg	Fair -1	Karachi	Fair 33	Nairobi	Cloudy 27
		Zurich	Rain 10	Kuwait	Cloudy 34	Naples	Thunder 21
				Las Vegas	Fair 23	Nassau	Fair 28
				Lima	Cloudy 24	New York	Fair 13
				Lisbon	Thunder 21	Nice	Fair 17
				Luxembourg	Fair 10	Nicosia	Fair 22
				Lyon	Fair 18	Oslo	Fair 9
				Madeira	Shower 25	Paris	Cloudy 13
						Perth	Fair 23
						Wellington	Shower 13
						Winnipeg	Fair -1
						Zurich	Rain 10

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FINANCIAL TIMES COMPANIES & MARKETS

THE FINANCIAL TIMES LIMITED 1997
Wednesday October 22 1997
Week 43

YOUNG WORKING TOWN SEEKS LIVELY INTELLIGENT COMPANY.

For full details including photos, phone 01952 293262

Telford.

INSIDE ITT welcomes its white knight

It is a measure of ITT's desperation to thwart Hilton's hostile bid that it is prepared to sacrifice itself to a little-known company, Starwood, and that Rand Araskog, left, ITT's 66-year-old chairman and chief executive, will step down. But Mr Araskog has shown a deep antipathy towards Hilton ever since Stephen Bollenbach, Hilton's high-flying chief executive, launched his unsolicited offer in January. Page 22

Rain boosts Australian crop forecasts
Recent rain in crop-growing regions of Australia has improved the prospects of winter crop yields, according to the Australian Bureau of Agriculture and Resource Economics. Page 26

Athens on a winning streak
Bolstered by economic recovery and Greece's hosting of the 2004 Olympic Games, Athens has turned in one of the best emerging market performances of the year. Page 36

Railtrack debuts in bond markets
Railtrack, the UK privatised monopoly rail operator, made an aggressive debut in international bond markets with its first offering to help fund \$10bn (\$16.2bn) investment plans. Page 24

No unhappy returns to 1987
Crash? What crash? The western stock markets sighed with relief after it became clear that the tenth anniversary of the 1987 crash had passed without any sign of a repetition. Page 36

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Chief price changes yesterday		
FRANKFURT (DM)		
Alcoa	444.5	+ 15.5
BMW	850	+ 30
Deutsche	604	+ 16.5
Linde	1150	+ 33
VW	873	+ 13
Wolseley	1330	- 25
NEW YORK (D)		
CTS Corp	86.9	+ 0.9
IBM	103.4	+ 0.4
Intel	52.6	+ 0.6
Microsoft	37	- 0.6
Oracle	51.4	+ 0.4
Yahoo	128	- 18
LONDON (Pence)		
Alcoa	595	+ 40
BP	342.4	+ 18
British	420	+ 20.4
Westland	137.9	+ 18
Woolworth	307.6	- 14
Woolworth	187.6	- 56.6
TORONTO (C\$)		
Alcoa	77.0	+ 4.1
Bank of Montreal	31.0	+ 2.0
Bank of Montreal	12.0	+ 1.5
Bank of Montreal	18.0	- 1.5
Bank of Montreal	15.25	- 1.75
Bank of Montreal	3.7	- 0.35
PARIS (FF)		
Alcoa	1094	+ 40
BP	316.5	+ 11.5
BP	474	+ 12.9
Sanofi	928	+ 20
Sanofi	722	- 31
Sanofi	1892	- 38
TOKYO (Yen)		
Alcoa	454	+ 34
BP	446	+ 28
BP	481	+ 46
BP	912	+ 31
BP	223	- 12
BP	315	- 14
HONG KONG (HK\$)		
Alcoa	26.75	- 1.85
BP	65.75	- 4.5
BP	23.0	- 2.1
BP	36.0	- 2.3
BP	74.0	- 6.0
BP	50.5	- 3.25
HONG KONG (HK\$)		
Alcoa	26.75	- 1.85
BP	65.75	- 4.5
BP	23.0	- 2.1
BP	36.0	- 2.3
BP	74.0	- 6.0
BP	50.5	- 3.25

New York and Toronto prices at 12.30pm.

Wang expected to acquire Olsy in deal that could be worth \$1bn

Olivetti close to selling IT unit

By Paul Betts in Milan

Olivetti is expected to complete within a few weeks the sale of its Olsy information technology systems and services subsidiary to Wang Laboratories of the US. Banking officials in Milan said yesterday the deal could be worth as much as \$1bn and would lead to the merger of Wang and Olsy. Wang would acquire Olsy, which has annual sales of about \$1.5bn (\$2.8bn), in a cash and share transaction. In turn, Olivetti would become the largest shareholder in the US company with a stake of about 19 per cent. A deal would mark a further significant step in the transformation of Olivetti from an information technology company to a holding group, conducting its business through international alliances and partnerships.

The revamp has been the centrepiece of the rescue strategy of Roberto Colaninno, who took over as Olivetti chief executive 12 months ago when the Italian company appeared on the verge of collapse. In January, he helped orchestrate the disposal of the loss-making personal computers business.

Last month, Olivetti entered into a £2.35bn telecommunications partnership with Manesmann of Germany, which took a 49.9 per cent stake in Olivetti's fixed-line and mobile telecoms interests. Olivetti is understood to be negotiating an international partnership for its Lexikon office equipment subsidiary - its third core business after telecommunications and information technology.

Talks are believed to be at an advanced stage over a technological partnership with Xerox of the US. This partnership could develop into a share swap, according to Italian banking officials. Lexikon's principal international partner has been Canon, but the Japanese company is understood to be reluctant to extend its digital technology to Olivetti. The Italian company has sought a strategic partner to help it renew its office equipment product line.

Growing expectations that Olivetti is close to a deal with Wang have helped the Italian company's share rally over the £1.00 level this week. The rally has, in turn, fuelled expectations that Olivetti will soon announce details of its planned £670bn capital increase, involving new shares with a nominal value of £1,000, and convertible bonds. Olivetti shares need to trade over £1,000 before the company can launch the capital increase.

China Telecom shares retreat on grey market

\$4bn issue seen as benchmark for other Beijing-backed stocks

By John Ridding in Hong Kong

Shares in China Telecom, Hong Kong's biggest flotation, dipped to their issue price in grey market trading yesterday amid sharp falls in China-backed shares in the territory. Analysts said China Telecom shares had fallen from a high of more than HK\$20 this month to between HK\$11.60 and HK\$12 in unofficial trading, compared with a net issue price of HK\$11.68.

The \$4bn issue, set to start trading in New York today and in Hong Kong tomorrow, is seen as a benchmark for China-backed shares. "If this one falls below the issue price, then it will be a blow to sentiment across the sector," said one broker at a Hong Kong investment bank.



De Beers chairman elect, Nicky Oppenheimer, left, speaking at a Moscow news conference next to Vyacheslav Shityrov, president Almaz-Rossi-Sakha, Russia's biggest diamond producer, after Russia rejoined the cartel organised by De Beers. Report, Page 26; Observer, Page 15

The issue, globally coordinated by Goldman Sachs and China International Capital Corporation, was subscribed 30 times by Hong Kong investors. This was lower than expected and fell short of subscription rates for previous red-chip issues - Hong Kong-listed companies controlled by mainland businesses or government groups.

The muted response partly reflected a fall in China-backed shares in recent weeks. The drop continued yesterday, with the red-chip index tumbling more than 9 per cent to 2,229 points, extending a decline of some 40 per cent in the past month.

Asset-backed bond for Swiss

By William Hall in Zurich and Edward Luce in London

Swiss investors were yesterday offered a chance to buy the first ever asset-backed bond to be listed on the Swiss stock exchange. Credit Suisse First Boston, the investment bank, brought the SF1bn (\$600m) issue to the market for Citibank, the US bank. The issue by Citibank Credit Card Master Trust, which is backed by credit card receivables and has a five-year maturity, is also one of the largest offerings of debt ever launched on the Swiss market.

Asset-backed securities, which can also be secured against future income streams such as mortgage repayments and consumer loans, have become increasingly popular in the US. The market for such securitised debt, which often carries a higher credit rating than conventional bonds, is also growing quickly in Europe, where outstanding issues are estimated at \$35bn.

Yesterday's issue could kick-start a new market in Swiss franc-denominated issues. A SF700m issue, launched by Morgan Stanley, the US investment bank, earlier this year, was listed in Luxembourg. The Swiss stock exchange has been keen to capture a share of the asset-backed securities market which it believes has "major development potential".

Asian clouds, Page 6
Lex, Page 16
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Barry Riley Fund managers search for a new theme tune



Global equity managers licking their wounds over the failure of their time-honoured value strategies or the disasters of their country allocation decisions are anxiously searching for a more reliable approach. The solution, according to some, is "theme" investment. Country-oriented management has left many global managers seriously underweight in the US and stuck in the disintegrating far eastern markets. The simplest alternative is to focus on global sectors - detailed in a report on European institutional investment by Greenwich Associates last month.

In Europe, a switch of emphasis is partly being driven by the approach of the single currency, which will remove much of the independence of national markets. The investment banks that provide most of the research also have their own agenda in terms of the huge fees obtainable from cross-border mergers focused within industrial sectors.

In providing an investment framework, however, sectors created by (and for) statisticians have serious drawbacks, especially during large-scale restructuring. Companies do not always fit into sectors, and, when they do, their technologies and markets may vary. In devising trans-sectoral themes, managers are attempting to select fundamental economic drivers to add value.

Guy Monson has been running the EquiSar fund of Sarasin Investment Management in London on a themed basis for 14 months. He has four global themes: multinationals selling to Asian consumers; the restructuring of industrial Europe; global energy demand; and the exploitation of technology. These themes, he estimates, embrace 35 per cent of world market capitalisation.

EquiSar has beaten the World Index by some 12 per cent since its inception. Energy has turned out to be the best performer, but the technology theme has been held back by Japanese exposure. In the UK the LGT group is launching a Global Dynamic Theme unit trust. Its chosen themes are the decline of the welfare state; the rise of emerging economies; breakdown of trade barriers; technology (again); and global population ageing.

Brokers EZW's quant team has launched a theme tune, with a UK domestic perspective. Brushing aside the headhunters, the team has picked five key drivers: convergence of long bond yields; the imminent peaking of short rates; a UK consumer downturn in 1998; low inflation; and downside risks for sterling. Meanwhile, Morgan Stanley has been developing indices, such as a privatisation index, that transcend normal sectors. It has launched an Emerging Growth Index for the US market, complete with options on the Pacific Stock Exchange.

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COMPANIES AND FINANCE: ASIA-PACIFIC

Higher provisions hurt Thailand's banks

By William Barnes
in Bangkok

Bangkok Bank, Thailand's strongest and biggest, saw earnings slide 43 per cent to Bt2.93bn (\$77.6m) in the third quarter.

Analysts said the drop came after the bank had added some Bt4bn to its bad debt provisions.

They added that Thai banks, several of which revealed poor unaudited third-quarter earnings figures yesterday, were building up their provisions in the belief that the economic situation would become

worse before it improved.

Foreign exchange gains, estimated at more than Bt1bn for some leading banks, helped to cushion the effects of Thailand's severe economic downturn on the industry's profitability, analysts said.

"Many made some huge forex gains... which they whacked into the provisions which I'm very happy with. But the result, barring those forex gains, would have been horrible," said Russell Kopp, at Dresdner Kleinwort Benson Securities in Bangkok.

The large rises in non-interest income showed most

banks had long dollar positions before the Thai baht was floated on July 2, analysts added.

The baht has subsequently lost more than 40 per cent of its value against the US dollar and touched a domestic market record low of Bt38.70 to the dollar yesterday.

Thai Farmers Bank, the second strongest institution after the Bangkok Bank, saw its third-quarter earnings decline 19 per cent to Bt2.58bn.

Siam Commercial Bank said its profits dropped 13 per cent to Bt2.02bn and loan loss reserves had been

increased by Bt1.86bn.

The small Laem Thong Bank's earnings dropped 88 per cent to Bt7.49m, while Krung Thai Bank saw net profits drop 88 per cent from Bt2.87bn to Bt349.9m.

"The next quarter will be much worse," said Kenneth Ng, banking analyst at ING Barings in Bangkok. He added that a speedy introduction of foreign capital was needed.

Mr Ng estimated that up to \$3.1bn would be required to recapitalise the banks if only half the non-performing loans were written off. Money, he added, was not

available in a dramatically slowed economy being crushed under a mountain of bad debt.

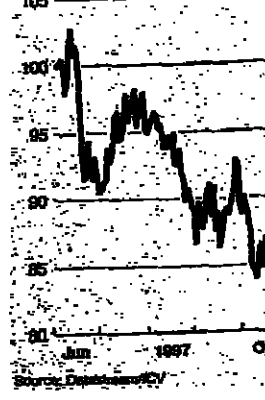
The government last week announced that foreigners could own 100 per cent of any financial institution for up to 10 years and, in practice, much longer.

ING, of the Netherlands, recently acquired 10 per cent of Siam City Bank and foreign investors now hold 40 per cent of Laem Thong Bank.

Even Bangkok Bank has conceded that it might be interested in acquiring a strategic partner.

Thailand

Bangkok Bank Index relative to the Bangkok SET index



ASIA-PACIFIC NEWS DIGEST

Suspension for Nikko Securities

Japan's Ministry of Finance yesterday indefinitely suspended Nikko Securities from bidding for and underwriting Japanese government bonds for its alleged involvement in a pay-off scandal. The punishment was necessary "to maintain the public trust and fairness in the government bond market", a ministry official said.

The suspension is an interim measure until the Securities Exchange and Surveillance Commission recommends a formal punishment for the country's third largest brokerage house. It comes after two former Nikko executives were arrested for allegedly paying Ryuchi Koko, a *sokaiya* racketeer, about ¥14m (\$115,000) through an illegal discretionary fund. Nomura Securities and Yamaichi Securities, Japan's other large brokerage houses, have also been suspended from bond operations and their executives arrested on similar charges involving the same racketeer.

AP-DJ, Tokyo

RETAILING

Yaohan plans staff cut

Yaohan Japan, the collapsed Japanese supermarket chain, plans to cut almost two-thirds of its staff as part of a restructuring programme. The company filed for court protection from creditors last month, with debts of more than ¥160bn (\$1.32bn). Of 1,700 Japanese employees worldwide, more than 100 have already chosen to leave. Yaohan aims to reduce the total number of staff to about 600, mainly through transfers to other companies, voluntary redundancies and early retirement.

The largest single group of employees affected is the 400 workers who this year were temporarily transferred to Daiel, another supermarket chain which acquired 16 of Yaohan's stores in February. Their transfer will now be made permanent. Yaohan gave no deadline for completing the plans.

Bethan Hutton, Tokyo

FOODS

Burns Philp to sell consumer unit

Burns Philp, the troubled Australian food group, is selling its Australian and New Zealand consumer businesses to Goodman Fielder for about A\$93m (US\$62.2m). The sale follows the disposal of its US and European spices business for US\$11m to a US management buy-out group after it had written down the value by A\$700m. Tom Degnan, Burns Philp managing director, said the group's priority was to finalise its restructuring proposal which included a two-month debt standstill from its bankers.

Elizabeth Robinson, Sydney

Normandy Mining upbeat Songkla in oil refinery deal

By Elizabeth Robinson
in Sydney

Normandy Mining, the largest gold producer in Australia, is heading for strong full-year earnings growth after first-quarter net profits rose 57 per cent to A\$32.1m (\$23.45m).

Robert Champion de Crespigny, chairman, told the annual meeting that the last year and a quarter had been "the most exceptional period in the evolution and growth of Normandy".

The company said its first quarter laid "a sound foundation for record earnings". Normandy's full-year profit last year was a record A\$123.5m, up 24 per cent.

The group hopes to trade American Depositary Shares on the Toronto and Montreal exchanges within a few weeks, allowing it "to measure our performance in a gold sector three times the size of Australia". Mr de



Robert Champion de Crespigny: 'most exceptional period'

Crespigny said. Normandy makes up 24 per cent of the Australian gold index.

He said Normandy would continue to drive down production costs, which in the last quarter were A\$329 an ounce, compared with an average of A\$336 for the last financial year.

Cash costs at the KCMG operations in Kalgoorlie fell to a record low of A\$297 an ounce.

Mr de Crespigny expects costs at the Ovacik mine in Turkey to be US\$175 an ounce when it starts producing in December. He said the Turkish project was forecast

to produce 110,000 ounces a year and was running below its A\$49m budget.

First-quarter exploration costs were A\$14.8m and tests at its Kenyase project in Ghana are expected to reveal a "significant" increase in resources.

Gold production was 7 per cent lower at 318,447 ounces because of realignments at some mines. However, output at its Big Bell mine was 36 per cent higher.

Ashton Mining, the diamond group, produced 10.4m carats in the three months to end-September and expects more than 12m in the next quarter.

It warned of lower sales to Asia because of the economic downturn in the region, but said these would be offset by increased demand in the US and Europe, which would leave retail sales over the year at similar levels to last year in local currency terms.

By Ted Bardacke
in Bangkok

Kruppe Uhde & Thyssen Rhein Stahl, a joint-venture of German engineering and construction companies, yesterday signed a contract with Thailand's Songkla Petroleum to design and build a \$3.2bn fully-integrated crude oil refinery and petrochemical complex in southern Thailand.

The contract, scheduled to be completed in three years, was signed in Bangkok by company executives in the presence of Klaus Kinkel, German foreign minister, and Korn Dabarasani, Thai industry minister.

The refinery complex will include a 150MW power plant and have a minimum refining capacity of 125,000 barrels a day.

The petrochemical plant will have an annual output of 250,000 tons of polyethylene, 210,000 tons of polypropylene, 26,000 tons of MTBE, 110,000 tons of butadiene and 70,000 tons of benzene.

Total Thai refining capacity currently stands at 760,000 b/d.

Songkla plans to export as much as 80 per cent of production. With domestic demand for refined crude products having fallen sharply since Thailand's economic downturn, existing Thai refiners have stepped up exports and sold diesel at a discount of about 80 cents per barrel to Singapore spot quotes.

Royal Bank of Scotland acted as lead financial adviser for the deal, with Deutsche Morgan Grenfell acting as financial adviser.

Merger helps BPI to 50% rise at nine-month stage

By Justin Marozzi
in Manila

Bank of the Philippine Islands, one of the country's largest banks, yesterday unveiled a 50 per cent jump in net profit for the first nine months of the year, to 3.68bn pesos (\$108m). The bank said that it was boosted by the merger late last year with Citytrust Banking.

Bottom line growth was also lifted by interest income and fees which reached 14.28bn pesos, representing about 80 per cent of total revenues. BPI shares rose 2 pesos to 103 pesos.

However, analysts said the third-quarter performance was disappointing, following the bank's loss on government security trading. The dramatic rise in interest rates in the aftermath of the

peso collapse accounted for this loss.

Xavier Loinaz, BPI president, forecast net profit of 4.8bn pesos for the full year. One analyst said he did not think this would be achieved and was cutting his full-year forecast by 10 per cent, to 4.45bn pesos.

"One-third of BPI's business is in consumer banking which is very sensitive to interest rates," Mr Loinaz said. "It is very difficult to reprice loans without triggering a rise in defaulters, but at the same time they have to adjust to the new tighter climate."

BPI has emerged as one of the more solid Philippine banks amid the turmoil in south-east Asia's financial sector. A recent report from Deutsche Morgan Grenfell said dollar loans represented

9 per cent of its total portfolio, the lowest among the top 10 banks, while its 125 per cent coverage of non-performing loans was the highest. Non-performing loans represented 1.4 per cent of total lendings.

BPI's merger with Citytrust was the first big consolidation in a domestic banking sector which has 53 commercial banks and 800 rural credit institutions.

The tie-up expanded the bank's national reach, with a rise in its branch network from 380 to 420. It also took its assets from 152bn pesos to 177bn pesos. Analysts said these had since increased to 204bn pesos.

Together with the overheated local property sector, banking has been the hardest hit sector by the regional currency crisis.

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COMPANIES AND FINANCE: THE AMERICAS

Monsanto slides to \$133m loss

By Nikk Tait in Chicago

The combination of higher product development costs and a one-off write-off related to its recent Holden's Seeds acquisition pushed Monsanto, the large US agriproducts, pharmaceuticals and biotechnology company, to a \$133m loss after tax in the third quarter.

That compared with a \$170m profit a year ago, and took the result for the first nine months of the financial year to \$465m, down from \$795m previously.

Sales in the third quarter were \$1.7bn, compared with \$1.4bn a year earlier.

The results were the first published since Monsanto spun off its chemicals operations last month as a

separate quoted company, called Solvita.

In the results, the St Louis-based group treated the chemicals interests as discontinued businesses, taking in their earnings for July and August.

It said that the core, ongoing operations made a net loss of \$187m in the third quarter, or a deficit of 28 cents a share, down from a profit of \$107m for the same businesses a year earlier.

The loss largely reflected a \$436m charge to write off "acquired in-process research and development", associated with the Holden's deal.

Robert Shapiro, Monsanto's chairman, acknowledged that costs resulting from new product development activities were "increasingly affect-

ing income from ongoing operations", but stressed that R&D was essential to the group's business.

The Searle pharmaceutical division has a number of drugs in advanced testing, and Monsanto is also working aggressively on genetically-engineered crop products.

Last month, amid some nervousness on Wall Street, Monsanto warned analysts that a sharp increase in technology spending would depress the third quarter results.

However, it also said it expected to offset increased R&D outlays by entering partnerships and other arrangements in the second half of 1997, and fourth quarter results should show a "substantial"

increase. The company said yesterday, that total technology expenditures had been up by about 20 per cent in the third quarter, and by 40 per cent in the pharmaceutical division.

These figures would probably "continue to trend upwards" over the coming year, it added.

● Cargill, the giant grain, agricultural and industrial products company, said it saw a 48 per cent drop in profits during the three months to end-August.

The privately-owned company, which is based in Minneapolis, blamed the downturn on "extraordinarily difficult" market conditions - notably tight grain and oilseed supplies and excess capacity in the food processing sector.

Barry Diller returns

By Christopher Parkes in Los Angeles

As Walt Disney's Michael Eisner can testify after his humbling and costly falling out with long-time buddy and short-lived group president Michael Ovitz, business and friendship do not necessarily mix well.

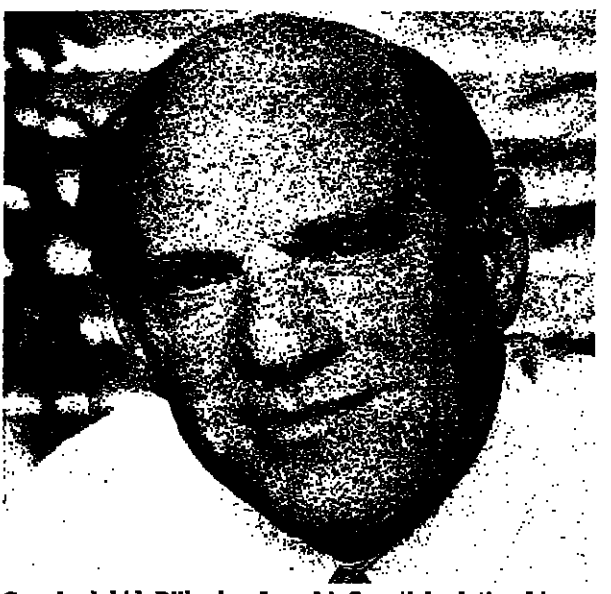
Yet Edgar Bronfman Jr appears to have had no hesitation in passing operational control of the bulk of Seagram's Universal Studios television operations to Barry Diller, a friend of more than 20 years.

Nor did Wall Street have any doubts in marking up both Universal and Mr Diller's HSN stocks more than 8 per cent after the \$4bn link-up was announced on Monday.

The marriage of Seagram's corporate wealth and Mr Diller's vaunted professionalism was acclaimed as the ideal response to investors' concerns that Universal did not own enough outlets to extract the full benefit from its film and television programmes.

The issue now appears to be closed. Universal has access to the 18 broadcast stations partly or wholly owned by Mr Diller's HSN group, soon to be renamed USA Networks. With a 15 per cent HSN stake in the hands of Liberty Media, a programming business owned by Tele-Communications Inc (TCI), the Seagram interests have an intimate link with the biggest US cable TV provider.

Seagram will own 45 per



Comeback kid: Diller has forged influential relationships

cent of USA and will have four seats on its board, while Mr Diller will become a director of Seagram. The agreement allows the company to buy Mr Diller's 8 per cent share should he retire, with a conditional option on the Liberty stake.

But Mr Diller, 55, is not a man to quit when he is ahead. Put in charge of the ABC network's primetime programming in his mid-twenties, he rose to run Paramount Pictures in his early thirties.

He climbed even higher in Hollywood's estimation during the 1980s when he built News Corporation's Fox Network into the first and only successful challenger to the dominance of the "big three" - ABC, NBC and CBS - in national broadcasting.

On leaving News Corp, he swore he would only work for himself in the future, and built his own entertainment group. Knocked out of the bidding for Paramount and failing in an attempt to buy CBS, he created a modest foundation on the Home Shopping Network and Silver King, a 12-station broadcaster. Earlier this year, he bought control of the Ticketmaster entertainment booking business.

In the process he has forged influential relationships. Paul Allen, co-founder of Microsoft, from whom he bought the Ticketmaster stake, owns 8 per cent of HSN.

US banks robust in third quarter

By John Authers in New York

US banks reported sharply improved third-quarter results yesterday, as they benefited from increased trading revenues, improved credit card loss rates, and continuing strong non-interest earnings from activities such as fund management.

Several banks also benefited from savings following mergers.

Chase Manhattan, the largest US bank, led the way with profits rising to \$1.027bn for the quarter, up from \$978m last year, before merger-related costs were taken into account. Earnings per share stood at \$2.26, comfortably ahead of the \$2.16

which had been predicted by analysts polled by First Call, the Boston-based research organisation.

Tom Hanley, banking analyst at UBS Securities, suggested its revenue performance, up 24 per cent year on year, was the key to Chase's growth, and had been paced by trading and corporate finance. Chase's revenue from corporate finance rose from \$234m to \$308m, while net income from its global markets business was up 32 per cent, thanks mainly to record trading revenues.

Revenue growth allowed Chase's efficiency ratio, expressing administrative expenses as a proportion of revenue, to fall from 57 to 53

per cent. Chase shares gained \$1 1/4 to \$123 1/4 in morning trading.

Wells Fargo, the San Francisco-based commercial bank, enjoyed the strongest performance on the market, with its shares rising rose \$1 1/2 to \$30 1/4, or 5.21 per cent.

Its results continued to be dogged by its problems integrating Los Angeles-based First Interstate, which it bought in a \$12.3bn hostile takeover last year. So far both cost savings and revenues have been below forecasts, and the company's share price has suffered badly as a result, dropping more than 30 per cent.

The market responded positively because it took the

third quarter results as evidence that the integration problems were finally at an end.

Total earnings per share, at \$3.26, were still barely ahead of the \$3.23 recorded for the equivalent period last year, but were ahead of Wall Street estimates. Paul Hazen, chairman, said both loans and deposits had bottomed out in August, and had grown in September.

However, its shares showed the greatest improvement of any of the banks in morning trading, as investors treated the figures as evidence that the integration problems had finally "bottomed out".

Banc One, the Columbus-based regional bank which

announced on Monday that it was buying First Commerce, the largest bank in Louisiana, for \$3bn, also gained on the back of earnings of \$433m, ahead of the \$412.8m reported for the same period last year. However, its shares gained only \$ 1/4 to \$53 1/4.

Credit card results across the industry appeared to show that had debts, largely caused by high rates of personal bankruptcies, had peaked in the second quarter. Total write-offs of bad debts fell from 5.99 to 5.57 per cent at Chase, from 6.13 to 5.58 per cent at Citicorp, a d from 6.22 to 5.78 per cent at Banc One. Most banks had seen charges increase consistently since late 1994.

Chase in credit card deal

Bank of New York yesterday announced it had sold its entire credit card portfolio to Chase Manhattan for about \$200m. In a deal reflecting the increasing importance banks are giving to economies of scale in the credit card business, writes John Authers.

The deal adds bulk to Chase's considerable credit card portfolio, which ranked it as the fourth largest US credit card issuer. It also gives Bank of New York, which was advised by Gold-

man Sachs, greater flexibility to continue its acquisition campaign in the securities processing business, where it has made 24 acquisitions in the past four years.

The transaction includes \$4.2bn in receivables and approximately 3.7m cards, and will expand Chase's credit card business to cover more than 20m accounts, and about \$30bn in receivables.

Donald Boudreau, of Chase, said consolidation

allowed the bank "to take advantage of our existing scale and technology platforms".

Several other large blocks of credit card business are also effectively for sale. AT&T, the telecommunications company, announced on Monday that it was seeking a buyer for its credit card business; Advanta, a specialist "mono-line" credit card issuing bank, has been conducting a strategic review, including the possibility of a sale, since March.

Boost for US drugs groups

By Tracy Corrigan in New York

Strong US sales helped boost earnings for several pharmaceutical companies which reported third-quarter results yesterday.

Shares in Bristol-Myers Squibb rallied 5 1/2 to \$86 1/2 in early trading after it announced earnings per share of 86 cents, a cent above analysts' estimates.

Analysts said that the company's recent launches - cholesterol-lowering Pravachol, Glucophage for the treatment of diabetes and anti-retroviral agent Zerit - were performing strongly.

Taxol, the company's leading anti-cancer agent, increased sales 18 per cent to \$242m.

Schering-Plough reported net income for the quarter of \$353m, or 48 cents a share in line with estimates and 23 per cent up from the previous year.

Revenues climbed to \$1.7bn from \$1.38bn.

American Home Products reported a fall in net income for the quarter after special charges relating to withdrawal of its anti-obesity products Redux and Pondimin.

Net income of \$435.5m, or 67 cents a share, was down from \$491m, or 77 cents, for the same period last year.

Refineries lift Texaco, Exxon

By Christopher Parkes in Los Angeles

Sharply higher profits from refinery products, the result of cheaper feedstock and increased volume sales, pushed third-quarter income at Texaco and Exxon well above analysts' forecasts.

Texaco's earnings per share rose almost 14 per cent to 91 cents, compared with 80 cents last year, and predictions of 84 cents.

Downstream earnings in the US, where branded motor fuel sales increased 6 per cent, rose 40 per cent to \$132m. Overseas income from this sector increased more than three-fold to \$134m.

This was more than enough to offset the impact of lower crude prices - down \$1.37 a barrel in the US and an average \$2.55 abroad - which ate into aggregate exploration and production profits of \$335m, compared with \$394m last time.

With group net income up 13 per cent to \$490m, Peter Bijur, chairman, said the quarter's performance demonstrated the momentum the company was building, and he highlighted a 34 per cent rise in spending on exploration and capital investment designed to maintain the trend.

Initiatives during the quarter included the pur-

chase of a 20 per cent stake in the Karachaganak oil and gas field in Kazakhstan and a deal to bolster its depleting US reserves by buying Monterey Resources, a heavy crude producer in California.

Exxon reported a similar pattern of revenues and profits which generated a rise of almost 20 per cent in earnings per share. At 74 cents, compared with 62 cents last year, this beat forecasts by 3 cents.

US profits from refining and marketing of \$182m were almost three times higher than the \$58m earned in the third quarter last year, while overseas income from these activities more than doubled from \$168m to \$345m.

Worldwide refinery throughput rose to 4m barrels a day from 3.8m, and daily petroleum product sales increased from 5.2m barrels to 5.4m.

Chemicals production and sales reached new records, Exxon noted, although prices and margins weakened and earnings were little changed at \$245m, compared with \$241m last time.

Despite disturbances in some Asian money markets, the company said it did not detect any impact on sales or earnings although the strength of the dollar had diluted realisations from European natural gas sales.

Lucent beats forecasts

By Nicholas Denton in San Francisco

Lucent Technologies, the telecom equipment maker spun off from AT&T, capped its first full year of independence by announcing yesterday fourth quarter earnings substantially in excess of expectations.

But one-time charges associated with one of the company's recent acquisitions, the voice-messaging system maker Octel Communications, resulted in a \$597m loss for the period.

Excluding these factors, however, Lucent earned \$368m, or 67 cents a share, easily surpassing the 51 cents average forecast by

investment bank analysts polled by First Call.

The fourth-quarter performance took revenues for the year as a whole to \$26.4bn, a 13 per cent increase on 1995-96. Net income for the year excluding charges was \$1.5bn, up 45 per cent.

The results, which come amid a quarterly reporting season in which all the main communications equipment companies apart from Ascend have performed strongly, lifted Lucent shares, which rose 1 1/4 to 87 1/4 in morning trading.

Lucent's market capitalisation, lifted by a 78 per cent share price increase over the last 12 months, now stands at \$66bn, three quarters the

level of its slower-growing former parent.

Lucent, together with its foreign counterparts, is benefiting from the growth in wireless communications.

Other factors supporting revenue growth are the boom in data communications and the tendency of corporate customers to demand complete systems rather than specific solutions.

Lucent, which last week announced the acquisition of Livingston Enterprises, plans to exploit these trends by making further acquisitions, primarily in data networking areas where it has historically been weak.

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COMPANIES AND FINANCE: EUROPE

Dresdner to acquire Vereinsbank unit

By Andrew Fisher in Frankfurt

Dresdner Bank, which has been shaken by management changes and resignations linked with tax allegations, yesterday announced a surprise agreement to buy the direct banking activities of Bayerische Vereinsbank.

Dresdner's agreed purchase of Advance Bank, set up by Vereinsbank at the start of last year, is a result of the Bavarian bank's planned merger with Bayerische Hypothek- und Wechselbank.

The direct banking activities of

the merged bank will be concentrated on Direkt Anlage Bank, Hypo-Bank's discount broking unit.

The deal, near completion, marks a further step in the restructuring of the German banking scene.

Dresdner decided later than its rivals to set up its own direct bank, but its preparations have been dogged by technical problems and internal opposition, analysts said.

With the purchase of Advance Bank - for an undisclosed price - Dresdner will immediately gain about 40,000 direct banking cus-

tomers to give it a strong start in this field. Its direct banking activities, for which it has already allotted DM150m (\$94.7m) of capital and reserves, will be carried out under the Advance Bank name.

As with other German direct banks, such as Commerzbank's Comdirect and Deutsche Bank's Bank 24, the Vereinsbank operation still has to reach break-even.

The deal is the first positive news for Dresdner for some weeks. Wolfgang Röll, supervisory board chairman, resigned last month over alleged tax evasion. This was followed by the resignation of

Hans-Günther Adenauer, a management board member, over his personal tax affairs.

Preceding these departures was the news that Jürgen Sarrazin would retire as management board chairman next May, earlier than expected, to be succeeded by Bernhard Walther. The move was aimed at giving the bank a clearer profile at a time of intensifying domestic and global competition.

Dresdner will be displaced as Germany's second biggest bank by the merged Bavarian bank, to be called Bayerische Hypo- und

Vereinsbank. The two Bavarian banks will give details of their nine-monthly performance today, with analysts expecting them to show a marked increase.

Dresdner said the acquisition of Advance Bank would complement its own preparations to build a direct bank, since both laid emphasis on financial and investment advice for customers.

As well as Munich, where Advance is based, Dresdner will carry out direct banking operations from Duisburg, the north German city.

Lukoil bond breaks records

By Edward Luce

Lukoil, Russia's largest oil company, yesterday broke international records by issuing a convertible bond at a 64 per cent premium to its present share price.

The seven-year \$350m offering, which was five times subscribed according to SBC Warburg, the lead manager, was seen as a strong statement of confidence in Lukoil's growth prospects. Convertible bonds are bonds which the investor can convert into shares at any stage during the life of the paper.

"We rarely see a convertible bond with a conversion premium of more than 20 per cent," said an official at SBC Warburg. "Sixty-four per cent is unprecedented in the international capital markets."

An official said the success of Lukoil's first public convertible bond - a \$230m offering earlier this year - had encouraged the company to return to the markets with an aggressively priced offering. Lukoil's first offering is trading at 160 per cent of its initial launch price.

The 64 per cent conversion premium is based on the average share price of Lukoil's ordinary shares over the last five days. Lukoil's Russian shares were trading at \$27.35 at the time of yesterday's launch, making an average of \$27.12 over the five-day period.

Investors who hold the bond to its maturity in 2003 will receive 153 per cent of the initial bond price in redemption. This also represents an unusually high premium on a convertible bond.

At a market capitalisation of \$18bn, Lukoil is Russia's largest company, ahead of Gazprom, the country's biggest gas company.

Yesterday's offering represents 1.9 per cent of Lukoil's market capitalisation at the 64 per cent conversion price. Officials said there was unusually strong demand for the offering from Asia and Latin America investors. "It was an unusual bond with an unusual order book," said one banker.

ABB axe swings back into action

Engineering group's decision to cut a further 10,000 staff is a painful surprise

ABB, the Swiss-Swedish engineering group, has never made a secret of the fact that its strategy of expanding production in emerging economies requires steady job cuts in its established manufacturing centres in Europe.

However, yesterday's announcement that 10,000 jobs are to go in western Europe and North America came as a painful surprise to the workers. And the related charges of \$550m were a shock to investors.

"The timing and scale are a shock. It's a massive speeding-up of their strategy," says Mark Davies Jones, analyst at Salomon Brothers, the US investment bank.

ABB has moved faster than it had intended because of economic turmoil in south-east Asia, which includes some of its most important markets.

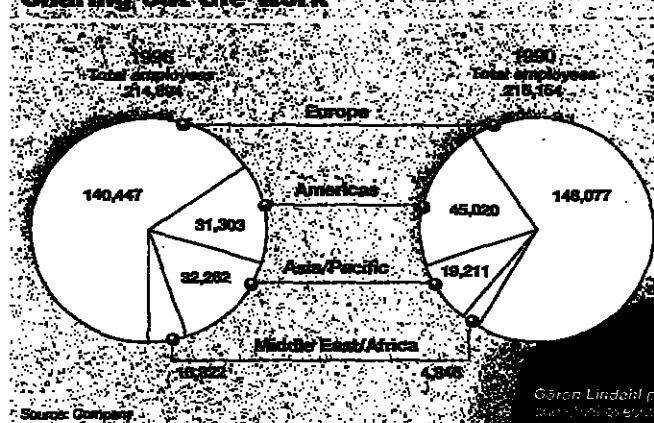
The indefinite postponement of the \$8bn Bakun hydroelectric project in Malaysia was a particular blow, for which ABB is taking a separate charge of \$100m.

Since the early 1990s, ABB has pursued expansion in developing countries faster than international rivals.

Percy Barnevik, chief executive until the start of this year when he became non-executive chairman, argues that local production in emerging economies brings ABB closer to customers and helps reduce costs.

ABB cut 59,000 jobs in western Europe and North America in 1990-96 and created 58,000, mainly in east

Sharing out the work



Asia and eastern Europe. The total payroll stayed roughly constant at 215,000.

However, the reductions included heavy one-off cuts caused by the rationalisation of Asea and Brown Boveri, the two companies which merged in 1988 to form ABB.

So, while it was clear some job cuts would continue, many ABB staff in western Europe hoped that the worst was over.

The company is reckoned in the engineering industry to be comfortably ahead in cost cutting of rivals such as Germany's Siemens and GEC-Alsthom, the Anglo-French joint venture.

But Göran Lindahl, Mr Barnevik's successor, has decided that the economic slowdown in south-east Asia, compounded by the decline of currencies in the region, has made it necessary to accelerate east Asian expansion. He also says that current weakness makes south-

east Asia a more attractive export base for ABB.

The axe is to fall mainly in Germany, Italy, Spain, Sweden, Switzerland and the US. The principal cuts and closures will be concentrated in power generation, which accounts for about a quarter of ABB's business. Margins in this sector are under particular pressure from international competition and ABB declined to say which plants might be affected.

Its largest European power generation factories are in Switzerland, Germany and Sweden. About \$600m of the charge covers redundancy payments; the rest asset write-offs and closure costs.

Although the action comes only four years after ABB took a \$500m provision, reduced its workforce by about 7,000, and closed 15 plants, Mr Lindahl says the provisions do not look large

when viewed in the context of ABB's first decade.

"If you take the combined provisions of \$1.35bn it only works out at \$135m a year over a 10-year period, which is not a lot for a \$350m-a-year company," he says. He believes that the latest cuts will not damage the group's target of reaching sales of \$50bn a year by 2001.

Mr Lindahl forecast that south-east Asia will recover from its problems like Mexico which is now "booming again". He remains confident that the Bakun dam project, the biggest contract in ABB's history, will go ahead within the next two to three years.

Nevertheless, he does not minimise the fact that the postponement is a serious blow. There were 400 ABB staff already on site and another 1,000 engineers working on the project at ABB's plants. The company

had already built a test cable for its high-voltage direct current transmission system, which was to have been the longest in the world.

Mr Lindahl describes the proposed cuts as an "an aggressive move which was ahead of the market". But analysts say it looks more like a reaction to south-east Asia's problems.

Freddie Hasslauer, of Sal. Oppenheim, the Zurich broker, says it highlights the fact that although developing country growth rates are higher than in OECD nations, so are the risks.

Simon Marshall-Lockyer, of NatWest Markets in Zurich, says ABB has set itself an aggressive target for a two-year payback period for its \$550m charge. However, based on the improvements in its performance after its 1993 restructuring, when net income roughly doubled to over \$1.2bn in 1996, he is confident the group can achieve its targets.

It will be Mr Lindahl's responsibility to ensure that ABB does not fall short of its goal.

Sooner than seemed possible a few months ago, the new chief executive has been forced to prove that he is a worthy successor to the much-respected Mr Barnevik. The next 12 to 18 months could be crucial to Mr Lindahl's reputation.

Stefan Wagstyl and William Hall

Lower Saxony to support VW offer

By Graham Bowley in Frankfurt

The German state of Lower Saxony, the biggest shareholder in carmaker Volkswagen, said yesterday it would buy shares in VW's controversial DM6bn-DM8bn (\$3.4bn-\$4.5bn) capital increase.

The move signals the state's determination to retain its strong influence over the carmaker, which is the biggest employer in Lower Saxony.

The statement, announced after a meeting of the state

government's cabinet, ends a period of uncertainty over whether the region would allow its shareholding in VW to be diluted.

However, the government gave no details yesterday of how much of the new share offering it would seek to buy. It remains unclear whether it will try to maintain the 20 per cent stake it currently holds.

In a statement, it said it did not want its influence over the carmaker to be reduced, and it wanted to secure jobs at the VW plants in Lower Saxony.

VW surprised investors last month when it unveiled plans to take advantage of the strong rise in its share price by issuing 6m new shares. At the time, the company said it wanted to use the money raised, expected to be between DM6bn and DM8bn, to finance international expansion.

However, the vague explanation given for the share issue angered investors and analysts, who had not expected VW to make a capital increase this year.

As a result, VW's announcement, which coincided with a string of other share issues by several large German companies, has been blamed for the poor performance of the German stock market since the end of the summer.

Lower Saxony's announcement yesterday may take some pressure off the rest of the stock market.

VW suggested last month that Lower Saxony would not participate fully in the share offering, since it would be too expensive for the state. However, Gerhard Schröder, the powerful premier of Lower Saxony - who

is also a member of the VW supervisory board and a possible contender against chancellor Helmut Kohl in next year's national elections - has since indicated that the state's stake should not be diluted.

There had been fears that Lower Saxony would hold back VW's expansion plans because it did not want to dilute its shareholding.

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EUROPEAN NEWS DIGEST

Wallenbergs sell TV stake

Investor, the main investment vehicle of Sweden's Wallenberg industrial empire, is selling its holding in TV4, the Swedish terrestrial television station, to Aamulehti, the Finnish media group, and MTV, Finland's largest commercial television channel, for SKr710m (\$93.4m). The sale marks a strategic shift for Investor, which had media as one of its favoured growth sectors. It increased its stake in TV4 as recently as last year.

However, Claes Dahlbäck, Investor chief executive, suggested the company lacked the "deep knowledge and commitment" necessary to succeed in the sector. Investor has been widely expected to review its portfolio following the appointment of Percy Barnevik as chairman this year.

Meanwhile, Marita Ulvskog, Sweden's media minister, suggested yesterday that the TV4 sale would increase concentration of media ownership in Sweden because Aamulehti is 29 per cent owned by Marieberg, one of two dominant Swedish media groups. Marieberg will control about 40 per cent of TV4. Ms Ulvskog warned the deal could have legislative implications and could affect the renewal of television operators' licences.

Investor will make a SKr437m capital gain from the disposal of its 21.5 per cent holding. Aamulehti will acquire a 16.5 per cent stake; MTV will take 5 per cent. The two Finnish companies are expected to merge next year to form a new group called Alma Media Corporation.

Greg McIner, Stockholm

CENTRAL EUROPE

Budapest SE listing for fund

The Central European Growth Fund, managed by Credit Suisse Asset Management, is set to become the first foreign-registered investment fund listed on the Budapest Stock Exchange. Trading in Budapest of CEGF global depository receipts - where one GDR equals 10 shares - is scheduled to begin next week, the fund said yesterday. Managers also plan to introduce the first warrants on the Budapest bourse, probably later in the year, once regulations are in place.

The CEGF, registered in Cardiff, Wales, in 1994, has a net asset value of \$300m. The fund targets Central and Eastern Europe excluding Russia, and is 84 per cent invested in Poland, Hungary and the Czech Republic. Managers said the listing would offer local investors a simple way of diversifying portfolios. The fund also plans to list in Prague and Warsaw early next year.

Kester Eddy, Budapest

POLAND

Strong debut for PBK shares

Shares in Poland's Powszechny Bank Kredytowy (PBK) rose 13 per cent on the institutional sale price on their first day of trading yesterday - they reached 80.5 zlotys to value the country's sixth largest bank at 1.7bn zlotys (\$500m). Trade in the shares accounted for almost 30 per cent of the Warsaw Stock Exchange's 197m zlotys turnover yesterday. The surge in PBK's price gave small investors, who paid 65.5 zlotys, a 23 per cent premium.

This latest sell-off has put the share of the WSE's 46.4bn zlotys capitalisation accounted for by banks at 35 per cent, reflecting a government drive to privatise the sector.

The start of trading set the scene for a battle for control of PBK, which is seen by Creditanstalt of Austria as a vehicle for its expansion into central Europe's largest banking market. Creditanstalt paid \$50m for a 13 per cent stake this month, and is expected to try to increase its holding.

Meanwhile, Poland's Kredyt Bank, which also bought 13 per cent, has sold a 7 per cent stake to the Warta insurance company, another 13 per cent shareholder in PBK. Creditanstalt has the choice of negotiating with Kredyt Bank for more stock or making an offer to foreign institutional investors, who were sold 10.5 per cent of PBK.

Christopher Bobinski, Warsaw

ARMSTRONG WORLD INDUSTRIES

Domco bid resurrected

Armstrong World Industries, of the US, yesterday resurrected its controversial bid to take over Domco, of Canada, in response to the creation of the world's biggest floorings group.

Domco - a division of Sommer Allibert of France, which is merging with Tarkett of Germany - had argued Armstrong's proposed takeover would be ruled out on anti-trust grounds.

However, Armstrong said yesterday it had received clearance from the US Federal Trade Commission. It also said it had begun legal proceedings against Sommer and Marc Assa, its chief executive, in a Pennsylvania court. The US group is seeking an injunction to stop Sommer's merger with Tarkett.

Sommer and Tarkett this week agreed the details of their merger, which will create a flooring business with sales of about DM2.6bn (\$1.47bn) a year. However, Armstrong is pressing ahead with its bid for Domco and its legal action in an attempt to disrupt the tie-up.

Armstrong claims that Sommer breached a confidentiality agreement made during earlier discussions between the two over a possible link-up. It claims that Sommer used the information to structure its merger with Tarkett. Armstrong said yesterday the FTC had said it would not challenge the US group's proposed acquisition of Domco, or any part of it, and would close its investigation.

Graham Bowley, Frankfurt

PHARMACEUTICALS

Elian buys out Warner Lambert

Elian Corporation, the Irish-based drugs company 80 per cent owned by US institutions, yesterday strengthened its presence in the UK and Ireland, buying out the controlling interest held by Warner Lambert in Elian Pharma and Parke-Davis/Elian.

In a related deal, Elian, which makes drug delivery systems to help absorption rates and reduce side effects, agreed with Rhone-Poulenc Rorer to acquire Univer and Nifensar, hypertension products which will add "in excess" of \$15m in annual revenues.

The moves come as the company announced third-quarter net income up 61 per cent from \$28.5m to \$46.1m. The results were boosted by the first-time contribution from Athena Neurosciences, the US drug company acquired in 1996. Elian achieved a 46 per cent increase in product sales to \$54.9m. Research revenues were flat at \$18.4m, while royalties and fees were up 15 per cent to \$31.6m.

John Murray Brown, Belfast

RUSSIA

US facility for Alfa Bank

Alfa Bank, Russia's ninth largest private bank, yesterday kicked off the first US commercial paper programme by a Russian borrower.

The proceeds of the \$50m facility, which attracted commitments from 27 US and overseas banks, will be used to support Alfa's trade finance activities. The facility was priced at a risk participation fee of 3.70 per cent a year.

The one-year letter of credit facility was arranged by Alfa Bank and the Bank of America. Alfa Bank became the second Russian bank to tap the eurobond markets earlier this year with a \$175m offering.

Edward Luce

Redemption of
US\$3,906,000 10%
Notes due 10/31/98

Notice is hereby given that D.C. INN CORPORATION has elected to redeem \$3,906,000 of its U.S. \$3,906,000 10% Notes due October 31, 1998 (as amended, the "Notes"). The Notes will be redeemed on November 28, 1997 at a redemption price of 100% of the principal amount thereof, together with interest accruing to the date of redemption, at the office of Cititrust (Bahamas) Limited, the Fiscal and Paying Agent, in the Cititrust Building, Thompson Boulevard, Nassau, The Bahamas. Payment of the redemption price of the Notes will be made upon presentation and surrender of the Notes to be redeemed together with all appurtenant coupons maturing subsequent to November 28, 1997 at the aforesaid office. Interest on the Notes will cease to accrue on or after November 28, 1997. All interest accrued to November 28, 1997 will be paid at the aforesaid office on or after the aforesaid date upon presentation and surrender of the Notes.

CITITRUST (BAHAMAS)
LIMITED on behalf of D.C.
INN CORPORATION

Redemption of
US\$1,175,000 9%
Notes due 5/31/98

Notice is hereby given that SC U.S.A. CORPORATION has elected to redeem all of its U.S. \$1,175,000 9% Notes due May 31, 1998 (as amended, the "Notes"). The Notes will be redeemed on November 28, 1997 at a redemption price of 100% of the principal amount thereof, together with interest accruing to the date of redemption, at the office of Cititrust (Bahamas) Limited, the Fiscal and Paying Agent, in the Cititrust Building, Thompson Boulevard, Nassau, The Bahamas. Payment of the redemption price of the Notes will be made upon presentation and surrender of the Notes to be redeemed together with all appurtenant coupons maturing subsequent to November 28, 1997 at the aforesaid office. Interest on the Notes will cease to accrue on or after November 28, 1997. All interest accrued to November 28, 1997 will be paid at the aforesaid office on or after the aforesaid date upon presentation and surrender of the Notes.

CITITRUST (BAHAMAS)
LIMITED on behalf of
SC U.S.A. CORPORATION

DEPARTEMENT DE LA GUADELOUPE
TAUX VARIABLE ECHANGE 2000
ISIN CODE : XS0053466909

For the period October 20, 1997 to April 20, 1998
the new rate has been fixed at 4.83593 % P.A.
Next payment date : April 20, 1998

Amount :
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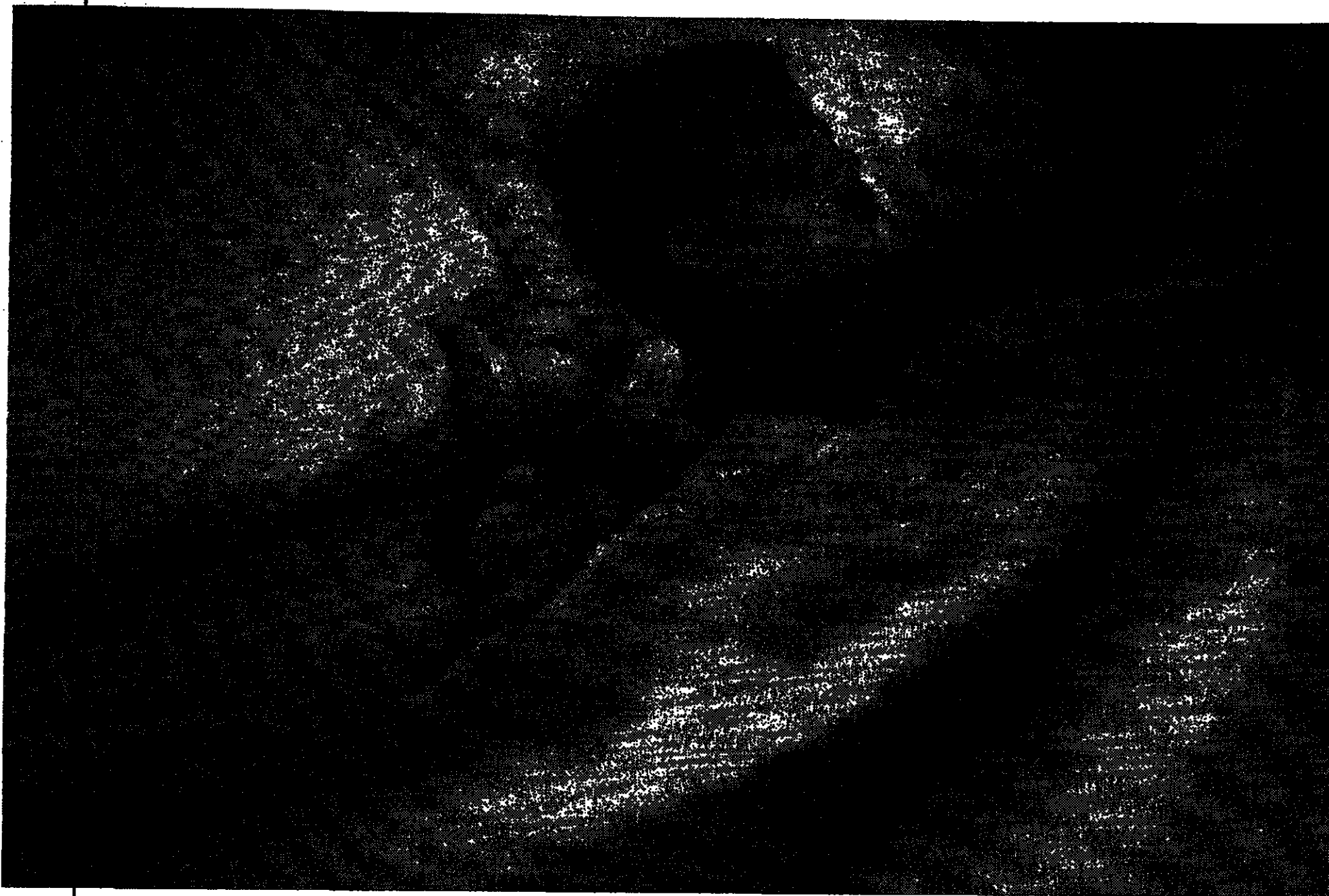
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COMPANIES AND FINANCE: THE AMERICAS

Third-quarter results from Philip Morris and RJR Nabisco in line with analysts' expectations

Legal costs take toll on tobacco groups

By Richard Tomkins in New York

Philip Morris and RJR Nabisco, reeling from pay-outs to settle litigation against the US tobacco industry, yesterday reported big falls in net profits for the third quarter.

Philip Morris, the biggest US cigarette maker, suffered a 15 per cent fall in net earnings to \$1.4bn after charges for the first instalments of an \$11.3bn settlement with Florida and \$3.6bn with Mississippi.

RJR Nabisco, the second biggest tobacco company, saw an even bigger fall in net profits, from \$216m to \$114m, because it also saw poor underlying performance from its tobacco business.

For Philip Morris, the results were the worst since the quarters following Marlboro Friday, the day in 1998 when it slashed the price of its premium Marlboro brand in the US to regain market share from cheaper brands.

But Wall Street was unperturbed

by the charges because they were seen as a necessary cost to end the threat of litigation by securing a tobacco accord in Congress.

Philip Morris's earnings per share were down 18 per cent at 58 cents a share, in line with expectations, and RJR Nabisco's tumbled from 66 cents to 34 cents, 1 cent below analysts' forecasts.

Excluding the charges, Philip Morris turned in a good performance. Operating profits from the domestic tobacco business

increased 13 per cent to \$1.2bn, partly because of price increases and partly because wholesalers stocked up in anticipation of further price rises.

Philip Morris's international tobacco business was hit by the dollar's strength, but still managed to increase operating profits by 10 per cent to \$1.2bn on the back of a 7 per cent volume increase.

Kraft Foods North America, Philip Morris's domestic food business, increased operating profits by

11 per cent to \$687m, but Kraft Foods International saw an 11 per cent decline to \$360m. Miller Beer produced a 7 per cent increase to \$255m.

RJR Nabisco, suffering from the strong dollar and weak demand for domestic brands, saw a 3 per cent decline in tobacco operating profits to \$577m. The separately-quoted Nabisco food business, which reported the previous day, did better, increasing operating profits by an underlying 7 per cent to \$301m.

Improved occupancy benefits Hilton

By Richard Tomkins

Hilton Hotels yesterday reported a jump in net profits from \$54m to \$84m for the third quarter, helped by a strong performance from the hotel side of the business and last year's \$20m all-stock acquisition of Bally Entertainment, completed in late December.

Earnings per share rose by 29 per cent to 36 cents, in line with market expectations.

The company said it did not want to comment on Starwood Lodging's bid for ITT until it had studied the proposal.

Hilton has tendered \$70 a share for ITT, and had previously said it would not increase its offer.

Like ITT, which reported last week, Hilton benefited from higher occupancy levels and increases in room rates at its hotels.

The overall occupancy level for the hotel division was 77.7 per cent, up from 76.8 per cent last time, and the average daily rate rose by 7 per cent to \$138.43.

This lifted the division's operating profits by 57 per cent to \$113m.

But if the Bally's properties had been included a year earlier, the gambling side of the business would have been slightly down. Hilton blamed an abnormally low win percentage at the Las Vegas Hilton, tough competition on the Las Vegas Strip and a generally soft summer.

White knight checks into Sheraton

Starwood's agreed bid for ITT puts it on course to be world's biggest hotel group

A small US company that few people have heard of uses its highly-rated paper to bid for a famous company several times its size. Sounds familiar?

No, it is not WorldCom's \$30bn bid for MCI. This week, it is Starwood Lodging, the small but fast-growing hotel company that has unexpectedly appeared as a "white knight" to rescue ITT from the clutches of Hilton Hotels.

On Monday, Starwood announced an \$82 a share agreed bid for ITT, comprising \$67 in newly-issued Starwood shares and \$15 in cash.

The offer values ITT at \$9.8bn - much more than the \$3.3bn offered by Hilton with its \$70-a-share hostile bid, half of which is to be paid in cash up front and the other half in Hilton stock.

It is some measure of ITT's desperation to thwart Hilton's bid that ITT, a company with a 77-year history, has agreed to sacrifice itself to a Starwood takeover, and that Rand Araskog, ITT's 65-year-old chairman and chief executive, will give up both roles in the combined company.

But Mr Araskog has demonstrated a deep antipathy towards Hilton ever since Stephen Bollenbach, Hilton's high-flying chief executive, launched his unsolicited offer in January.

He has refused all of Mr Bollenbach's requests for a meeting, and tried every means at his disposal to outmanoeuvre his rival.

In July, Mr Araskog put forward a plan for ITT to split itself into three and buy

back 26 per cent of its stock at \$70 a share. Last month, however, a Nevada court ruled that ITT could not pursue the plan without shareholders' agreement.

It was not at all clear that shareholders would prefer ITT's plan to a Hilton takeover, so, with a proxy fight looming at ITT's annual meeting on November 12, ITT had to search for options to elude Hilton's grasp.

The one it has chosen will see ITT's Sheraton hotel subsidiary merged into Starwood to form a chain of 650 hotels in 70 countries operating under the Sheraton, Westin and Ciga names, among others.

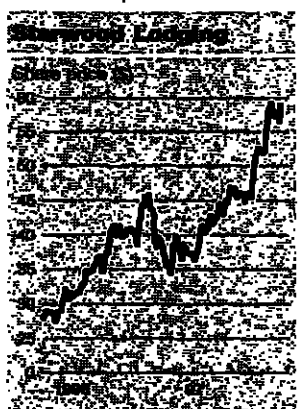
Starwood will also get ITT's Caesars casino chain, ITT Directories and ITT Educational Services.

Behind Starwood's ability to pay a high price for ITT is Starwood's unusual status as a "paired share" investment trust.

Each of its shares actually represents a share in each of two companies: a real estate investment trust, or REIT, called Starwood Lodging Trust, and an operating company that manages property, called Starwood Lodging Corporation.

REITs are quoted investment pools that raise money for real estate ownership, but are not allowed to manage the properties they own. They pay no corporate income tax, but instead are required to distribute at least 95 per cent of their net income to shareholders.

Exploiting a legal loophole, a very small number of REITs found a way round the curb on property man-



agement by pairing themselves with operating companies under common ownership.

Under this arrangement, the REIT could pay its own operating company to manage the properties instead of someone else, and the enterprise could be structured to maximise the value of the REIT's tax-exempt status.

That loophole was closed years ago, but Starwood - then called Hotel Investors Trust - was one of four "paired share" REITs that were allowed to keep their status.

Its rapid rise began when Barry Sternlicht, now chairman and chief executive, took it over in 1995 and renamed it Starwood.

Starwood's share price has soared as Mr Sternlicht has used the company's structure to make acquisitions.

Last month it announced a deal to buy Westin Hotels & Resorts, an upmarket US hotel chain, from an investment group for \$540m in cash and securities as well



Early retirement: Rand Araskog's deal with Starwood Lodging will net him \$55m and a seat on the board

as \$1.05bn in assumed debt.

If Starwood's latest deal wins the day, it will catapult Mr Sternlicht's enterprise from a market capitalisation of about \$3.5bn before the Westin acquisition to one of about \$20bn post-ITT, making it the world's biggest hotel company in terms of market value.

For Mr Araskog, the deal

will mean a retirement he had not sought.

But he is getting a \$55m pay-off as well as a seat on Starwood's board.

And sitting next to Mr Sternlicht in an interview, he said: "I kind of like this guy. I think this is really going to work."

Richard Tomkins

Brazilian electricity bids beat forecasts

By Jonathan Wheatley in São Paulo

The appeal of Brazil's electricity industry to foreign utility groups was demonstrated again yesterday, when two distribution companies in the southern state of Rio Grande do Sul were sold for amounts in excess of their minimum prices and market expectations.

AES, of the US, paid \$31.5bn (US\$1.37bn) for 90.9 per cent of Companhia Centro-Oeste, which serves the centre-west region of the state. The bid represents a premium of 93.7 per cent above the minimum price and follows AES's participation in a consortium that last year bought control of Light, a Rio de Janeiro distributor.

A consortium formed by Community Energy Alternatives, of New Jersey, with local groups Votorantim, Bradesco and Camargo Correa, paid R\$1.885bn - 82.6 per cent more than the minimum price - for 90.8 per cent of Companhia Nordeste, which covers the north-east of the state. The two sales took place in consecutive sealed-envelope auctions.

"This was a big surprise - we expected a premium for both companies of at most 50 per cent," said Alexandre Fernandes, an electricity industry analyst at Bozano Simonsen, a Rio de Janeiro investment bank.

He said the buyers may have been encouraged to submit higher than expected bids because of the possibility of buying cheap electricity from neighbouring Argentina and Uruguay.

The sales mark the start of a busy period for electricity privatisation in Brazil. The state of São Paulo plans to sell CPFL, one of its two distributors, for a minimum of R\$2.1bn on November 5. Four smaller distributors will follow by the year-end.

AMERICAS NEWS DIGEST

Microsoft, IBM beat forecasts

Technology investors returned to the market yesterday after Microsoft and International Business Machines, the largest computer software and hardware makers respectively, beat analysts' expectations with their quarterly results. Microsoft, which also benefited from a more considered view by analysts of its dispute with the Department of Justice, rose \$5½ to \$104½ in morning trading, while IBM added \$3½ to \$136.

The results, which came with the market anxiously marking the tenth anniversary of the 1987 stock market crash, lifted other technology stocks. The Nasdaq composite index climbed 19.73 to 1705.18 in early trading.

Microsoft reported a 58 per cent jump in net income, excluding an acquisition charge, for its first quarter ended September 30. Net income of 72 cents a share was 2 cents above the consensus of Wall Street estimates.

After a \$296m charge for the acquisition of Web TV, an internet access venture, Microsoft reported net income of \$663m, or 50 cents a share, compared with \$614m, or 47 cents, in the same period last year. Revenues of \$3.13bn were up 36 per cent from \$2.30bn a year ago.

IBM's third-quarter net income was up 12 per cent at \$1.4bn, or \$1.38 a share, compared with \$1.3bn, or \$1.23 a share, in the same period last year. That compared with analysts' estimates of about \$1.36 a share. Revenues grew a modest 3 per cent to \$13.6bn.

See Lex and World Stock Markets
Laudie Kehoe and Nicholas Denton in San Francisco

INVESTMENT BANKING

Salomon surges to \$206m

Salomon, the US-based investment banking firm due to be acquired by Travelers Group, yesterday maintained its long tradition of defying analysts' expectations to the end, when it reported earnings per share of \$1.68, substantially beating analysts' estimates of \$1.47. Salomon's shares rose \$2½ to \$88½ in early trading.

Net income for the quarter of \$206m from continuing operations was up from \$140m in the same period last year. However, for the first nine months, net income was \$698m, lower than net income from continuing operations of \$748m last year. Fully diluted return on equity for both the quarter and the year to date was a little above 15 per cent.

Salomon will be combined with Travelers' Smith Barney to form Salomon Smith Barney Holdings. Bob Denham, Salomon's chairman, said yesterday that he expected proxy materials in connection with the transaction to be distributed to Salomon shareholders shortly.

Mr Denham described the firm's third quarter performance as "very solid". Global investment banking revenues of \$238m were up 25 per cent over last year's third quarter, thanks to strength in Salomon's advisory and debt underwriting businesses. Fixed income sales and trading revenues were \$751m, compared with \$698m a year ago, reflecting strong customer sales and strong proprietary trading results.

Equity sales and trading revenues were \$96m, compared with a loss of \$68m in the same period of the previous year. However, the firm made an unspecified loss on a risk arbitrage position in British Telecommunications and MCI, which has been largely liquidated. The firm said it also lost money on long-term proprietary equity strategies. Fibero, its commodity trading business, reported net revenues of just \$16m, compared with \$36m a year ago. Asset management revenues were \$17m compared with \$18m a year ago.

Tracy Corrigan, New York

AUTOMOTIVE INDUSTRY

Goodyear and Tenneco advance

Cost-consciousness coupled with increased sales volumes both in North America and overseas helped Goodyear, the Ohio-based tyre company, to post third quarter profits of \$194.1m, or \$1.25 a share, up by just over 14 per cent from last time's \$170.2m. Sales increased to \$3.32bn, compared with \$3.27bn in the same period of 1996.

The result brings Goodyear's profits for the first nine months of the year to \$556.7m, compared with \$509.9m previously. Unit sales for the core tyre business were 7.4 per cent higher in the third quarter, with Goodyear saying that the increase was spread across both the original equipment and replacement markets.

Meanwhile, Tenneco also reported strong third-quarter results, with profits for continuing operations rising to \$105m, compared with \$76m. This brought results for the first nine months to \$285m, compared with \$254m a year ago, although these numbers include some one-off items. Tenneco said that its automotive business posted a sharp 46 per cent jump in third quarter operating profits, at \$115m, on revenues three per cent higher at \$785m. On the packaging side, the group saw operating profits rise by 26 per cent, to \$107m, on a 17 per cent sales gain, at \$1.045bn.

Both companies' results matched the average of analysts' forecasts, and their shares eased in early trading.

Nikki Tait, Chicago

RESTAURANTS

Berkshire in Dairy Queen offer

Berkshire Hathaway, the Omaha-based investment company run by Warren Buffett, yesterday made a \$688m offer for International Dairy Queen, the Minneapolis-based group which licenses and services a chain of Dairy Queen restaurants across North America and internationally. The offer is being backed by the Mooty family which owns much of Dairy Queen's stock and runs the business. John Mooty, chairman, said that the family would be voting its 35 per cent interest in the company in favour of deal, and would take Berkshire Hathaway shares as consideration.

The terms of the offer are either \$27 per Dairy Queen share in cash or \$26 in the Berkshire Hathaway stock. But Mr Mooty said that the family was not interested in other forms of consideration: "We are not interested in trading our Dairy Queen shares for any other securities," he said. The family, he added, anticipated holding its Berkshire shares "indefinitely".

In a statement, Mr Buffett said only that Dairy Queen was "a business that I like", although he also praised its management.

The Minneapolis-based company licenses and services more than over 5,700 Dairy Queen stores in the US, Canada and overseas. In the first half of 1997, its sales were around \$204.8m, and after-tax profits, including a one-off item, \$12m. The company's shares were halted just before the announcement of the offer, at \$25½.

Nikki Tait

TELECOMS

Northern Telecom ahead 37%

Northern Telecom, the Canadian telecommunications equipment manufacturer, said yesterday that third-quarter net earnings jumped 37 per cent over last year to US\$153m, on higher sales volumes. Revenues reached US\$3.5bn, up 15 per cent.

The company said overall revenues increased in all geographic areas and in three of its four product lines, which include wireless networks, broadband networks, public carrier networks and enterprise networks. Sales of public carrier networks fell substantially in the Asia-Pacific region and the company's enterprise networks revenues decreased due to the disposition of the distribution system for some of the company's products.

Scott Morrison, Vancouver

CONTRACTS & TENDERS

ANNOUNCEMENT OF AUCTION

Russian Federal Property Fund and Federal Stock Corporation announce a specialized auction for the sale of shares in Eastern Oil Company Inc. (VNE)

Data on the Company:

- Legal address: 634050, 24, Naberezhnaya of Ushakiv river Street, Tomsk, Russian Federation.
- The company was registered by decree of the head of administration of Tomsk on June 9, 1994, registration number - 5580 ITT
- Major business activity: exploration of oil, gas and other natural resources; oil production and transportation; oil and gas refining and processing; production of petrochemical products and chemical raw materials; explosive mining works, research and development etc.
- Principal products: gasoline, direct distillation gasoline, diesel fuel, arctic diesel fuel, vacuum gas oil, asphalt, low-ash black oil, technological fuel, road asphalt bitumen, building bitumen, liquefied household gas.
- Charter capital: 3 008 775 thousand rubles.
- Share nominal value: 2 rubles.
- The list of joint-stock companies included in VNK Inc., and the Company's interest in their charter capital:
 - Tomskneft VNK (38%)
 - Tomsk Petrochemical Plant (20%)
 - Achinsk Oil Refinery VNK (38%)
 - Tomskneftegazgeologiya (38%)
 - Tomskneftproduct VNK (38%)
 - Khakassneftproduct VNK (38%)
 - Novosibirskneftproduct (38%)
 - Tomskneftegeophisika VNK (38%)
 - NPF Geofit (38%)
- As of July 1, 1997 the debts of Eastern Oil Company Inc. total 84 219 023 thousand rubles, including to the:
 - federal budget: 27 897 651 thousand rubles,
 - regional budget: 4 089 842 thousand rubles,
 - local budget: 3 139 001 thousand rubles,
 - federal road fund: 48 855 268 thousand rubles,
 - social insurance fund: 10 349 115 thousand rubles,
 - pension fund: 216 456.412 thousand rubles,
 - employment fund: 10 455.845 thousand rubles.
- Registrar: Tom-Deposit-Reserve, 636762, Tomsk region, Strezhevoi, Stroitelei Street, 32. Tel: (+7-382-59) 3-4401, tel/fax: (+7-382-59) 3-1074.
- Balance sheet as of July 1, 1997:

Assets	TOTAL (million rubles)
Fixed assets	22206
Current assets	694070
Losses	0
Balance	716276
Liabilities	
Capital and reserves	150920
Long-term liabilities	752
Short-term liabilities	564604
Balance	716276

The terms of sale

Seller of the block of shares: Russian Federal Property Fund.
A block of 752 193 749 shares (50% of the charter capital less one share) are put up for the auction.
Initial price for sale of the share: 6 000 rubles.
The Charter does not provide for any restrictions in the purchase of shares by non-residents of Russian Federation. There are no restrictions in shares re-sale.

Bids are accepted at the bid reception offices from September 22 through November 6, 1997. The results of the auction will be summed up no later than December 5, 1997.

For more information on the terms of auction and company data, please contact the Federal Stock Corporation by phone: (+7-095) 132-6926, 236-6453 or fax: (+7-095) 132-6970, 132-6843.

Information on the auctions for the sale of shares in Tyumen Oil Company (TYNK) and Lennasergo will be published in the next issues.

SWEDBANK

Sparbanken Sverige AB (publ)

US\$150,000,000

Updated Subordinated

Floating Rate Notes

Notice is hereby given that the

notes will bear interest at

7.88406% per annum from

22 October 1997 to 22 April

1998. Interest payable on 22

April 1998 will amount to

US\$37,456 per US\$10,000 note.

Agent: Morgan Guaranty

Trust Company

COMPANIES AND FINANCE: UK

Third-quarter profits at £385m after sterling's strength takes off £42m

Strong US sales support SmithKline

By Daniel Green

The strong pound took more than £42m (£68m) from third-quarter pre-tax profits at SmithKline Beecham, and depressed sales to below last year's level.

Turnover at the Anglo-US pharmaceuticals company fell 3 per cent from £1.68bn to £1.62bn, while pre-tax profits rose 3 per cent from £374m to £385m. Excluding exchange rate movements, turnover would have risen 7 per cent and pre-tax profits 14 per cent.

Jan Leschly, chief executive, said there was a strong underlying performance, but currency movements had reduced profits for the first nine months by 11 per cent. He said that since sterling began to strengthen in the final quarter of 1996, the effect would be only about 9 per cent for the full year.

The shares rose 5p to 608p. US drug sales, up 21 per cent, were the main factor behind the group's underlying growth. Drug sales overall grew 16 per cent, held back by difficulties in Europe, especially in France.

Mr Leschly said US growth of 21 per cent was unlikely to be sustained, forecasting only that sales would grow at "double-digit" percentage rates.

The US performance contributed to a total pharmaceuticals sales rise for the quarter of 7 per cent to £1.12bn, including the diversified division, which manages pharmacy insurance claims.

The company again showed the strength of its new pharmaceutical products, those launched within the past five years, where sales grew 41 per cent. These drugs include the anti-depressant Seroxat (Paxil),

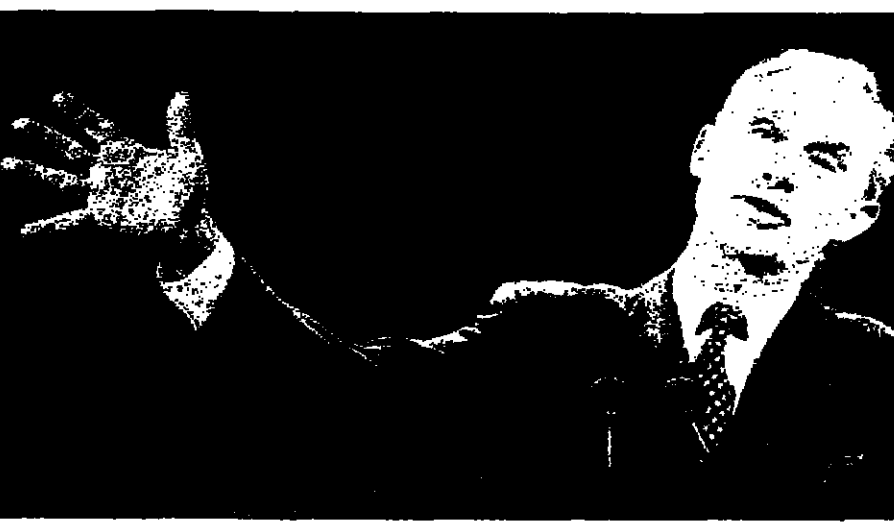
which Mr Leschly said had overtaken sales of Zolof, made by US rival Pfizer, and was second only to Eli Lilly's Prozac.

The other main division, Consumer Healthcare, lifted sales 5 per cent to £582m, excluding exchange rates. That compared with a strong third quarter of 1996, when US wholesalers stocked up ahead of the launch of Nicoderm CQ, the stop-smoking aid.

Of SmithKline's smaller operations, Clinical Laboratories, which has suffered for several years largely through competition, raised sales by 9 per cent to £213m.

The trading margin was 21.1 per cent, up 1.3 percentage points on an underlying basis, owing to improved margins in Consumer Healthcare, Clinical Laboratories and Diversified.

SmithKline also said it was the subject of 60 law-



Jan Leschly: is confident the US lawsuits will have 'no material effect' on finances

suits in the US relating to slimming drugs following withdrawal from the market of Redux, made by American

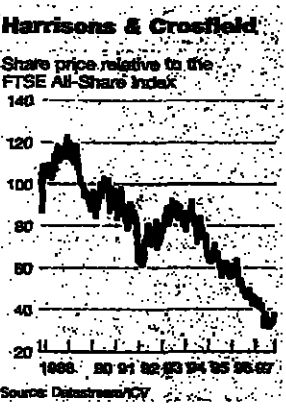
Home products. Mr Leschly said the suits would have "no material effect" on SmithKline's finances,

because the drug Fastin was chemically different from Redux and was labelled not to be used with it.

LEX COMMENT

Harrisons

It has been a painful slog for investors in Harrisons & Crossfield, but at least the grub born of the old conglomerate moth has come through the pupa stage. Harrisons destroyed shareholder value by over-diversifying, overpaying for acquisitions and over-distributing dividends. It achieved the first part of its rebirth a few years ago by selling its plantations and wiping out debt. But it has taken belated boardroom change to produce a clear view of where it is going.



The group has now plumped for focus without reservation. Three legs will become one - chemicals - and cash will be returned to shareholders. The company has gained credit for selling Harcros at 21 times last year's, albeit depressed, operating profits. And returning proceeds in a tax-efficient way wins further points. One sensible outcome is likely to be a sharp dividend cut.

The chemicals business made operating profits of £56m last year. Taking this as a conservative level for 1998, applying an average chemicals sector multiple of 13 times and adding in the 50p distribution would justify a share price a little below 120p.

Selling the food and agribusiness could yield 30p a share on top. But this will take a while, which partly explains the discount in the 134p closing price. The other reason is a residual shortage of management credibility. To put this right, the next wave of proceeds will have to be spent well, or at least partly handed back to shareholders.

Ticket to fly without the thrills or frills

Charis Gresser considers the growth of a new breed of short-haul budget airline in Europe

Air travellers in Europe are being weaned from a sweet and sour diet of air-miles, special lounges, smart (ish) uniforms and high prices.

Nearly 10m a year are swallowing the no-frills offering of Europe's latest breed of entrepreneurs: founders of low-cost airlines. But will the market digest the shares of these carriers?

Virgin Express will be the third European low-cost airline to tap the equity markets. Details of the flotation, in Brussels and New York, will emerge from the filing of financial documents with the US's Securities and Exchange Commission.

Ryanair, operating out of Dublin, was the first to kick aside its chicks with a flotation in May valuing it at some £300m. US institutions scrambled for the stock, familiar with a concept pioneered by home-grown air-

lines like Texas-based Southwest Airlines. As a result the share price has doubled in four months.

Debonair's stock market take-off was more low-key. Floated three months ago on Easdaq, Europe's answer to the US's Nasdaq, the shares have risen a more modest 17 per cent. But then, given the airline was only a year old and boasted just seven aircraft, some analysts were surprised it made it to market at all. "For the first time in Europe, airlines are where venture capital meets the markets. This may seem ground-breaking in Europe, but it's fairly normal in America," says one.

What is also ground-breaking is that low-cost airlines can actually make good money flying short-haul across continental Europe. Ryanair made £24.5m (£38m), pre-tax profits in the year to March 31 on turn-

over of £1238m. Virgin Express currently makes a small profit, having reached break-even last year. This is a far cry from Europe's established carriers, headed by British Airways, Lufthansa, Air France and Iberia, which use their European scheduled flights to feed their far more profitable long-haul flights. BA, for instance, made a paltry £8m on turnover of £3bn from its European flights.

But how do they do it? And how long do the likes of Virgin Express, Debonair, Ryanair and EasyJet have before the leading operators start to fight back?

Low-cost airlines are, predictably enough, all about squeezing costs. As EasyJet's founder, Stelios Haji-Ioannou, is fond of reminding his customers: "If you want to have a meal, go to a restaurant." So passengers on his flights from the UK to

Nice, Amsterdam and Barcelona, are fed jokes instead.

They also have to make do with recycled boarding passes; no fancy first, club or business classes, and they have to trek out to second-airports like Luton. But then they also fly "for the price of a pair of jeans", as EasyJet's relentless marketing machine says.

By flying out of secondary airports, the airlines also save significant costs from landing charges and obtain take-off and landing slots unavailable at more prestigious airports. Landing charges can account for up to 10 per cent of costs.

Few numbers are publicly available, but Virgin estimates its overall costs are probably about 25 to 30 per cent cheaper than the unwieldy former state-controlled carriers against which it competes.

The other secret of these airlines' success is picking the right fights. Some carriers, such as Ryanair, have avoided direct competition

with any large airlines. Many of its routes from Dublin to UK cities such as Glasgow, Leeds, Cardiff, and Bournemouth were underdeveloped before Ryanair took them on. Morgan Stanley analyst Matthew Stainer says Ryanair has created more of a market than it has taken away from the traditional airlines.

When the low-cost airlines do go head-on, they go for the fat underbelly of Europe's most unwieldy airlines. In a back-handed compliment to BA, Virgin Express says bluntly that the core of its business is not based on a UK strategy.

Instead, it has gone for Sabena, the Belgian carrier. Sabena responded by cutting a deal with Virgin Express whereby the latter flies Sabena customers into London, using Sabena's access to scarce slots at Heathrow.

"It's competition by running away," said one analyst caustically. Other airlines, such as BA, have responded by franchising some of their

short-haul routes to other airlines.

The problem with this strategy, say some analysts, is that they will probably not stay low-cost, because if passengers fly on a franchisee's BA flight, they still expect peanuts and gin and tonics.

So, for the short term at least, the outlook is buoyant. European air traffic in August rose more than 11 per cent on the same month of the year before. Low-cost airlines are being welcomed into the equity markets, enabling them to fund their expansion of routes.

But the airline market has a way of springing nasty surprises. So far, the current European boom is a close replica of the US model of some 20 years ago. That is, deregulation followed by entrepreneurs setting up airlines. If Europe continues to follow the US template, however, there will be plenty of bankruptcies and consolidation before the market settles down.

Harrisons holders to receive £359m

By Andrew Taylor, Construction Correspondent

Harrisons & Crossfield plans to return at least £359m (£581.6m) to shareholders after selling building materials and agriculture interests.

The group, which intends to change its name to Elements, will concentrate on its remaining speciality chemicals interests where it is a world leader.

Bill Turcan, chief executive, said the conglomerate had agreed to sell Harcros, its builders merchants and timber subsidiary, for £318m to Meyer International. The deal will double Meyer's share of the UK builders

merchants market to 12 per cent, making it the sector leader. To pay for the acquisition, Meyer plans to raise £111.7m from a 1-for-4 rights at 360p. The remainder will be financed through debt.

Harrisons also plans to dispose of its food and agriculture businesses, which could raise a further £240m from net assets in the books at £270m.

Mr Turcan said the group planned to return at least 50p a share to investors following the disposals.

Last week it announced plans to sell its US builders' merchant business to Moore's Lumber in the US for about \$63m.

US growth behind Wolseley rise

By David Blackwell

A strong performance in the US helped Wolseley, the world's largest distributor of heating and plumbing equipment, to lift pre-tax profits last year by almost 9 per cent.

John Young, who took over as chief executive just over a year ago, said the US economy had continued to be strong and, for the first time, the US had accounted for more than half the group's profits.

He warned that the rate of growth in the US might be difficult to sustain this year - "but we still expect to see growth."

Pre-tax profits for the year to July 31 were at the top of expectations at £264.2m (£428m) against £242.9m. The figure was struck after losses of £3.4m from discontinued businesses and an adverse currency effect of £13.1m.

Currency translation also knocked £23.7m from turnover of £4.6bn (£4.3bn). At

constant exchange rates, the group is expecting another currency hit on profits of about £2m in the first half.

Analysts upgraded forecasts for the current year by £10m to £295m. The shares eased 20p to 515p.

The group spent £108m on acquisitions during the year. Borrowings rose 10 per cent to £85.5m, leaving gearing unchanged at 7.8 per cent.

Mr Young said acquisitions would continue, but they would have to make the right returns over time. The

low level of borrowing gave the group "flexibility".

All three divisions - US distribution, European distribution, and manufacturing - showed growth. Outside the UK, where Wolseley Centers reported organic sales growth of 7.5 per cent, European markets continued to be difficult.

Brossette in France reported flat sales and profits, while the group closed four branches and withdrew from the east German market.

Debut bond issue for Railtrack

By Edward Luce

Railtrack, the privatised UK rail company, yesterday made an aggressive debut in the international bond markets with the first of what is expected to be many offerings to help fund its £10bn (£16.2bn) investment programme.

The 25-year bond will also refinance a portion of its £2.4bn bank debt, some of which was left over from its days as part of the state-owned British Rail. It is expected to be followed up by annual visits to the sterling bond market, say executives of the company, which owns and operates the infrastructure of the railways.

Yesterday's £300m offer-

ing was the first bond to be issued by a privatised portion of the former British Rail. Privatised UK utilities, including British Telecommunications and companies in the water and electricity sectors, have been prolific borrowers at the longer-maturity end of the sterling bond market.

The company, which was yesterday awarded a credit rating of AA- from Standard & Poor's, the US credit rating agency, intends to upgrade Britain's rail infrastructure over the next decade. Railtrack was floated on the London stock exchange in May 1996 as part of the privatisation of British Rail. It has a £5bn market capitalisation.

BT invests \$20m in ICO Global

By Alan Cane

British Telecommunications is investing \$20m to become the fiftieth shareholder in ICO Global Communications, one of a number of consortia competing to develop handheld global satellite telecoms services.

It is one of a number of new and existing investors who have committed a further \$25m to the \$1.7bn venture has already raised. ICO and its competitors are investing billions of dollars to place networks of satellites in low earth orbit. They will be capable of receiving and delivering telephone calls from anywhere to handsets no larger than today's mobile phones.

ICO, a private company, was set up through Inmarsat, the pioneer in satellite communication services, for maritime and aeronautical industries.

Alfred Mockett, managing director, BT Global Communications, said joining forces with ICO would add to BT's mobile services portfolio. "Global personal communications is an exciting new industry and BT is keen to play an important role in the distribution of these products and services."

The consortia competing include Iridium, led by Motorola of the US, GlobalStar and Odyssey. Iridium already has about half the 66 satellites it will need for global coverage in orbit.

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RESULTS									
	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year	
Airflow Streamline... 6 mths to Aug 31	58.1	(50.5)	5.66p	(1.16)	60.43	(8.81)	2	-	8
Bateman... Yr to June 30	43.1	(15)	1.66	(0.80)	2.121	(0.86)	0.3	0.5	nil
Bovril... 6 mths to June 30	50.8	(45.3)	6.58	(7.82)	8.241	(7.8)	1	-	3.01
Charlton Athletic... 13 mths to June 30	4.23	(3.69)	0.254	(1.16)	1.57	(-)	-	-	-
David Brown... 6 mths to Aug 31	91.8	(80.8)	7.93p	(6.73)	8.31	(6)	2.9	2.66	8.4
David Brown... 6 mths to June 30	218.8	(130.5)	2.28	(1.7)	0.14	(0.13)	-	-	-
Farlane Oil... 6 mths to Aug 31	43.1	(8.8)	2.55	(1.07)	1.041	(0.62)	1.65	nil	1
Harrold... 6 mths to July 31	41.1	(41.6)	1.95	(1.52)	5.53	(6.1)	-	-	-
Other Ashworth... 18 mths to June 30	0.504	(-)	0.115	(-)	4.5	(-)	-	-	-
On-Line... 6 mths to May 31	350.3	(301)	30.2	(29.2)	43.06	(38.06)	11.7	13.35	17.2
Palmolive... Yr to Aug 15	20.34	(20.24)	7.47	(9.34)	4.2	(6.4)	1.8	1.65	3
Scott Macpherson... 6 mths to Aug 31	5.653	(5.778)	1.159	(1.103)	14	(13.5)	2.205	4	17.35
SmithKline... 6 mths to Sept 30	29.8	(33.8)	0.252	(0.254)	0.211	(0.8)	-	-	-
Tandem Group... 6 mths to Aug 31	4.802	(4.314)	254.2	(242.9)	31.07	(29.16)	8.1	7.25	11.4
Wolseley... Yr to July 31									10.35
Investment Trusts									
	NAV (p)	Attributable Earnings (£m)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year	
City Investments... 1 mth to Oct 30	-	(-)	(-)	(-)	1.7958	Nov 27	1	-	5.75
Franklin Income... 3 mths to June 30	-	(-)	(-)	(-)	1	Nov 14	0.8	-	1.9
Guthrie Flight VCT... 6 mths to Aug 31	94.78	(85.13)	0.318	(0.097)	1.57	(1.06)	1.1	0.88	4.76
HEA Equity... 6 mths to Sept 30	64.48	(66.58)	1.81	(1.8)	0.83	(1.51)	0.95	-	-
HEA High Income... 6 mths to Aug 31	13.17	(-)	0.818	(-)	2.07	(-)	0.96	-	-
Frontier Air VCT 2... 6 mths to July 31	112.7	(86)	0.052	(0.05)	1.1	(1.1)	-	-	-

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. 10m increased capital. 10m stock. *Net revenue. *Comparatives restated. \$Comparatives for year to May 31. †Third interim, including foreign income dividend of 1.225p (2.22p), making 11.025p (12p) so far. ‡Special payment.

Railtrack's first offer raises £300m

By Edward Luca

Railtrack, the privatised UK rail company, yesterday made an aggressive debut in the international bond markets with the first of what is expected to be many euro-bond offerings to help fund its £10bn investment programme.

The 26-year bond will also refinance a portion of its £2.4bn bank debt, some of which was left over from its days as part of the state-owned British Rail. The issue is expected to be followed by annual visits to the sterling bond market, say executives of the company, which owns and operates the infrastructure of the railways.

Yesterday's £300m offering was the first bond to be issued by a privatised portion of the former British Rail. Privatised UK utilities, including British Telecom and electricity sectors, have been prolific borrowers at the longer-maturity end of the sterling bond market.

The company, which was yesterday awarded a credit rating of AA- from Standard & Poor's, the US credit rating agency, is investing £10bn to upgrade Britain's rail infrastructure over the next decade.

Railtrack was floated on the London stock exchange in May 1996 as part of the privatisation of British Rail. The company, which has a market capitalisation of £5bn, recorded income of £348m before tax in the year ending March 1997.

"We will be issuing more bonds as part of our

long-term investment programme," said Norman Broadbent, finance director. Railtrack said the timing of the issue had been encouraged by the unusually low funding costs in longer-maturity bonds compared with the conventional bank loan market.

Borrowers tapping the longer end of the sterling bond market have seen funding costs drop sharply over the last few weeks. The yield on 30-year UK government bonds has fallen to just 6.53 per cent compared with a yield of 6.59 per cent on 10-year UK gilts.

This unusual situation, caused by high short-term interest rates leading to expectations of a much lower inflation rate in the future, is known as an inverted yield curve. In practical terms it gives the borrower access to very cheap long-term funding.

"We wanted to extend the maturity of our debt to match the life of our assets," said Mr Broadbent. "We also wanted to take advantage of the competitive rates on offer at the long-end of the sterling bond market."

Officials at HSBC Markets, which jointly lead-managed yesterday's issue with Barclays, said that the bond was mostly bought by long-term UK investors such as pension funds and insurance groups.

Syndicate executives said that yesterday's bond, which was priced to yield a spread of 0.78 percentage points over equivalent UK government bonds, would act as a benchmark for future offerings.

Prices weaken on rate rise fears

GOVERNMENT BONDS

By Simon Davies and Alexander Stevenson in London and John Labate in New York

Both the UK and Germany produced surveys suggesting a pick-up in business confidence, sparking weaker bond markets yesterday in the face of fears over interest rate increases.

In Germany, the release of M3 figures yesterday morning was greeted positively, with money supply growth below expectations. However, the Ifo business survey showed surprisingly buoyant business optimism, increasing fears of another rate rise before the year-end.

This was exacerbated by comments from Hans Tietmeyer, Bundesbank presi-

dent, who warned of the need for higher interest rates in the immediate aftermath of the political compromises on the EMU membership.

The December GERMAN BUND contract fell 0.29 to 101.09 on much higher volumes, with more than 180,000 contracts traded.

Huw Roberts, chief bond strategist at NatWest Markets, said: "I still think the repo rate will rise sooner rather than later. Mr Tietmeyer now seems to be singing from the same song-book as the hawks."

UK GILTS had a quiet day, after recent volatility stemming from an apparently more cautious government stance on Rmt. Trading stayed within a narrow range and the December contract closed at 118.4, down 4

on less than half Monday's turnover. The yield spread against bonds narrowed by 3 basis points to 101 points.

The latest GBI survey provided more ammunition for those who argue that UK interest rates have yet to peak. Business optimism turned positive after the lapse in July, although exports remained depressed by the strong pound.

ITALIAN BTFS ended slightly lower as the December futures contract settled at 111.84, 0.04 down, while the spread over 10-year bonds tightened from 54 to 51 basis points, reversing Monday's move.

In the morning prices rose to 112.18 following comments by Antonio Fazio, governor of the Bank of Italy. However, Dick Woodworth, head of research at Merrill Lynch,

said Mr Fazio "appeared to be typically cautious and remained sceptical about inflation".

US TREASURIES were little changed after the release of data showing a wider than anticipated monthly trade deficit.

By midday the 30-year Treasury was unchanged at 99.4, yielding 6.421 per cent. Two-year notes fell 1/8 to 99.8, yielding 5.886 per cent, while 10-year notes rose 1/8 to 99.9, yielding 6.133 per cent.

August's trade deficit rose to \$10.4bn. Exports were up 0.2 per cent to \$78bn from July levels, while imports rose 0.6 per cent to \$88bn.

"Exports would have been stronger had we not had a 0.6 per cent decline in aircraft exports, which was mainly from Boeing," said Joseph Liro, economist at

Growth fund to list in Budapest

By Kester Eddy in Budapest

Credit Suisse Asset Management yesterday said its Central European Growth Fund will be the first foreign-registered investment fund to be listed on the Budapest Stock Exchange.

Trading in Budapest of CBGF global depositary receipts - paper traded in lieu of underlying shares - is set to begin next week. One GDR is equivalent to 10 shares.

The managers are currently also planning to introduce the first warrants on the Budapest bourse, probably later in the year, once regulations are fully in place.

The Central European Growth Fund, registered in Cardiff, Wales, in 1994, has share capital of \$210m and currently has a net asset value of \$300m.

The fund targets central and eastern Europe, excluding Russia, and is 84 per cent invested in Poland, Hungary and the Czech Republic.

Managers said the listing would satisfy local demand to invest and diversify portfolios in the region.

The fund is concentrating on stocks with a strong record or potential growth in exports, such as Hungarian companies Gedeon Richter (pharmaceuticals), Borshodol (chemicals) and MOL (oil and gas).

The fund also plans to list in Prague and Warsaw early next year. Kristina Kozma, fund manager, said Budapest had been chosen as the first step because the market had the best prepared regulations and infrastructure.

Canadian dollar debut by Mexico

INTERNATIONAL BONDS

By Samer Iskander and Edward Luca

Activity picked up in the primary market yesterday, with a wide array of issues in various currencies.

Mexico announced the launch of its first bonds in Canadian dollars. The deal will be priced today, with a yield spread over Canadian government bonds in the region of 175 basis points.

Scotia Capital Markets, joint lead with Merrill Lynch, said it was the first global issue in Canadian dollars by a non-Canadian borrower and would appeal to both retail and institutional investors.

EIB - the European Investment Bank - launched the day's largest deal. Its

DM1bn of bonds maturing in April 2004 were offered to investors with a yield of 4 basis points over equivalent German government debt.

"The pricing was spot-on," said Brian Mooyart, director of Mooyart, a bond pricing company which analyses bonds based on the pricing and performance of the most liquid benchmark issues.

FEDERAL FARM CREDIT BANK, the US agricultural agency, came to the euro-bond market for just the third time with a \$500m three-year offering callable after one year. Morgan Stanley, joint bookrunner with Goldman Sachs, said the call option enabled FFBCB to offer a higher yield than on a plain vanilla bond.

The yield was set at 37 basis points over Treasuries, compared with spreads of 10

New international bond issues

Borrower	Amount	Coupon	Price	Maturity	Yield	Spread	Bookrunner
Edm Bank of Japan	500	6.375	99.85	Nov 2002	0.25%	+25.94	Goldman Sachs Int
Federal Farm Credit Bank	500	6.375	99.85	Nov 2002	0.15%	+37.04	Goldman Sachs Int
Lufthansa Finance AG	500	6.375	99.85	Nov 2002	0.15%	+37.04	Goldman Sachs Int
OCBC	75	10.00%	99.85	Oct 2005	0.875%	+40.06	LTIC International
European Investment Bank	1bn	5.25	99.02	Apr 2004	0.30%	+48.94	JP Morgan Chase
East Postbank AG	500	5.25	98.74	Oct 2004	0.25%	+20.14	JP Morgan Chase
OCBC	75	10.00%	99.85	Oct 2005	0.875%	+40.06	LTIC International
Railtrack	300	7.375	99.01	Nov 2002	0.625%	+73.01	Barclays/HSC Markets
COCOM 1, 97-0, Class A	1bn	3.25	100.00	Nov 2002	0.25%	-7.00	CSF
United Mexican States	500	6.375	99.85	Jun 2003	0.825%	+175.14	Merrill Lynch
Barcelon Intra & Luxembourg	250	5.50	102.15	Dec 2003	1.875%	-	BS
OCBC	100	9.00	100.00	Nov 2002	0.25%	-	JP Morgan Chase
OCBC	100	9.00	100.00	Nov 1999	0.125%	-	JP Morgan Chase
OCBC	100	9.00	100.00	Nov 1999	0.125%	-	JP Morgan Chase

or 12 points on standard three-year paper, according to bond specialists.

EFES, Turkey's largest beer producer, completed its debut bond issue - the country's first dollar-denominated corporate bond. The \$50m of five-year bonds were privately placed with US institutions through lead manager J.P. Morgan.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS										
Oct 21	Rate	Coupon	Bid	Day	Chg	Wk	Chg	Month	Yr	
Australia	09/09	6.250	101.7488	4.83	+0.03	-0.17	+0.25	-1.72		
	10/07	10.000	127.0884	6.27	+0.08	-0.14	+0.11	-1.23		
Austria	09/09	7.000	103.0700	4.78	+0.01	-0.18	+0.47	+1.20		
	07/07	5.000	98.1000	5.74	+0.01	-0.18	+0.15	-0.30		
Belgium	04/09	7.000	103.4300	4.58	+0.01	-0.17	+0.52	+1.20		
	07/07	6.250	103.1700	5.81	+0.01	-0.18	+0.15	-0.28		
Canada	09/09	4.000	101.0500	5.98	+0.02	-0.14	-0.14	-0.33		
	09/07	7.250	111.0000	5.72	+0.02	-0.07	-0.04	-0.73		
Denmark	12/09	6.000	101.8000	5.03	+0.00	-0.19	+0.37	+0.87		
	11/07	7.000	102.0800	6.17	+0.02	-0.14	+0.06	-0.83		
Finland	01/08	11.000	107.7980	4.32	+0.02	-0.08	-0.21	-0.60		
	04/06	7.250	109.1730	5.84	+0.04	-0.13	+0.05	-0.61		
France	11/09	7.000	104.5200	5.44	+0.04	-0.23	+0.22	+0.98		
	04/04	6.750	107.3500	5.48	+0.03	-0.18	+0.35	-0.01		
	10/07	5.000	98.3000	6.73	+0.03	-0.18	+0.25	-0.22		
	10/05	6.000	98.6200	6.24	+0.02	-0.16	+0.10	-0.80		
Germany	09/09	3.500	98.4000	4.90	+0.05	-0.22	+0.53	+1.04		
	07/07	6.250	103.1700	5.81	+0.01	-0.18	+0.15	-0.28		
	07/07	6.000	102.1500	5.70	+0.04	-0.15	+0.15	-0.26		
	07/27	6.000	103.4900	4.24	+0.23	+0.13	+0.04	-0.67		
Ireland	04/09	6.250	107.7800	5.94	+0.01	-0.14	+0.28	-0.25		
	09/06	6.000	100.112501	6.12	+0.01	+0.11	+0.04	-0.78		
Italy	09/09	4.000	101.0500	6.43	+0.04	-0.18	+0.10	-0.80		
	09/07	6.250	103.1700	5.81	+0.01	-0.18	+0.15	-0.28		
	07/07	6.750	104.8700	6.12	+0.01	-0.17	+0.07	-2.67		
	11/28	7.250	108.3800	6.00	+0.01	-0.06	-0.13	-2.13		
Japan	09/08	4.800	107.0800	0.48	-	-0.01	-0.61	-0.42		
	12/02	4.800	117.2800	1.29	-	-0.07	-0.19	-0.80		
	04/05	3.500	108.0100	2.00	-	-0.02	-0.28	-0.80		
	09/17	3.500	113.7300	2.20	-	-0.04	-0.25	-0.79		
Netherlands	09/07	7.500	104.3200	5.96	+0.04	-0.22	+0.45	+1.14		
	02/07	6.750	100.3700	5.99	+0.03	-0.16	+0.18	-0.17		
New Zealand	09/09	6.500	99.2500	6.04	-0.09	-0.05	-0.28	-0.25		
	09/07	6.000	98.6200	6.24	+0.02	-0.16	+0.10	-0.80		
Norway	01/09	6.000	100.1500	4.80	+0.02	-0.15	+0.18	-0.68		
	01/87	6.750	106.3000	5.84	+0.01	-0.29	-	-0.82		
Portugal	03/09	6.000	104.3927	5.18	-	-0.09	+0.10	-1.63		
	07/87	6.625	103.8988	6.06	+0.02	-0.10	-	-1.62		
Spain	09/07	7.400	103.8927	5.02	+0.04	-0.12	+0.18	-1.80		
	03/07	7.250	109.2118	6.02	+0.03	-0.10	+0.05	-1.74		
Sweden	01/09	11.000	106.7600	5.17	+0.04	-0.25	+0.30	-0.88		
	03/07	6.000	111.4500	5.98	+0.01	-0.04	+0.02	-1.09		
Switzerland	09/09	4.000	102.0500	2.13	+0.14	-0.70	+0.37	+0.54		
	09/07	4.500	106.9800	3.29	+0.01	-0.06	+0.14	-0.25		
UK	09/09	6.000	98.4789	6.01	-	+0.01	-0.07	+0.54		
	11/04	6.750	104.9478	6.05	+0.21	-0.18	-0.28	-0.62		
	11/07	7.250	104.5200	5.44	+0.04	-0.18	+0.07	-0.98		
	09/21	6.000	117.3125	6.56	+0.03	+0.13	-0.05	-1.30		
USA	07/09	5.875	99.8220	6.02	+0.08	+0.11	+0.01	+0.23		
	05/04	7.250	105.8444	6.15	-	-0.08	+0.28	+1.11		
	08/07	6.125	98.8580	6.42	-	+0.07	-0.05	-0.39		
	09/27	5.875	99.3230	6.12	-	-0.06	+0.05	-0.39		
YCU	04/09	5.000	100.2000	4.83	+0.01	-0.14	+0.32	+0.61		
	03/87	5.500	87.2600	5.87	+0.02	+0.13	+0.14	-0.41		

Portfolio shuffles give lift to sterling

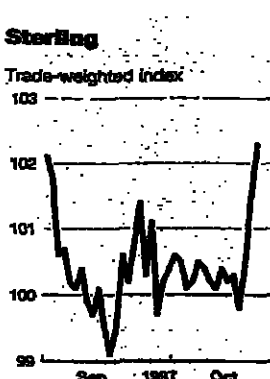
MARKETS REPORT

By Richard Adams and Wolfgang Mutschau

Changed expectations over the timing of the UK's entry into a European single currency helped strengthen sterling and the US dollar yesterday, as traders sought to rebalance their portfolios. The pound rose to its highest level against the D-Mark for over seven weeks, during trading in London. It closed at DM2.9184, a rise of three pence from its closing price in London on Monday. The dollar and the yen also gained strongly in London against the German currency, as falling money supply figures and bullish comments by the Bundesbank counterbalanced buoyant US business climate survey published. The dollar gained almost a penny and half, to DM1.7851. The yen rebounded to

Y67.45 from Y68.48 against the D-Mark. But in Japan, the widely-anticipated stimulus package produced by the government failed to inspire much confidence that growth and interest rates would soon help the yen. Paul Megyesi, analyst at Deutsche Morgan Grenfell in London, said the pound's extended rise had probably overshooted the currency's level, and would settle back as institutions moved to cover their positions after the policy uncertainty of recent weeks. Part of the reason was a technical correction of the D-Mark against the dollar and the yen as well. "I think people were a little slow in getting on the D-Mark bandwagon and went a bit over

the top," Mr Megyesi said. "What we are seeing is a repositioning." Meanwhile the Hong Kong authorities responded to heavy selling pressure on the Hong Kong dollar against its US counterpart by raising interest rates. The confusion about the UK government's policy towards economic and monetary union raises a number of questions for sterling. This week's market reaction, which saw the British currency rise by some 7 pence in two days, is unlikely to have been the last word. The government's latest position appears to be that the UK will not join Emu before the next general election, which must be held by the spring of 2002. This suggests the UK may in practice not join before 2006. It may even be that the UK never joins. Either way, Emu participation should no longer constitute a significant factor



Source: Datastream/ICI

in today's sterling rate. Until last week, the markets had factored in sterling joining Emu shortly after 1999, possibly at a central parity of around DM2.60, plus or minus 5 or 10 pence at most. That scenario suggested sterling would glide smoothly toward entry. Currently, the markets factor in a delayed membership. Avinash Persaud, head of

currency research at J.P. Morgan, calculates an equilibrium exchange rate of DM2.96, based on current yield gaps and an assumption that the UK joins in 2002. "The longer the UK stays away, the higher sterling can stay," he says. But what if the UK never joined? After all, the year 2002 could prove awkward timing, because the UK and the Euro-zone may by then have reversed positions in the economic cycle.

Richard Jeffrey, economist at Chasehouse, a London equities house, adds another argument: the UK economy may well be overheating and heading for a period of falling growth and rising inflation. Foreign investors might take fright, adding to the risks for the exchange rate, which in turn could reinforce inflation. Such economic pressures, reinforced by government indecision, suggests sterling could turn out to be even more volatile in the near future than it did in the near past. The prospect of Emu membership provided sterling with a reasonably stable exchange-rate corridor. Such a corridor no longer exists.

The Hong Kong dollar came under pressure yesterday. Steve Jennions, emerging markets analyst at Credit Agricole-Indosuez, said one year forward rates shot up to HK\$8.05, after the authorities struggled to defend the spot rate at HK\$7.75. "Most fund managers are overweight in Hong Kong dollars, and most of them do not understand the currency risk," Mr Jennions said.

POUND SPOT FORWARD AGAINST THE POUND

Oct 21	Closing	Change	Set-off	Day's	One	Three	One	JP
	mid-point	on day	spread	high	month	months	year	Morgan
					Rate	Rate	Rate	Index
Europe	20.5409	+0.2117	340 - 478	20.5396	20.5399	20.4895	3.2	20.3738
Austria	(Sfr)	80.1543	+0.0021	089 - 027	80.2030	80.5750	30.8740	3.3
Belgium	(Ffr)	11.1110	+0.0008	078 - 143	11.1205	11.0243	11.0785	3.4
Denmark	(DKr)	11.1110	+0.0008	078 - 143	11.1205	11.0243	11.0785	3.4
France	(Ffr)	9.7788	+0.0032	738 - 798	9.7858	9.6786	9.7438	4.1
Germany	(DM)	2.9184	+0.0032	738 - 798	2.9216	2.8985	2.9031	3.8
Greece	(Dr)	454.882	+0.444	413 - 370	457.578	458.594	458.675	4.7
Ireland	(Ir£)	1.1158	+0.0003	146 - 170	1.1170	1.1062	1.1153	0.5
Italy	(L)	284.608	+25.54	489 - 748	285.02	283.25	284.59	0.0
Luxembourg	(Ffr)	60.1543	+0.0021	089 - 027	60.2030	60.5750	60.8740	3.3
Netherlands	(Gld)	3.5774	+0.0022	862 - 882	3.5898	3.5267	3.5777	5.7
Norway	(Nkr)	11.7575	+0.1765	541 - 809	11.7774	11.5836	11.725	3.3
Portugal	(Esc)	206.856	+2.729	889 - 278	207.407	204.171	206.73	0.8
Spain	(Ptas)	246.184	+2.034	089 - 278	246.280	243.950	245.669	1.5
Sweden	(Skr)	12.5678	+0.1885	618 - 738	12.5740	12.4238	12.5401	2.8
Switzerland	(Sfr)	2.4258	+0.0023	248 - 288	2.4288	2.3987	2.4149	5.4
UK	(£)	-	-	-	-	-	-	-
US	(Doll)	1.7851	+0.0125	778 - 782	1.7883	1.7870	1.7873	2.7
SEPA	(Sfr)	-	-	-	-	-	-	-
Asia								
Argentina	(Peso)	1.6346	+0.0049	343 - 349	1.6391	1.6305	-	-
Brazil	(R)	1.7890	+0.0048	976 - 984	1.8025	1.7833	-	-
Canada	(Cdn)	2.2711	+0.0127	703 - 718	2.2728	2.2687	2.2643	3.8
China (New Pk)	(Yen)	12.5678	+0.0023	178 - 285	12.5740	12.4238	12.5401	2.8
USA	(Doll)	1.7851	+0.0125	778 - 782	1.7883	1.7870	1.7873	2.7
Pacific/Middle East/Africa								
Australia	(A\$)	2.4937	+0.0178	478 - 518	2.5015	2.5271	2.548	1.9
Hong Kong	(Hk\$)	12.5678	+0.0023	178 - 285	12.5740	12.4238	12.5401	2.8
India	(Rupee)	12.5678	+0.0023	178 - 285	12.5740	12.4238	12.5401	2.8
Israel	(S\$)	5.7887	+0.0181	597 - 778	5.8000	5.7983	-	-
Japan	(Yen)	168.844	+0.398	741 - 948	169.190	168.540	168.844	6.2
Malaysia	(M\$)	2.4937	+0.0178	478 - 518	2.5015	2.5271	2.548	1.9
New Zealand	(NZ\$)	2.5600	+0.0023	599 - 618	2.5628	2.5422	2.5635	-1.5
Philippines	(P\$)	50.1010	+0.0219	187 - 203	50.1278	50.0038	50.1088	-3.4
Saudi Arabia	(R)	6.1316	+0.0194	308 - 328	6.1478	6.1181	6.1281	0.7
South Africa	(Rand)	24.43	+0.013	336 - 387	24.478	24.378	24.43	0.8
South Korea	(Won)	151.886	+4.26	110 - 214	151.833	150.236	-	-
Taiwan	(N\$)	100.000	+0.000	000 - 000	100.000	100.000	100.000	0.0
Thailand	(Baht)	63.1033	+1.554	321 - 784	63.1033	62.4418	-4.6	-

10 pence for Oct 20. Sterling futures prices are quoted in pence per £100. Forward rates are quoted in the last time decimal places. The dollar and the pound spot rates are derived from the FRB/STANBURY CLOSING SPOT RATES. Some values are rounded by the F.T. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Oct 21	Closing	Change	Set-off	Day's	One	Three	One	JP
	mid-point	on day	spread	high	month	months	year	Morgan
					Rate	Rate	Rate	Index
Europe	12.5644	+0.0063	621 - 687	12.5750	12.4536	12.5404	2.3	12.4914
Austria	(Sfr)	38.7859	+0.285	710 - 100	38.8200	38.4740	38.72	2.4
Belgium	(Ffr)	38.7859	+0.285	710 - 100	38.8200	38.4740	38.72	2.4
Denmark	(DKr)	38.7859	+0.285	710 - 100	38.8200	38.4740	38.72	2.4
France	(Ffr)	5.3430	+0.0407	405 - 455	5.3475	5.2852	5.3115	2.6
Germany	(DM)	5.9882	+0.0412	792 - 812	5.9877	5.9275	5.9687	2.3
Greece	(Dr)	1.7851	+0.0125	778 - 782	1.7883	1.7870	1.7873	2.7
Ireland	(Ir£)	27.470	+1.26	220 - 720	27.570	27.080	27.285	-5.6
Italy	(L)	1.4632	+0.0088	658 - 685	1.4705	1.4588	1.4645	0.8
Luxembourg	(Ffr)	1.7407	+0.0102	144 - 144	1.7440	1.7244	1.7423	-1.2
Netherlands	(Gld)	38.7859	+0.285	710 - 100	38.8200	38.4740	38.72	2.4
Norway	(Nkr)	2.5107	+0.0148	104 - 110	2.5126	2.5033	2.5065	2.5
Portugal	(Esc)	181.580	+1.15	530 - 880	181.500	180.540	181.544	0.2
Spain	(Ptas)	150.585	+1.195	550 - 620	150.580	149.500	150.54	0.4
Sweden	(Skr)	7.6873	+0.0816	848 - 888	7.6869	7.6110	7.6849	1.3
Switzerland	(Sfr)	1.4632	+0.0088	658 - 685	1.4705	1.4588	1.4645	0.8
UK	(£)	1.7851	+0.0125	778 - 782	1.7883	1.7870	1.7873	2.7
US	(Doll)	1.7851	+0.0125	778 - 782	1.7883	1.7870	1.7873	2.7
SEPA	(Sfr)	-	-	-	-	-	-	-
Asia								
Argentina	(Peso)	0.9999	+0.0004	988 - 999	0.9999	0.9998	-	-
Brazil	(R)	1.0998	+0.0001	997 - 998	1.1001	1.0997	-	-
Canada	(Cdn)	1.2882	+0.0024	889 - 894	1.2887	1.2843	1.2881	2.7
China (New Pk)	(Yen)	7.7215	+0.0035	100 - 240	7.7215	7.714	7.72	-18.8
USA	(Doll)	-	-	-	-	-	-	-
Pacific/Middle East/Africa								
Australia	(A\$)	1.3781	+0.0075	751 - 770	1.3770	1.3718	1.3735	0.5
Hong Kong	(Hk\$)	1.2402	+0.0107	110 - 300	1.2402	1.2375	1.2385	-0.8
India	(Rupee)	36.2020	+0.018	900 - 300	36.2020	36.1780	36.2425	-4.6
Israel	(S\$)	3.3286	+0.0017	236 - 335	3.3285	3.3235	-	-
Japan	(Yen)	120.405	+0.398	380 - 450	120.405	119.880	120.405	5.1
Malaysia	(M\$)	2.4937	+0.0178	478 - 518	2.5015	2.5271	2.548	1.9
New Zealand	(NZ\$)	2.5600	+0.0023	599 - 618	2.5628	2.5422	2.5635	-1.5
Philippines	(P\$)	50.1010	+0.0219	187 - 203	50.1278	50.0038	50.1088	-3.4
Saudi Arabia	(R)	3.7506	+0.0001	505 - 506	3.7506	3.7505	3.7513	-0.2
South Africa	(Rand)	24.43	+0.013	336 - 387	24.478	24.378	24.43	0.8
South Korea	(Won)	151.886	+4.26	110 - 214	151.833	150.236	-	-
Taiwan	(N\$)	100.000	+0.000	000 - 000	100.000	100.000	100.000	0.0
Thailand	(Baht)	63.1033	+1.554	321 - 784	63.1033	62.4418	-4.6	-

10 pence for Oct 20. Sterling futures prices are quoted in pence per £100. Forward rates are quoted in the last time decimal places. The dollar and the pound spot rates are derived from the FRB/STANBURY CLOSING SPOT RATES. Some values are rounded by the F.T. The exchange rates printed in this table are also available on the Internet at <http://www.ft.com>

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Country	Oct 21	Oct 20	Oct 19	Oct 18	Oct 17	Oct 16	Oct 15	Oct 14	Oct 13	Oct 12	Oct 11	Oct 10	Oct 9	Oct 8	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Oct 2	Oct 1	Oct 0	Oct -1	Oct -2	Oct -3	Oct -4	Oct -5	Oct -6	Oct -7	Oct -8	Oct -9	Oct -10	Oct -11	Oct -12	Oct -13	Oct -14	Oct -15	Oct -16	Oct -17	Oct -18	Oct -19	Oct -20	Oct -21	Oct -22	Oct -23	Oct -24	Oct -25	Oct -26	Oct -27	Oct -28	Oct -29	Oct -30	Oct -31	Oct -32	Oct -33	Oct -34	Oct -35	Oct -36	Oct -37	Oct -38	Oct -39	Oct -40	Oct -41	Oct -42	Oct -43	Oct -44	Oct -45	Oct -46	Oct -47	Oct -48	Oct -49	Oct -50	Oct -51	Oct -52	Oct -53	Oct -54	Oct -55	Oct -56	Oct -57	Oct -58	Oct -59	Oct -60	Oct -61	Oct -62	Oct -63	Oct -64	Oct -65	Oct -66	Oct -67	Oct -68	Oct -69	Oct -70	Oct -71	Oct -72	Oct -73	Oct -74	Oct -75	Oct -76	Oct -77	Oct -78	Oct -79	Oct -80	Oct -81	Oct -82	Oct -83	Oct -84	Oct -85	Oct -86	Oct -87	Oct -88	Oct -89	Oct -90	Oct -91	Oct -92	Oct -93	Oct -94	Oct -95	Oct -96	Oct -97	Oct -98	Oct -99	Oct -100	Oct -101	Oct -102	Oct -103	Oct -104	Oct -105	Oct -106	Oct -107	Oct -108	Oct -109	Oct -110	Oct -111	Oct -112	Oct -113	Oct -114	Oct -115	Oct -116	Oct -117	Oct -118	Oct -119	Oct -120	Oct -121	Oct -122	Oct -123	Oct -124	Oct -125	Oct -126	Oct -127	Oct -128	Oct -129	Oct -130	Oct -131	Oct -132	Oct -133	Oct -134	Oct -135	Oct -136	Oct -137	Oct -138	Oct -139	Oct -140	Oct -141	Oct -142	Oct -143	Oct -144	Oct -145	Oct -146	Oct -147	Oct -148	Oct -149	Oct -150	Oct -151	Oct -152	Oct -153	Oct -154	Oct -155	Oct -156	Oct -157	Oct -158	Oct -159	Oct -160	Oct -161	Oct -162	Oct -163	Oct -164	Oct -165	Oct -166	Oct -167	Oct -168	Oct -169	Oct -170	Oct -171	Oct -172	Oct -173	Oct -174	Oct -175	Oct -176	Oct -177	Oct -178	Oct -179	Oct -180	Oct -181	Oct -182	Oct -183	Oct -184	Oct -185	Oct -186	Oct -187	Oct -188	Oct -189	Oct -190	Oct -191	Oct -192	Oct -193	Oct -194	Oct -195	Oct -196	Oct -197	Oct -198	Oct -199	Oct -200	Oct -201	Oct -202	Oct -203	Oct -204	Oct -205	Oct -206	Oct -207	Oct -208	Oct -209	Oct -210	Oct -211	Oct -212	Oct -213	Oct -214	Oct -215	Oct -216	Oct 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COMMODITIES AND AGRICULTURE

Russia rejoins De Beers' diamond cartel

By Kenneth Gooding,
Mining Correspondent

Russia yesterday rejoined the diamond cartel organised by De Beers, of South Africa, ending two years of acrimony and bitterness between the two biggest diamond producers.

The news calmed nerves in the diamond trade - and it will also give a boost to Russia's mining industry as a group of western banks, led by NatWest Markets, is now ready to pay over the initial tranche of a US\$500m loan to

Almaz-Rossi-Sakha, Russia's biggest diamond producer.

De Beers ended its formal links with Russia at the end of last year and the loan facility, to refurbish ARS's mines, has been held up until a new contract was signed.

The contract will involve De Beers' London based Central Selling Organisation selling at least US\$500m of Russian diamonds a year, and up to \$1.2bn-worth.

Russia accounts for about 25 per cent of world rough, or uncut, diamond production. De Beers, with its own output in South Africa

and via associate companies in Botswana and Namibia, accounts for 50 per cent.

However, the new contract is of short duration to see if Russia can live up to the terms and spirit of the new agreement. It begins effective on December 1 and expires at the end of 1998 when, if the partners agree, it can be extended for another two years.

After signing the contract in Moscow yesterday, Nicky Oppenheimer, chairman-elect of De Beers, said the diamond industry would be "watching extremely

carefully to see how the relationship will work from now on".

In London, Tim Capon, a De Beers director, said the deal was good for industry confidence. "It removes an element of uncertainty about what the Russians would do with their diamond industry," he said, adding that the new arrangement had the full backing of President Yeltsin and Russian government.

Marcel Fruwer, an Antwerp diamond broker and consultant, said the wholesale trade was very happy to see the deal signed. "If it

works out, it is an important milestone for the industry," he said. "In particular, it endorses De Beers' single channel marketing."

The deal had been expected, and De Beers' share price ended virtually unchanged yesterday. "The problem in the diamond market at the moment is not supply but demand," said one analyst. "Sales in Japan and Asia are very weak and De Beers will do well to keep sales at last year's level."

Terms of the contract prevent Russia from "cherry picking", or removing the best diamonds,

because De Beers will take \$550m a year of fresh, "run of mine" output. The maximum would be 26 per cent of the CSO's sales which totalled \$4.8bn last year.

Russia can export some diamonds directly to check the CSO's valuations, and a joint "Observation Council" is being set up to study the global market. As long as they can meet the criteria set by the CSO, De Beers will also invite some Russian processing factories to its "sights" or sales.

See Observer

Rain lifts Australian crop yield prospects

By Elizabeth Robinson,
in Sydney

Recent rainfall in crop-growing regions of Australia has improved the prospects of winter crop yields, according to the Australian Bureau of Agriculture and Resource Economics.

However, total production is still forecast to be about 23 per cent lower than last year's 36m tonnes.

Below-average rainfall in South Australia and Victoria is likely to cut wheat production in those regions by about one-third, leaving the total harvest for the country at about 17.6m tonnes, compared with 23.7m tonnes last year.

The fall has been limited by well-timed rain in parts of Queensland and Western Australia.

"Seasonal conditions have been especially good in Western Australia, where near record production is expected," said Stephen Beare, Abare's acting executive director.

Abare has lifted its estimate for coarse grain yield by 18 per cent to 7.1m tonnes, which is still 23 per cent lower than last year's production.

The forecast for barley production in particular was raised to 5.5m tonnes from 4.1m tonnes, because of substantial rain in Western Australia.

Rain in the next few weeks could lift the quality and yield of coarse grains further.

The canola harvest is likely to rise 30 per cent to 832,000 tonnes after the area of planting was increased 50 per cent.

The prospects for summer crops have also improved. Mr Beare said that good rains in Queensland and in some areas of New South Wales had improved conditions for summer plantings.

Better production outlook hits cocoa

By Gary Mead
and Kenneth Gooding

The main soft commodities exchanges caught up yesterday with a widening belief that the outlook for 1998's cocoa production in West Africa is much better than previously anticipated.

More than 2 per cent was cut from the benchmark December cocoa futures contract on the London International Financial Futures Exchange. December closed down \$25 at \$1,072 a tonne.

New York's Coffee, Sugar and Cocoa Exchange opened similarly depressed, with the December cocoa future initially dropping \$2 to \$1,621 a tonne, and sliding a further \$5 by midday. Cocoa prices on the CSCE have fallen by more than \$100 a tonne in the last two weeks.

The increasingly bearish attitude on cocoa has been well flagged by a number of analysts, including Judy Ganes, soft commodity specialist at Merrill Lynch. In her most recent report she pointed out that while global cocoa production normally falls during El Niño years, this abnormal weather system had "never impacted all three geographic production

areas [Asia, Latin America and West Africa] at the same time" in almost 50 years.

Yesterday's downward pressure was reinforced by reports from Abidjan that Ivory Coast now looks headed for a crop in 1997-98 of more than 1.1m tonnes, the same as 1996-97 and only slightly less than the 1995-96 record of 1.2m tonnes.

The impact of El Niño on non-African producers may produce a shortfall in 1998 of as much as 300,000 tonnes; but with global stocks now of more than 1m tonnes, the medium-term outlook is for plentiful supplies.

Continued heavy investment fund selling knocked a further 3.5 per cent off coffee futures on Life yesterday, with the January contract down \$47 to \$1,465 a tonne at \$1,458. On the CSCE the same downward trend was apparent. The December future was 0.20 cents weaker by midday, at 150.50 cents a pound.

Brent crude oil futures opened slightly stronger on London's International Petroleum Exchange, with the December contract gaining 12 cents to \$19.89 a barrel by midday. The rally failed to consolidate, however, after a weak opening of the New York

Mercantile Exchange, where the November crude contract had increased by just 1 cent by midday, to \$20.71 a barrel, as the market awaited the latest oil statistics from the American Petroleum Institute. The expectation was that the API would show crude stocks up by some 1m barrels. December Brent later back-tracked to \$19.76 a barrel, still 3 cents above the day's low.

On the London Metal Exchange selling by investment funds and other speculators drove down prices of aluminium, copper and nickel. Aluminium for delivery in three months fell by 1.6 per cent to \$1,598 a tonne.

"Fund selling currently has the upper hand and trade buying is pushed to one side," said Martin Squires, analyst at Rudolf Wolff, a subsidiary of Noranda of Canada. "Despite the weakness that aluminium has shown over the past week, trade buyers seem keen to enter the market at these levels."

Three-month copper dropped by 2.4 per cent to \$2,098 a tonne. "Further selling pressure might be seen," said Mr Squires. Three-month nickel slipped by \$40 a tonne, or 0.6 per cent, to \$4,650.

Exploration spending to rise

By Kenneth Gooding,
Mining Correspondent

International mining companies will spend about US\$5.1bn exploring for non-ferrous metals and minerals this year - 11 per cent more than the \$4.6bn they spent in 1996, according to Metals Economics Group, the Canadian consultancy.

Latin America is the top region for exploration, for the fourth successive year, but in 1997 spending in Africa is showing the biggest growth, with an increase of 54 per cent. Canada is the only area showing a decrease in expenditure this year compared with 1996.

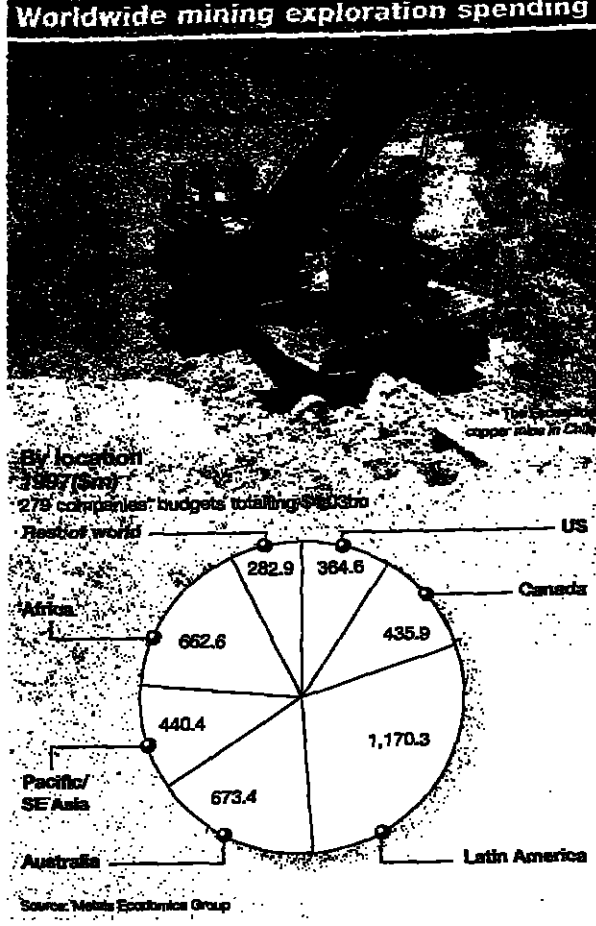
Nearly all of the exploration budgets were put in place before the Bre-X scandal which rocked the mining industry in April.

The small Canadian company claimed that it had discovered the world's biggest gold deposit - at the Bussang site on the island of Borneo in Indonesia.

However, the mine turned out to be a fraud. Gold had been added to the ore samples - a process known as "salting".

Dominique di Gesu, managing editor of MEG's strategic reports, said any impact from Bre-X would be felt in the 1998 figures.

"We have a feeling, and that's all it is, that exploration expenditure has peaked," she added.



MEG has studied the exploration plans of 279 companies in 1996. The global total of \$5.1bn includes MEG's estimates for budgets it was not able to obtain, exploration spending is up from \$3.52bn for 223 companies in 1996.

by private companies that do not publish their statistics and exploration by small companies that are each spending less than \$3m on their exploration programmes.

The surveyed companies have budgeted to spend \$1.7bn, or 29 per cent of the total, in Latin America. This compares with \$963.2m in 1996, when Latin America's share of the total was 27.3 per cent.

Budget allocations for Africa jumped from 11.9 per cent of the total in 1996 to 16.5 per cent, rising from \$418.3m to \$662.6m.

MEG points out that "increases in expenditure in other regions are quite modest this year".

Budget allocations for the Pacific/south-east Asia region are up by 6.2 per cent from \$414.6m to \$440.4m. MEG's "rest of the world" category shows a 9 per cent rise, from \$258.5m to \$282.9m, while exploration in the US is increasing by 6.3 per cent, from \$342.8m to \$364.6m.

Allocations for Australia are up by only 1.1 per cent, from \$665.8m to \$673.4m while in Canada spending is scheduled to fall by 5.4 per cent, from \$460.8m to \$433.9m.

Corporate Exploration Strategies: a Worldwide Analysis. MEG, PO Box 2206, Halifax, Nova Scotia, B3J 3C4, Canada. US\$3,000.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Settlement Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

Close 1576-77 1604-05
Previous 1592.5-93.5 1610.5-10.5
High/Low 1592.5-93.5 1610.5-10.5
AM Official 1592-92.5 1610-11
Kerb close 1596-98
Open int. 238,810
Total daily turnover 19,710

ALUMINIUM ALLOY (\$ per tonne)

Close 1430-35 1455-60
Previous 1443-48 1470-75
High/Low 1430-35 1455-60
AM Official 1438-43 1465-67
Kerb close 1512
Open int. 1,927
Total daily turnover 1,927

LEAD (\$ per tonne)

Close 598-9 611-2
Previous 600-1 611-3
High/Low 598-9 611-3
AM Official 598-9 611-3
Kerb close 610-11
Open int. 28,673
Total daily turnover 6,877

NICKEL (\$ per tonne)

Close 6380-70 6450-55
Previous 6420-30 6505-15
High/Low 6380-70 6450-55
AM Official 6380-85 6475-80
Kerb close 6450-55
Open int. 14,548
Total daily turnover 6,482

ZINC, special high grade (\$ per tonne)

Close 1250-51 1270-71
Previous 1250-51 1270-71
High/Low 1250-51 1270-71
AM Official 1250-51 1270-71
Kerb close 1270-71
Open int. 78,923
Total daily turnover 28,655

COPPER, grade A (\$ per tonne)

Close 2069-70 2084.5-85.5
Previous 2125-26 2142-43
High/Low 2069-70 2125-26
AM Official 2100-01 2118-19
Kerb close 2118-19
Open int. 145,484
Total daily turnover 55,471

LME Official 2 1/2 rate: 1.2890

LME Closing 2 1/2 rate: 1.2845

Spot 1.3337 3 mths 1.2728 6 mths 1.2628 9 mths 1.2618

HIGH GRADE COPPER (COMEX)

Sett. Day's price change High Low Vol Int

Oct 94.90 -1.25 95.00 93.00 271 955
Nov 94.45 -1.25 94.70 93.70 315 2,232
Dec 94.20 -1.25 94.40 93.40 125 1,069
Jan 94.20 -1.25 94.40 93.40 125 1,069
Feb 94.20 -1.25 94.40 93.40 125 1,069
Mar 94.20 -1.25 94.40 93.40 125 1,069
Total 14,639 33,782

PRECIOUS METALS

LONDON GOLD MARKET

(Prices supplied by N M Rothschild)

Gold (Tray oz) \$ price \$ equiv SFR equiv

Close 322.00-22.50 323.00-23.00

Opening 323.00 197.275 476.057

Morning fix 323.00 197.275 476.057

Afternoon fix 323.00 197.275 476.057

Day's high 324.00-324.50

Day's low 322.50-323.00

Previous close 323.00-323.50

Loose Lm Mean Gold Lending Rates (No US\$)

1 month 2.71 6 months 2.67

2 months 2.71 3 months 2.68

5 months 2.68

Silver Fix p/roy oz US cts equiv

Spot 302.85 495.50

3 months 308.05 502.25

6 months 308.15 502.25

1 year 308.15 502.25

Gold Coins 327-329 200-201

Maple Leaf 76-78 46-48

PRECIOUS METALS continued

GOLD COMEX (100 Troy oz; \$ per oz)

Sett. Day's price change High Low Vol Int

Oct 322.3 -0.7 323.3 322.5 6 129

Nov 322.8 -0.8 - - 303 1

Dec 323.0 -0.9 323.5 322.8 21,461 80,374

Jan 323.5 -0.7 327.0 325.3 3,426 27,256

Feb 323.3 -0.6 326.1 325.6 40 6,015

Mar 322.4 -0.4 330.3 328.5 132 9,782

Total 25,118 173,887

PLATINUM NYMEX (50 Troy oz; \$ per oz)

Sett. Day's price change High Low Vol Int

Oct 423.5 +4.3 427.5 427.5 8 150

Nov 425.5 +4.3 427.0 421.3 2,008 13,152

Dec 421.0 +4.3 419.0 419.0 1 21

Jan 417.5 +4.3 - - 1 21

Total 2,814 14,286

PALLADIUM NYMEX (100 Troy oz; \$ per oz)

Sett. Day's price change High Low Vol Int

Oct 206.70 -3.55 208.00 204.00 337 3,778

Nov 203.20 -3.45 202.50 202.00 24 648

Dec 199.70 -3.45 - - 4 111

Jan 193.70 -3.45 - - 2 456

Total 382 4,596

SILVER COMEX (5,000 Troy oz; \$ per oz)

Sett. Day's price change High Low Vol Int

Oct 494.7 +4.2 - - 100 101

Nov 495.0 +4.2 - - 100 101

Dec 497.0 +4.2 498.0 492.0 11,537 65,005

Jan 498.1 +4.2 - - 5 20

Feb 503.7 +4.0 505.0 500.0 1,199 19,287

Mar 506.4 +4.0 504.5 504.5 1,772 2,895

Total 12,593 87,426

CRUDE OIL NYMEX (1,000 barrels; \$ per barrel)

Sett. Day's price change High Low Vol Int

Oct 18.79 +0.02 18.90 18.73 11,482 75,811

Nov 18.81 +0.02 18.90 18.78 2,128 34,770

Dec 18.83 +0.01 18.94 18.76 771 14,283

Jan 18.86 +0.07 19.10 18.68 495 3,300

Feb 19.38 +0.08 19.56 19.48 61 3,354

Mar 19.35 - - - 1,900 3,894

Total 18,935 19,355

HEATING OIL NYMEX (42,000 US gal; \$ per gal)

Sett. Day's price change High Low Vol Int

Oct 18.79 +0.02 18.90 18.73 11,482 75,811

Nov 18.81 +0.02 18.90 18.78 2,128 34,770

Dec 18.83 +0.01 18.94 18.76 771 14,283

Jan 18.86 +0.07 19.10 18.68 495 3,300

Feb 19.38 +0.08 19.56 19.48 61 3,354

Mar 19.35 - - - 1,900 3,894

Total 18,935 19,355

NATURAL GAS NYMEX (1,000 cubic feet; \$ per 100 cubic feet)

Sett. Day's price change High Low Vol Int

Oct 17.925 - - - 5,285 35,333

Nov 18.075 +0.50 18.200 18.025 2,279 20,329

Dec 18.200 +0.75 18.250 18.150 1,455 15,165

Jan 18.200 +0.80 18.250 18.150 1,008 7,338

Feb 17.975 +0.50 17.750 17.500 723 5,137

Mar 17.675 +0.50 17.750 17.500 510 2,411

Total 12,956 150,987

GRAINS AND OIL SEEDS

WHEAT FCB (100 tonnes; \$ per tonne)

Sett. Day's price change High Low Vol Int

Oct 83.65 -1.45 84.80 83.65 164 1,230

Nov 85.65 -1.45 86.50 85.65 296 2,381

Dec 87.60 -1.50 88.50 87.60 185 2,595

Jan 88.00 -1.50 89.00 88.00 247 2,025

Feb 91.00 -1.50 92.50 90.00 10 138

Total 894 9,886

WHEAT CBT (5,000 bu; \$ per 100 bushels)

Sett. Day's price change High Low Vol Int

Oct 376.00 +5.50 377.00 368.50 14,865 58,162

Nov 389.00 +5.75 389.50 382.50 3,303 27,154</

FT MANAGED FUNDS SERVICE**FT MANAGED FUNDS SERVICE**[illegible]

محکمات الفصل

Run	Time	Yield	Run	Time	Yield
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INVESTMENT TRUSTS - CONT.

15.1	4.3	1980	19,000	15.0	1,267
15.2	3.1	1990	20,000	15.0	1,333
15.7	15.4	2000	21,000	15.0	1,400
16.2	12.0	2010	22,000	15.0	1,467
16.8	18.9	2020	23,000	15.0	1,533
16.9	22.5	2030	24,000	15.0	1,600
17.1	7.7	2040	25,000	15.0	1,667
17.2	7.0	2050	26,000	15.0	1,733
17.7	10.1	2060	27,000	15.0	1,800
18.1	10.1	2070	28,000	15.0	1,867
18.2	10.1	2080	29,000	15.0	1,933
18.3	10.1	2090	30,000	15.0	2,000
18.4	10.1	2100	31,000	15.0	2,067
18.5	10.1	2110	32,000	15.0	2,133
18.6	10.1	2120	33,000	15.0	2,200
18.7	10.1	2130	34,000	15.0	2,267
18.8	10.1	2140	35,000	15.0	2,333
18.9	10.1	2150	36,000	15.0	2,400
19.0	10.1	2160	37,000	15.0	2,467
19.1	10.1	2170	38,000	15.0	2,533
19.2	10.1	2180	39,000	15.0	2,600
19.3	10.1	2190	40,000	15.0	2,667
19.4	10.1	2200	41,000	15.0	2,733
19.5	10.1	2210	42,000	15.0	2,800
19.6	10.1	2220	43,000	15.0	2,867
19.7	10.1	2230	44,000	15.0	2,933
19.8	10.1	2240	45,000	15.0	3,000
19.9	10.1	2250	46,000	15.0	3,067
20.0	10.1	2260	47,000	15.0	3,133
20.1	10.1	2270	48,000	15.0	3,200
20.2	10.1	2280	49,000	15.0	3,267
20.3	10.1	2290	50,000	15.0	3,333
20.4	10.1	2300	51,000	15.0	3,400
20.5	10.1	2310	52,000	15.0	3,467
20.6	10.1	2320	53,000	15.0	3,533
20.7	10.1	2330	54,000	15.0	3,600
20.8	10.1	2340	55,000	15.0	3,667
20.9	10.1	2350	56,000	15.0	3,733
21.0	10.1	2360	57,000	15.0	3,800
21.1	10.1	2370	58,000	15.0	3,867
21.2	10.1	2380	59,000	15.0	3,933
21.3	10.1	2390	60,000	15.0	4,000
21.4	10.1	2400	61,000	15.0	4,067
21.5	10.1	2410	62,000	15.0	4,133
21.6	10.1	2420	63,000	15.0	4,200
21.7	10.1	2430	64,000	15.0	4,267
21.8	10.1	2440	65,000	15.0	4,333
21.9	10.1	2450	66,000	15.0	4,400
22.0	10.1	2460	67,000	15.0	4,467
22.1	10.1	2470	68,000	15.0	4,533
22.2	10.1	2480	69,000	15.0	4,600
22.3	10.1	2490	70,000	15.0	4,667
22.4	10.1	2500	71,000	15.0	4,733
22.5	10.1	2510	72,000	15.0	4,800
22.6	10.1	2520	73,000	15.0	4,867
22.7	10.1	2530	74,000	15.0	4,933
22.8	10.1	2540	75,000	15.0	5,000
22.9	10.1	2550	76,000	15.0	5,067
23.0	10.1	2560	77,000	15.0	5,133
23.1	10.1	2570	78,000	15.0	5,200
23.2	10.1	2580	79,000	15.0	5,267
23.3	10.1	2590	80,000	15.0	5,333
23.4	10.1	2600	81,000	15.0	5,400
23.5	10.1	2610	82,000	15.0	5,467
23.6	10.1	2620	83,000	15.0	5,533
23.7	10.1	2630	84,000	15.0	5,600
23.8	10.1	2640	85,000	15.0	5,667
23.9	10.1	2650	86,000	15.0	5,733
24.0	10.1	2660	87,000	15.0	5,800
24.1	10.1	2670	88,000	15.0	5,867
24.2	10.1	2680	89,000	15.0	5,933
24.3	10.1	2690	90,000	15.0	6,000
24.4	10.1	2700	91,000	15.0	6,067
24.5	10.1	2710	92,000	15.0	6,133
24.6	10.1	2720	93,000	15.0	6,200
24.7	10.1	2730	94,000	15.0	6,267
24.8	10.1	2740	95,000	15.0	6,333
24.9	10.1	2750	96,000	15.0	6,400
25.0	10.1	2760	97,000	15.0	6,467
25.1	10.1	2770	98,000	15.0	6,533
25.2	10.1	2780	99,000	15.0	6,600
25.3	10.1	2790	100,000	15.0	6,667
25.4	10.1	2800	101,000	15.0	6,733
25.5	10.1	2810	102,000	15.0	6,800
25.6	10.1	2820	103,000	15.0	6,867
25.7	10.1	2830	104,000	15.0	6,933
25.8	10.1	2840	105,000	15.0	7,000
25.9	10.1	2850	106,000	15.0	7,067
26.0	10.1	2860	107,000	15.0	7,133
26.1	10.1	2870	108,000	15.0	7,200
26.2	10.1	2880	109,000	15.0	7,267
26.3	10.1	2890	110,000	15.0	7,333
26.4	10.1	2900	111,000	15.0	7,400
26.5	10.1	2910	112,000	15.0	7,467
26.6	10.1	2920	113,000	15.0	7,533
26.7	10.1	2930	114,000	15.0	7,600
26.8	10.1	2940	115,000	15.0	7,667
26.9	10.1	2950	116,000	15.0	7,733
27.0	10.1	2960	117,000	15.0	7,800
27.1	10.1	2970	118,000	15.0	7,867
27.2	10.1	2980	119,000	15.0	7,933
27.3	10.1	2990	120,000	15.0	8,000
27.4	10.1	3000	121,000	15.0	8,067
27.5	10.1	3010	122,000	15.0	8,133
27.6	10.1	3020	123,000	15.0	8,200
27.7	10.1	3030	124,000	15.0	8,267
27.8	10.1	3040	125,000	15.0	8,333
27.9	10.1	3050	126,000	15.0	8,400
28.0	10.1	3060	127,000	15.0	8,467
28.1	10.1	3070	128,000	15.0	8,533
28.2	10.1	3080	129,000	15.0	8,600
28.3	10.1	3090	130,000	15.0	8,667
28.4	10.1	3100	131,000	15.0	8,733
28.5	10.1	3110	132,000	15.0	8,800
28.6	10.1	3120	133,000	15.0	8,867
28.7	10.1	3130	134,000	15.0	8,933
28.8	10.1	3140	135,000	15.0	9,000
28.9	10.1	3150	136,000	15.0	9,067
29.0	10.1	3160	137,000	15.0	9,133
29.1	10.1	3170	138,000	15.0	9,200
29.2	10.1	3180	139,000	15.0	9,267
29.3	10.1	3190	140,000	15.0	9,333
29.4	10.1	3200	141,000	15.0	9,400
29.5	10.1	3210	142,000	15.0	9,467
29.6	10.1	3220	143,000	15.0	9,533
29.7	10.1	3230	144,000	15.0	9,600
29.8	10.1	3240	145,000	15.0	9,667
29.9	10.1	3250	146,000	15.0	9,733
30.0	10.1	3260	147,000	15.0	9,800
30.1	10.1	3270	148,000	15.0	9,867
30.2	10.1	3280	149,000	15.0	9,933
30.3	10.1	3290	150,000	15.0	10,000
30.4	10.1	3300	151,000	15.0	10,067
30.5	10.1	3310	152,000	15.0	10,133
30.6	10.1	3320	153,000	15.0	10,200
30.7	10.1	3330	154,000	15.0	10,267
30.8	10.1	3340	155,000	15.0	10,333
30.9	10.1	3350	156,000	15.0	10,400
31.0	10.1	3360	157,000	15.0	10,467
31.1	10.1	3370	158,000	15.0	10,533
31.2	10.1	3380	159,000	15.0	10,600
31.3	10.1	3390	160,000	15.0	10,667
31.4	10.1	3400	161,000	15.0	10,733
31.5	10.1	3410	162,000	15.0	10,800
31.6	10.1	3420	163,000	15.0	10,867
31.7	10.1	3430	164,000	15.0	10,933
31.8	10.1	3440	165,000	15.0	11,000
31.9	10.1	3450	166,000	15.0	11,067
32.0	10.1	3460	167,000	15.0	11,133
32.1	10.1	3470	168,000	15.0	11,200
32.2	10.1	3480	169,000	15.0	11,267
32.3	10.1	3490	170,000	15.0	11,333
32.4	10.1	3500	171,000	15.0	11,400
32.5	10.1	3510	172,000	15.0	11,467
32.6	10.1	3520	173,000	15.0	11,533
32.7	10.1	3530	174,000	15.0	11,600
32.8	10.1	3540	175,000	15.0	11,667
32.9	10.1	3550	176,000	15.0	11,733
33.0	10.1	3560	177,000	15.0	11,800
33.1	10.1	3570	178,000	15.0	11,867
33.2	10.1	3580	179,000	15.0	11,933
33.3	10.1	3590	180,000	15.0	12,000
33.4	10.1	3600	181,000	15.0	12,067
33.5	10.1	3610	182,000	15.0	12,133
33.6	10.1	3620	183,000	15.0	12,200
33.7	10.1	3630	184,000	15.0	12,267
33.8	10.1	3640	185,000	15.0	12,333
33.9	10.1	3650	186,000	15.0	12,400
34.0	10.1	3660	187,000	15.0	12,467
34.1	10.1	3670	188,000	15.0	12,533
34.2	10.1	3680	189,000	15.0	12,600
34.3	10.1	3690	190,000	15.0	12,667
34.4	10.1	3700	191,000	15.0	12,733
34.5	10.1	3710	192,000	15.0	12,800
34.6	10.1	3720	193,000	15.0	12,867
34.7	10.1	3730	194,000	15.0	12,933
34.8	10.1	3740	195,000	15.0	13,000
34.9	10.1	3750	196,000	15.0	13,067
35.0	10.1	3760	197,000	15.0	13,133
35.1	10.1	3770	198,000	15.0	13,200
35.2	10.1	3780	199,000	15.0	13,267
35.3	10.1	3790	200,000	15.0	13,333
35.4	10.1	3800	201,000	15.0	13,400
35.5	10.1	3810	202,000	15.0	13,467
35.6	10.1	3820	203,000	15.0	13,533
35.7	10.1	3830	204,000	15.0	13,600
35.8	10.1	3840	205,000	15.0	13,667
35.9	10.1	3850	206,000	15.0	13,733
36.0	10.1	3860	207,000	15.0	13,800
36.1	10.1	3870	208,000	15.0	13,867
36.2	10.1	3880	209,000	15.0	13,933
36.3	10.1	3890	210,000	15.0	14,000
36.4	10.1	3900	211,000	15.0	14,067
36.5	10.1	3910	212,000	15.0	14,133
36.6	10.1	3920	213,000	15.0	14,200
36.7	10.1	3930	214,000	15.0	14,267
36.8	10.1	3940	215,000	15.0	14,333
36.9	10.1	3950	216,000	15.0	14,400
37.0	10.1	3960	217,000	15.0	14,467
37.1	10.1	3970	218,000	15.0	14,533

Perpetual Annuity	210	120	+15	120
Profit Income	240	130	-1	130
Income				

[illegible]

11-11-11

[illegible]

Approved by the Island Governor

[illegible]

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[illegible]

10.1 Zero Div Prod

Rank	Name	Score
17	W. J. Smith	10.5
18	W. J. Smith	10.5
19	W. J. Smith	10.5
20	W. J. Smith	10.5
21	W. J. Smith	10.5
22	W. J. Smith	10.5
23	W. J. Smith	10.5
24	W. J. Smith	10.5
25	W. J. Smith	10.5
26	W. J. Smith	10.5
27	W. J. Smith	10.5
28	W. J. Smith	10.5
29	W. J. Smith	10.5
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HEALTH CARE - Cont.

	Volume	Price	+
Golden Health	4.74	6951	42

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9.4	Industrial Technology	4	187	1	1
12.7	Mathematics	4	201	1	1
20.7	Health Law	4	180	1	1

姓名	性别	年龄	籍贯	民族	文化程度	职业	婚姻	子女	备注
王德胜	男	45	山东	汉族	高中	工人	已婚	2	
李国强	男	38	河南	汉族	初中	农民	已婚	1	
张为民	男	52	江苏	汉族	大学	教师	已婚	3	
刘小红	女	30	四川	汉族	高中	护士	已婚	1	
陈大伟	男	25	广东	汉族	大学	工程师	未婚	0	
赵秀英	女	40	湖南	汉族	初中	售货员	已婚	2	
周建民	男	35	湖北	汉族	高中	司机	已婚	1	
吴小芳	女	28	浙江	汉族	大学	医生	未婚	0	
孙为民	男	50	安徽	汉族	初中	工人	已婚	3	
郑国强	男	42	江西	汉族	高中	农民	已婚	2	
冯大伟	男	33	福建	汉族	大学	教师	已婚	1	
李小红	女	37	广西	汉族	初中	售货员	已婚	2	
周建民	男	29	海南	汉族	高中	司机	未婚	0	
吴小芳	女	41	贵州	汉族	初中	工人	已婚	3	
孙为民	男	36	云南	汉族	高中	农民	已婚	1	
郑国强	男	48	陕西	汉族	大学	教师	已婚	2	
冯大伟	男	31	甘肃	汉族	初中	工人	已婚	1	
李小红	女	27	宁夏	汉族	高中	售货员	未婚	0	
周建民	男	43	青海	汉族	初中	司机	已婚	2	
吴小芳	女	39	新疆	汉族	高中	工人	已婚	1	
孙为民	男	26	内蒙古	汉族	大学	教师	未婚	0	
郑国强	男	46	吉林	汉族	初中	农民	已婚	3	
冯大伟	男	34	辽宁	汉族	高中	工人	已婚	1	
李小红	女	32	黑龙江	汉族	大学	售货员	已婚	2	
周建民	男	44	河北	汉族	初中	司机	已婚	1	
吴小芳	女	38	山西	汉族	高中	工人	已婚	2	
孙为民	男	28	山东	汉族	大学	教师	未婚	0	
郑国强	男	47	河南	汉族	初中	农民	已婚	3	
冯大伟	男	35	江苏	汉族	高中	工人	已婚	1	
李小红	女	31	浙江	汉族	大学	售货员	已婚	2	
周建民	男	45	安徽	汉族	初中	司机	已婚	1	
吴小芳	女	36	江西	汉族	高中	工人	已婚	2	
孙为民	男	29	福建	汉族	大学	教师	未婚	0	
郑国强	男	49	广西	汉族	初中	农民	已婚	3	
冯大伟	男	37	海南	汉族	高中	工人	已婚	1	
李小红	女	33	贵州	汉族	大学	售货员	已婚	2	
周建民	男	41	云南	汉族	初中	司机	已婚	1	
吴小芳	女	35	陕西	汉族	高中	工人	已婚	2	
孙为民	男	27	甘肃	汉族	大学	教师	未婚	0	
郑国强	男	48	宁夏	汉族	初中	农民	已婚	3	
冯大伟	男	36	青海	汉族	高中	工人	已婚	1	
李小红	女	32	新疆	汉族	大学	售货员	已婚	2	
周建民	男	43	内蒙古	汉族	初中	司机	已婚	1	
吴小芳	女	39	吉林	汉族	高中	工人	已婚	2	
孙为民	男	28	辽宁	汉族	大学	教师	未婚	0	
郑国强	男	46	黑龙江	汉族	初中	农民	已婚	3	
冯大伟	男	34	河北	汉族	高中	工人	已婚	1	
李小红	女	31	山西	汉族	大学	售货员	已婚	2	
周建民	男	44	山东	汉族	初中	司机	已婚	1	
吴小芳	女	38	河南	汉族	高中	工人	已婚	2	
孙为民	男	26	江苏	汉族	大学	教师	未婚	0	
郑国强	男	47	浙江	汉族	初中	农民	已婚	3	
冯大伟	男	35	安徽	汉族	高中	工人	已婚	1	
李小红	女	31	江西	汉族	大学	售货员	已婚	2	
周建民	男	45	福建	汉族	初中	司机	已婚	1	
吴小芳	女	36	广西	汉族	高中	工人	已婚	2	
孙为民	男	29	海南	汉族	大学	教师	未婚	0	
郑国强	男	49	贵州	汉族	初中	农民	已婚	3	
冯大伟	男	37	云南	汉族	高中	工人	已婚	1	
李小红	女	33	陕西	汉族	大学	售货员	已婚	2	
周建民	男	41	甘肃	汉族	初中	司机	已婚	1	
吴小芳	女	35	宁夏	汉族	高中	工人	已婚	2	
孙为民	男	27	青海	汉族	大学	教师	未婚	0	
郑国强	男	48	新疆	汉族	初中	农民	已婚	3	
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周建民	男	43	辽宁	汉族	初中	司机	已婚	1	
吴小芳	女	39	黑龙江	汉族	高中	工人	已婚	2	
孙为民	男	28	河北	汉族	大学	教师	未婚	0	
郑国强	男	46	山西	汉族	初中	农民	已婚	3	
冯大伟	男	34	山东	汉族	高中	工人	已婚	1	
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吴小芳	女	38	浙江	汉族	高中	工人	已婚	2	
孙为民	男	26	安徽	汉族	大学	教师	未婚	0	
郑国强	男	47	江西	汉族	初中	农民	已婚	3	
冯大伟	男	35	福建	汉族	高中	工人	已婚	1	
李小红	女	31	广西	汉族	大学	售货员	已婚	2	
周建民	男	45	海南	汉族	初中	司机	已婚	1	
吴小芳	女	36	贵州	汉族	高中	工人	已婚	2	
孙为民	男	29	云南	汉族	大学	教师	未婚	0	
郑国强	男	49	陕西	汉族	初中	农民	已婚	3	
冯大伟	男	37	甘肃	汉族	高中	工人	已婚	1	
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周建民	男	41	青海	汉族	初中	司机	已婚	1	
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孙为民	男	27	内蒙古	汉族	大学	教师	未婚	0	
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孙为民	男	26	福建	汉族	大学	教师	未婚	0	
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孙为民	男	27	辽宁	汉族	大学	教师	未婚	0	
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周建民	男	41	辽宁	汉族	初中	司机	已婚	1	
吴小芳	女	35	黑龙江	汉族	高中	工人	已婚	2	
孙为民	男	27	河北	汉族	大学	教师	未婚	0	
郑国强	男	48	山西	汉族	初中	农民	已婚	3	
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周建民	男	43	江苏	汉族	初中	司机	已婚	1	
吴小芳	女	39	浙江	汉族	高中	工人	已婚	2	
孙为民	男	28	安徽	汉族	大学	教师	未婚	0	
郑国强	男	46	江西	汉族	初中	农民	已婚	3	
冯大伟	男	34	福建	汉族	高中	工人	已婚	1	
李小红	女	31	广西	汉族	大学	售货员	已婚	2	
周建民	男	44	海南	汉族	初中	司机	已婚	1	
吴小芳	女	38	贵州	汉族	高中	工人	已婚	2	
孙为民	男	26	云南	汉族	大学	教师	未婚	0	
郑国强	男	47	陕西	汉族	初中	农民	已婚	3	
冯大伟	男	35	甘肃	汉族	高中	工人	已婚	1	
李小红	女	31	宁夏	汉族	大学	售货员	已婚	2	
周建民	男	45	青海	汉族	初中	司机	已婚	1	
吴小芳	女	36	新疆	汉族	高中	工人	已婚	2	
孙为民	男	29	内蒙古	汉族	大学	教师	未婚	0	
郑国强	男	49	吉林	汉族	初中	农民	已婚	3	
冯大伟	男	37	辽宁	汉族	高中	工人	已婚	1	
李小红	女	33	黑龙江	汉族	大学	售货员	已婚	2	
周建民	男	41	河北	汉族	初中	司机	已婚	1	
吴小芳	女	35	山西	汉族	高中	工人	已婚	2	
孙为民	男	27	山东	汉族	大学	教师	未婚	0	
郑国强	男	48	河南	汉族	初中	农民	已婚	3	
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周建民	男	43	安徽	汉族	初中	司机	已婚	1	
吴小芳	女	39	江西	汉族	高中	工人	已婚	2	
孙为民	男	28	福建	汉族	大学	教师	未婚	0	
郑国强	男	46	广西	汉族	初中	农民	已婚	3	
冯大伟	男	34	海南	汉族	高中	工人	已婚	1	
李小红	女	31	贵州	汉族	大学	售货员	已婚	2	
周建民	男	44	云南	汉族	初中	司机	已婚	1	
吴小芳	女	38	陕西	汉族	高中	工人	已婚	2	
孙为民	男	26	甘肃	汉族	大学	教师	未婚	0	
郑国强	男	47	宁夏	汉族	初中	农民	已婚	3	
冯大伟	男	35	青海	汉族	高中	工人	已婚	1	
李小红	女	31	新疆	汉族	大学	售货员	已婚	2	
周建民	男	45	内蒙古	汉族	初中	司机	已婚	1	
吴小芳	女	36	吉林	汉族	高中	工人	已婚	2	
孙为民	男	29	辽宁	汉族	大学	教师	未婚	0	
郑国强	男	49	黑龙江	汉族	初中	农民	已婚	3	
冯大伟	男	37	河北	汉族	高中	工人	已婚	1	
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李小红	女	32	江西	汉族	大学	售货员	已婚	2	
周建民	男	43	福建	汉族	初中	司机	已婚	1	
吴小芳	女	39	广西	汉族	高中	工人	已婚	2	
孙为民	男	28	海南	汉族	大学	教师	未婚	0	
郑国强	男	46	贵州	汉族	初中	农民	已婚	3	
冯大伟	男	34	云南						

Northwest 1st Endor	2003	42
Northwest 2nd Endor	2005	11
2nd Endor 2009	2005	11

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NEW	FINC	WARRANTY	R.P.D. Club 2006	2144	2144	2144	2144
481.5	10.7	New Zealand	2144	2144	2144	2144	2144
10.7	10.7	Memorandum	2144	2144	2144	2144	2144
127.1	10.7	20th Atlantic Seal Co. S.4	2144	2144	2144	2144	2144
		Una La 2013	2144	2144	2144	2144	2144
		Northern line	2144	2144	2144	2144	2144

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WORLD STOCK MARKETS

FTSE ACTUARIES WORLD INDICES	Country	Index	US Dollar	Day's Change %	Pound Sterling	Local Currency	Local Currency % chg	Gross Div. Yield	US Dollar									
MONDAY OCTOBER 20 1997																		
FRIDAY OCTOBER 17 1997																		
DOLLAR INDEX																		
52 week High																		
52 week Low (approx)																		
Year																		
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NEW YORK STOCK EXCHANGE PRICES

<p>Be our guest.</p> <p>Holiday Inn CROWNE PLAZA®</p> <p>When you stay with us in ISTANBUL stay in touch with your complimentary copy of the</p> <p>FINANCIAL TIMES No FT, no comment.</p>	<p>1. 1999-2000</p> <p>2. 2000-2001</p> <p>3. 2001-2002</p> <p>4. 2002-2003</p> <p>5. 2003-2004</p> <p>6. 2004-2005</p> <p>7. 2005-2006</p> <p>8. 2006-2007</p> <p>9. 2007-2008</p> <p>10. 2008-2009</p> <p>11. 2009-2010</p> <p>12. 2010-2011</p> <p>13. 2011-2012</p> <p>14. 2012-2013</p> <p>15. 2013-2014</p> <p>16. 2014-2015</p> <p>17. 2015-2016</p> <p>18. 2016-2017</p> <p>19. 2017-2018</p> <p>20. 2018-2019</p> <p>21. 2019-2020</p> <p>22. 2020-2021</p> <p>23. 2021-2022</p> <p>24. 2022-2023</p> <p>25. 2023-2024</p> <p>26. 2024-2025</p> <p>27. 2025-2026</p> <p>28. 2026-2027</p> <p>29. 2027-2028</p> <p>30. 2028-2029</p> <p>31. 2029-2030</p> <p>32. 2030-2031</p> <p>33. 2031-2032</p> <p>34. 2032-2033</p> <p>35. 2033-2034</p> <p>36. 2034-2035</p> <p>37. 2035-2036</p> <p>38. 2036-2037</p> <p>39. 2037-2038</p> <p>40. 2038-2039</p> <p>41. 2039-2040</p> <p>42. 2040-2041</p> <p>43. 2041-2042</p> <p>44. 2042-2043</p> <p>45. 2043-2044</p> <p>46. 2044-2045</p> <p>47. 2045-2046</p> <p>48. 2046-2047</p> <p>49. 2047-2048</p> <p>50. 2048-2049</p> <p>51. 2049-2050</p> <p>52. 2050-2051</p> <p>53. 2051-2052</p> <p>54. 2052-2053</p> <p>55. 2053-2054</p> <p>56. 2054-2055</p> <p>57. 2055-2056</p> <p>58. 2056-2057</p> <p>59. 2057-2058</p> <p>60. 2058-2059</p> <p>61. 2059-2060</p> <p>62. 2060-2061</p> <p>63. 2061-2062</p> <p>64. 2062-2063</p> <p>65. 2063-2064</p> <p>66. 2064-2065</p> <p>67. 2065-2066</p> <p>68. 2066-2067</p> <p>69. 2067-2068</p> <p>70. 2068-2069</p> <p>71. 2069-2070</p> <p>72. 2070-2071</p> <p>73. 2071-2072</p> <p>74. 2072-2073</p> <p>75. 2073-2074</p> <p>76. 2074-2075</p> <p>77. 2075-2076</p> <p>78. 2076-2077</p> <p>79. 2077-2078</p> <p>80. 2078-2079</p> <p>81. 2079-2080</p> <p>82. 2080-2081</p> <p>83. 2081-2082</p> <p>84. 2082-2083</p> <p>85. 2083-2084</p> <p>86. 2084-2085</p> <p>87. 2085-2086</p> <p>88. 2086-2087</p> <p>89. 2087-2088</p> <p>90. 2088-2089</p> <p>91. 2089-2090</p> <p>92. 2090-2091</p> <p>93. 2091-2092</p> <p>94. 2092-2093</p> <p>95. 2093-2094</p> <p>96. 2094-2095</p> <p>97. 2095-2096</p> <p>98. 2096-2097</p> <p>99. 2097-2098</p> <p>100. 2098-2099</p> <p>101. 2099-2100</p> <p>102. 2100-2101</p> <p>103. 2101-2102</p> <p>104. 2102-2103</p> <p>105. 2103-2104</p> <p>106. 2104-2105</p> <p>107. 2105-2106</p> <p>108. 2106-2107</p> <p>109. 2107-2108</p> <p>110. 2108-2109</p> <p>111. 2109-2110</p> <p>112. 2110-2111</p> <p>113. 2111-2112</p> <p>114. 2112-2113</p> <p>115. 2113-2114</p> <p>116. 2114-2115</p> <p>117. 2115-2116</p> <p>118. 2116-2117</p> <p>119. 2117-2118</p> <p>120. 2118-2119</p> <p>121. 2119-2120</p> <p>122. 2120-2121</p> <p>123. 2121-2122</p> <p>124. 2122-2123</p> <p>125. 2123-2124</p> <p>126. 2124-2125</p> <p>127. 2125-2126</p> <p>128. 2126-2127</p> <p>129. 2127-2128</p> <p>130. 2128-2129</p> <p>131. 2129-2130</p> <p>132. 2130-2131</p> <p>133. 2131-2132</p> <p>134. 2132-2133</p> <p>135. 2133-2134</p> <p>136. 2134-2135</p> <p>137. 2135-2136</p> <p>138. 2136-2137</p> <p>139. 2137-2138</p> <p>140. 2138-2139</p> <p>141. 2139-2140</p> <p>142. 2140-2141</p> <p>143. 2141-2142</p> <p>144. 2142-2143</p> <p>145. 2143-2144</p> <p>146. 2144-2145</p> <p>147. 2145-2146</p> <p>148. 2146-2147</p> <p>149. 2147-2148</p> <p>150. 2148-2149</p> <p>151. 2149-2150</p> <p>152. 2150-2151</p> <p>153. 2151-2152</p> <p>154. 2152-2153</p> <p>155. 2153-2154</p> <p>156. 2154-2155</p> <p>157. 2155-2156</p> <p>158. 2156-2157</p> <p>159. 2157-2158</p> <p>160. 2158-2159</p> <p>161. 2159-2160</p> <p>162. 2160-2161</p> <p>163. 2161-2162</p> <p>164. 2162-2163</p> <p>165. 2163-2164</p> <p>166. 2164-2165</p> <p>167. 2165-2166</p> <p>168. 2166-2167</p> <p>169. 2167-2168</p> <p>170. 2168-2169</p>
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GLOBAL EQUITY MARKETS

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INDEX FUTURES																									
S&P 500		Open	Latest	Change	High	Low	Est. vol.	Open Int.	CAC-60 (2500 x 100)		Set Price	Change	High	Low	Est. vol.	Open Int.	OMX		Open	Set Price	Change	High	Low	Est. vol.	Open Int.
Dec		982.00	987.00	+4.75	989.40	982.00	50,816	189,740	Oct	2995.0	2997.0	+44.0	3000.0	2992.0	20,279	27,889	Oct	2508.25	2535.00	+46.00	2538.00	2508.25	11,988	18,740	
Dec		977.00	977.70	+0.70	979.75	975.50	290	4,340	Nov	2988.0	2998.0	+37.0	2998.0	2998.0	1,473	15,572	Oct	2520.00	2548.00	+49.00	2549.00	2520.00	8,330	4,690	
Nov	Midest 225	Open	Set Price	Change	High	Low	Est. vol.	Open Int.	EU DAX								EU S&P600								
Dec		17400.0	17210.0	-130.0	17510.0	17200.0	18,069	154,234	Dec	4123.0	4201.0	+109.0	4304.0	4112.0	18,191	60,847	Nov	5802.0	5875.0	+90.0	5880.0	5802.0	3,738	20,720	
Dec		17420.0	17420.0	+60.0	17420.0	17300.0	112	9,511	Dec	4163.0	4237.0	+107.0	4237.0	4151.0	199	3,068									

WORLD MARKETS AT A GLANCE

Country	Index	Oct 21	Oct 20	Oct 17	1987 High	1987 Low	% Yield	% P/E	Country	Index	Oct 21	Oct 20	Oct 17	1987 High	1987 Low	% Yield	% P/E	Country	Index	Oct 21	Oct 20	Oct 17	1987 High	1987 Low	% Yield	% P/E
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* See Col 18: Taken Weighted Price 7818.46; Korea Comp Est 594.71. † Montreal. ‡ Toronto. § Closed. ¶ Unavailable. †† BSE/DAX day-high index: Oct 21 - 4778.47 - 103.22; Correction. * Calculated as 15.02 GMT. ‡ Excluding bonds. § Industrial, plus Utilities, Financial and Transportation. ¶ The DJ Ind. index theoretical day's highs and lows are the averages of the highest and lowest prices reached during the day by each stock; whereas the actual day's highs and lows represent the highest and lowest values that the index has reached during the day (The figures in brackets are previous day's). † Subject to official recalculation. ‡ Yields and P/E ratios are based on Datastream Total Market Indices. § Litchfield.

NASDAQ NATIONAL MARKET 4 pm (close October 9)[illegible]

NASDAQ NATIONAL MARKET

NASDAQ NATIONAL MARKET

	Stk	Pr	Stk	Pr	Stk	Pr	Stk	Pr	Stk		Stk	Pr	Stk	Pr	Stk	Pr	Stk	Pr	Stk
	High	Low	High	Low	High	Low	High	Low	High		High	Low	High	Low	High	Low	High	Low	High
...	75	11	11	11	11	11	11	11	11	...	11	11	11	11	11	11	11	11	11
...	120	12	12	12	12	12	12	12	12	...	12	12	12	12	12	12	12	12	12
...	130	13	13	13	13	13	13	13	13	...	13	13	13	13	13	13	13	13	13
...	140	14	14	14	14	14	14	14	14	...	14	14	14	14	14	14	14	14	14
...	150	15	15	15	15	15	15	15	15	...	15	15	15	15	15	15	15	15	15
...	160	16	16	16	16	16	16	16	16	...	16	16	16	16	16	16	16	16	16
...	170	17	17	17	17	17	17	17	17	...	17	17	17	17	17	17	17	17	17
...	180	18	18	18	18	18	18	18	18	...	18	18	18	18	18	18	18	18	18
...	190	19	19	19	19	19	19	19	19	...	19	19	19	19	19	19	19	19	19
...	200	20	20	20	20	20	20	20	20	...	20	20	20	20	20	20	20	20	20
...	210	21	21	21	21	21	21	21	21	...	21	21	21	21	21	21	21	21	21
...	220	22	22	22	22	22	22	22	22	...	22	22	22	22	22	22	22	22	22
...	230	23	23	23	23	23	23	23	23	...	23	23	23	23	23	23	23	23	23
...	240	24	24	24	24	24	24	24	24	...	24	24	24	24	24	24	24	24	24
...	250	25	25	25	25	25	25	25	25	...	25	25	25	25	25	25	25	25	25
...	260	26	26	26	26	26	26	26	26	...	26	26	26	26	26	26	26	26	26
...	270	27	27	27	27	27	27	27	27	...	27	27	27	27	27	27	27	27	27
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SOUTH AFRICA

What will happen when Nelson Mandela goes? Roger Matthews looks ahead to the day when the probable next president, Thabo Mbeki, takes over

Smooth transition to a new era



South Africa must soon face up to life without Nelson Mandela. As with most events in the post-apartheid era the transition is planned to be gradual, unstressful and consensual. It almost certainly will be. But under Thabo Mbeki, who is scheduled to take over the leadership of the African National Congress in December, the demand for more substantial change in South Africa is also likely to be answered more emphatically.

Few claim to know Mr Mbeki well, and therein probably lies his success in having climbed the ANC ladder to within one rung of the top. It is obvious he cannot inherit Mr Mandela's exceptional blend of authority, magnanimity, and talent for inspiring genuine affection from all races. The loss of those qualities, in a national transition which has still decades to run, will probably be felt far more acutely than many people suspect.

Mr Mbeki will have to draw on other qualities, when he takes over the leadership of the ANC and progressively takes responsibility for government in the run-up to succeeding Mr

Mandela as national president after the next general election.

There are a few pointers to the probable themes of a Mbeki presidency. The articulation of a new vision for Africa will figure prominently. His emotional speech to the constitutional assembly in Cape Town last year, punctuated by the refrain "I am an African", offered some guidance, and it has been followed by several others with the theme of an African renaissance at their core.

How this will translate into political or economic action is far from clear. But it seems to articulate several strains, some of which may not be comfortable for the white minority. Many ANC leaders believe that whites, especially the more affluent, have been slow, even reluctant, to reciprocate the generosity shown by Mr Mandela. There is a feeling that whites may believe they have completed their contribution to the political transition, and now feel free to snipe while consolidating their economic dominance; in short that whites are opposed to contributing to a

more substantial transfer of power. The cruel comment by a Nigerian minister that South Africa was a white country with a black president was not just bitterly resented, it also hurt.

A man with Mr Mandela's history of political struggle can brush aside such charges, but they might strike a more sensitive chord with Mr Mbeki. When the ANC's top people sat around after the 1994 election waiting for Mr Mandela to announce his cabinet appointments the one thing on which most were agreed was that he would be bound to announce a black finance minister. "We knew he had to do that to show the world there was a truly new political situation in South Africa," says one minister. Mr Mandela chose a white finance minister, and then another. Only when Trevor Manuel took office last year did South Africa have a black in charge of the portfolio, three years into the administration.

Such caution on racial matters is unlikely to be a hallmark of Mr Mbeki's presidency. Not only is the ANC now demonstrably in charge,

it feels increasingly less need to pay attention to such international concerns. There is also today even less of an electable alternative to the ANC. The National Party, which ruled from 1948 to 1994, has lost FW de Klerk, its one leader of real stature. It is divided within itself whether it should concentrate on maintaining power in the Western Cape, where it controls the provincial government, or try to be part of a wider political realignment. The confusion can be expected to be reflected in a declining share of the vote at the next election.

Unlike the National Party, the Inkatha Freedom Party, headed by Chief Mangosuthu Buthelezi, has remained in the government coalition but it appears to be a diminishing political force, albeit with the capacity to stir further mischief, particularly in its home province of KwaZulu-Natal. Other smaller parties, including recent new creations, appear unlikely to do more than snap at the ANC's heels.

The future direction of South Africa will much better be judged by the outcome

of struggles within the ANC. From the many issues being debated, two stand out: first the battle over economic direction; second, whether the so-called "populist wing" has the capacity to unsettle the leadership.

Mr Mbeki himself is aligned with modern thinking within the ANC on economic matters. He understands about global competitiveness, market flows, international capital and the irrelevance of the old Marxist dogma to which some of his colleagues still cling. But he is not about to take unnecessary political risks while the top job is not yet fully within his grasp.

The trick for Mr Mbeki is to keep nudging his party in the right direction, while pledging total commitment to the reconstruction and development programme which exists to assist the most disadvantaged members of society. He must similarly retain a good working relationship with the trade union movement, which will help to underpin his personal political ambitions, while trying to ensure that the relationship is not perceived as an obstacle to investment, foreign and local.

Without that investment the domestic hopes for South Africa, let alone its ambitions for the region, will count for little. Those South Africans who enjoy higher standards of living tend to be enthusiastic consumers, but second-rate savers. Savings levels are about 16 per cent of gross domestic product, compared with the 25 per cent the government believes necessary to achieve an annual real growth of 6 per cent, and the more than 30 per cent recorded by south-east Asian economies which have consistently turned in growth rates of closer to 10 per cent.

South Africa is not remotely near those levels, and must therefore rely on others' savings if it is to escape the worrying cycle of modest annual growth, and relentlessly higher unemployment which for years has been at politically hazardous levels. Long-term capital inflows have been disappointing and seem unlikely to accelerate if the findings of the latest survey of European business confidence in South Africa are an accurate guide. Although 80 per cent of respondents were positive about the economic situation, there was an alarming decline in companies' confidence in the government's ability to tackle crime effectively, or to reduce what is perceived to be a sharp rise in corruption.

While such sensitivity is being demonstrated it is not helpful for South Africa's international image to have a convicted kidnapper nominated for election as deputy-president of the ANC. At least, that would be the view held by many white people. It may also be shared by the majority of blacks, but the history of struggle against white oppression is too recent, and even too current, for the candidacy of Winnie Mandela, the president's former wife, to be lightly dismissed. Mrs Mandela will almost certainly never become deputy-president of South Africa, if only because that appointment is the prerogative of the president, not ANC delegates. But the rank and file of the ANC could well feel it is time the party's leadership was

reminded who is ultimately boss in a democracy.

Whatever her aberrations and the opulence of her life style, Mrs Mandela is still seen as a champion of the oppressed. ANC ministers, driving around in similar cars, are increasingly said to be out of touch, and supping deeply from what is known locally as the gravy train. Straightening out those perceptions will, if anything, become more difficult after Mr Mandela.

But in his more than three years in power, Mr Mandela has not sacked a single minister for incompetence, or simply being unsuited to the job, a remarkable record for a government which took power with virtually no administrative experience. Mr Mbeki, by contrast, could be less loyal and choose to offer more purposeful, focused government, with clear priorities and a determination to achieve them within a set timetable. Those qualities are at an even greater premium today, and if delivered would help substantially to cushion the impact of Mr Mandela's departure from the political scene.

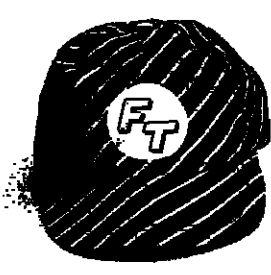
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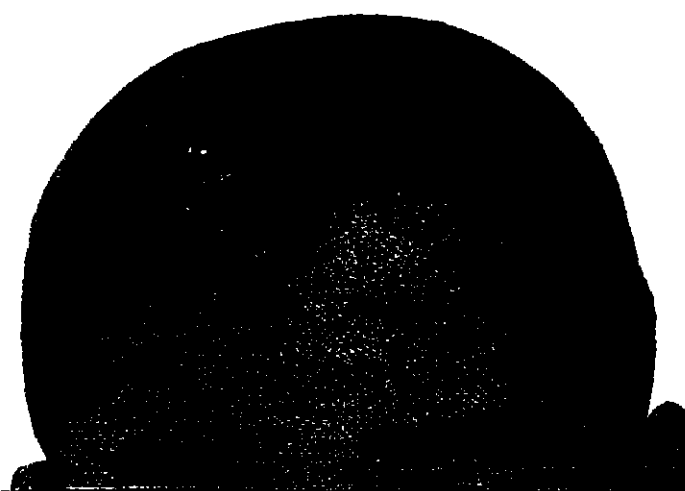
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PERFORMING IN OUR COMMUNITIES' INTERESTS

2 SOUTH AFRICA

THE ECONOMY • by Roger Matthews in Johannesburg

Pretoria gears up to create jobs

The plight of the unemployed is at the heart of economic policy and stability

Debate over economic policy in South Africa has in the past three years fallen victim to fashion. Initially, labour policy was all the rage, the result of the close relationship between government and the trade unions. This, however, was later perceived to carry the risk of the economy becoming trapped in a straitjacket of relatively high wages, low productivity, little flexibility and centralised bargaining.

Advocates within the ANC of a reduced state role in economic management then took up the running, attacking the government for its adoption of Rosa (the government acronym for the "restructuring of state assets") which was seen as a poor substitute for slicing off chunks of the flabby public sector and offering the lesser bits for privatisation.

Next, the government came under sustained pressure to drop everything and remove all remaining foreign exchange controls. Chris Stals, long-serving governor of the Reserve Bank, refused to contemplate a "big bang", and stuck to his preferred policy of gradual liberalisation. He has since been criticised for his conservatism, and refusal to slip into more casual monetarist garb.

Much of the suggested tailoring of government and central bank attire was recommended by representatives of South Africa's biggest companies, people who, according to the African National Congress, were themselves "strangling economic growth and blocking foreign investment". But despite the ANC's professed desire to smash the dominance of the big conglomerates, nothing further has



Squatter camps: the country's political stability may depend on the success of the government's efforts to create jobs for 30 per cent of the workforce now unemployed. (Picture: Olycom Illustrated Guide to South Africa)

been heard about new legislation on competition policy for some time. Equally, those who reflect the thinking of the nation's captains of industry appear also to have adopted a less combative style.

This may be good news all round, but especially for the unemployed, the biggest, least vocal and most unbacked lobby in South Africa, whose plight is at the heart of economic policy and perhaps the country's political stability. The government is not alone in not knowing where this mass of people, which probably represents 30 per cent of the workforce, fits in to an overall policy approach largely dictated by the imperatives of global competitiveness.

Despite the sniping, the government has done, or is committed to doing, much of what has been demanded. Policy may sometimes lack conviction, but even the government's sharpest critics acknowledge it has shed an important part of the ideological clothing with which it approached economic issues eight years ago. Its growth, employment and redistribution strategy

(known as Gear and introduced in June last year) is accepted by the World Bank and IMF as a model of economic orthodoxy with its emphasis on reducing the budget deficit, capping inflation, removing trade barriers and improving competitiveness.

Many of Gear's goals are certain not to be met within the intended time scale. It aims for growth next year of 3.8 per cent (almost double this year's likely outcome) rising to 4.9 per cent in 1999 and more than 6 per cent in 2000. The real bank rate is forecast to drop from 7 per cent last year to 3 per cent in 2000, and the budget deficit as a percentage of gross domestic product to decline from 5.1 per cent to 3 per cent over the same period. Most challenging of all, Gear is hoping for an annual acceleration in the rate of job creation with the goal of more than 400,000 new jobs in the final year of the millennium.

In a typically dry assessment, the IMF puts the challenge into perspective. It said in its latest report unemployment rates were extremely high and would

continue to increase for some time, even on the basis of the enhanced policy framework presented in Gear.

The IMF also takes issue with the International Labour Organisation which has suggested that unemployment levels may be significantly below the estimates of 29-33 per cent often used by ministers. "If anything, these estimates could be too low," says the IMF. This translates into 3.4m-4.6m people, and includes areas of unemployment among blacks which reach over 50 per cent of the workforce, with the worst levels concentrated in provinces such as the Eastern Cape and Northern Province. Whites with few skills, who were protected by apartheid from black competition, are also feeling the squeeze and the increasing number of whites begging on the streets of Johannesburg bears testament to this.

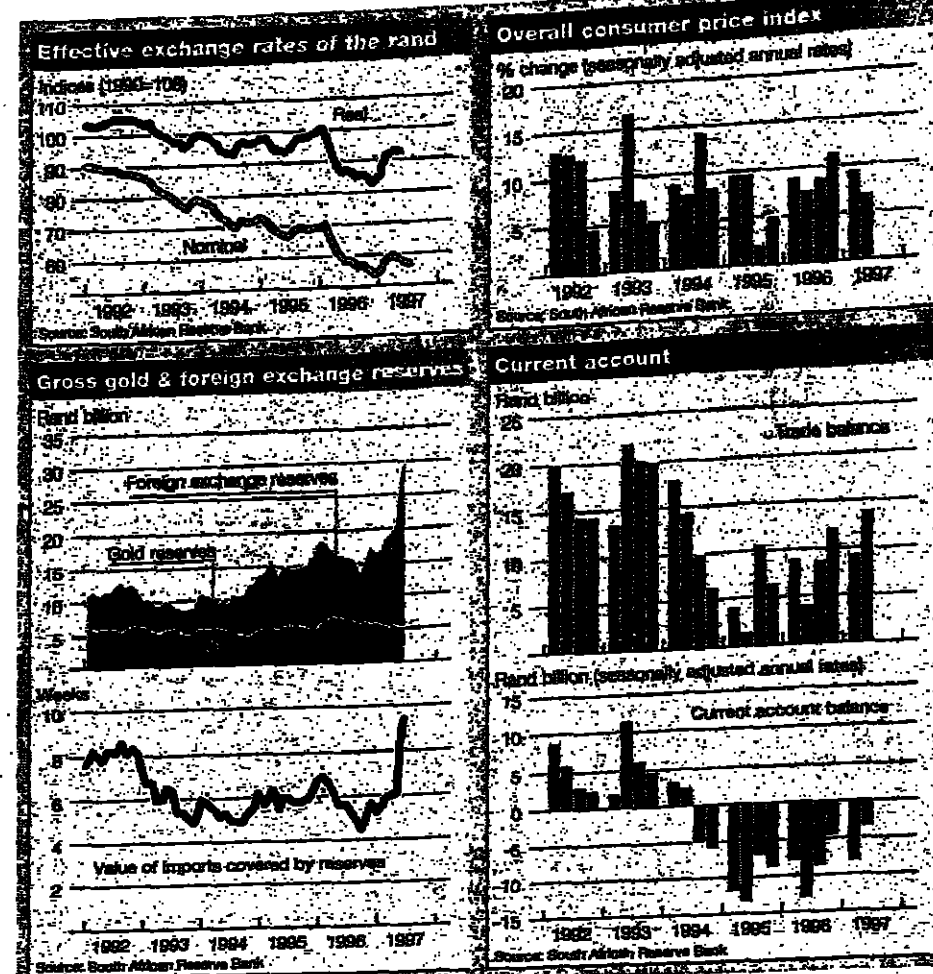
The government's dilemma is acute. It is bound to continue with the traditional medicine prescribed to an economy with South Africa's inherited weaknesses. Inflation is now com-

fortably below double figures but monetary policy will only be relaxed as the excessively high demand for credit eases.

Trevor Manuel, the minister of finance, has pinned his political credibility to the flag of falling budget deficits, and says he is on target to deliver a further decline to 4 per cent of gross domestic product by next March. Tariff protection for local industries must continue to be lowered in line with South Africa's international commitments and those of its immediate trading partners within the Southern African Development Community. But none of those policy commitments offers much hope to the unemployed, especially in the short term.

There is another nasty twist to the tale. While the third world part of the economy has yet to begin creating jobs in sufficient numbers to absorb new entrants to the market, the first-world part is shedding staff at an alarming rate. "Total formal sector employment outside agriculture increased only once during the past seven years, when the average level of employment rose marginally in 1995," says the Reserve Bank.

During that same period nearly 400,000 jobs were lost in the formal sector, representing a drop of nearly 7 per cent. Mining, construction and manufacturing have been overwhelmingly responsible for the losses. The trend is continuing this year with additional losses in manufacturing, and in mining which is expected to be further hit by the sharply lower gold price. By contrast the public sector is still gaining numbers, absorbing an additional 110,000 employees in the 1996-97 period. The one area where the government's economic strategy is ahead of target is job creation in the public sector, where in 1996 total numbers



rose by 2 per cent compared with the target of 1.4 per cent.

One of the several dangers in these overall employment trends is that the working elite of South Africa, whose wages have continued to outpace inflation, will leave their jobless brothers and sisters yet further behind. New legislation implemented last year has contributed to the steady reduction in days lost to strikes, but employers claim the new regulations makes them more wary of

employing staff. This caution may increase further if draft legislation before parliament strengthens basic conditions for employees by progressively reducing the working week, raising overtime payments, and providing a number of other statutory benefits.

Debate over the bill is likely to be stormy, as some proposals are strongly opposed by both unions and employers. The timing of the debate could also coincide with the government's plan

to hold a "jobs summit", aimed at asking experts from all sectors to suggest the correct mix of policies which would deliver overall growth while creating employment. Until that formula is found, and South Africa is by no means alone in the quest, the spectre of jobless growth will bedevil the government's efforts to persuade the ANC that it is on the right economic track. As with most fashions, what has fallen out of favour is once again proving popular.

FOREIGN INVESTMENT • by Bernard Simón in Johannesburg

Newcomers rush in but tread carefully

The big deals that signal enthusiasm for South Africa have been few and far between

Ticking off the dozens - even hundreds - of foreign companies that have established a presence in South Africa since the end of sanctions is a less meaningful exercise than assessing the depth of their commitment. "Booyant but not booming" is how BusinessMap, a Johannesburg consultancy, describes the investment pattern. Its latest investment report estimates foreign direct investment flows at about \$27bn between mid-1994 and early 1997.

But caution has been the watchword. The BusinessMap study also concludes "new investment to date has been disappointing". It estimates entirely new inflows - as opposed to expansions of existing facilities, reinvestment and intentions that have yet to materialise - at only 15 per cent of total spending.

Foreign interest in South Africa was bound to pick up with the end of sanctions. Many of the "newcomers" are actually old investors re-establishing themselves in the country, often simply by buying back the stakes that they sold to local managers and institutions in the 1980s.

Some investments - such as the appearance of McDonald's golden arches and an array of deals involving foreign hotel chains and casino operators - are less a vote of confidence in the new South Africa than a rush to fill a gap in a long-neglected market. Many companies have trumpeted their arrival with a flashy public relations blitz, when in reality their presence amounts to little more than a small sales office to liaise with local distributors.

The megadeals that signal real enthusiasm for South Africa have been few and far between. Telekom Malaysia and US-based SBC Communications' earlier this year bought 30 per cent of Telkom, the local telephone company. Dow Chemical paid \$1.2bn for control of Sentrachem, one of the biggest chemicals producers. Planned privatisations have attracted strong foreign interest, although the vast majority of sell-offs have yet to materialise.

According to BusinessMap, the bulk of direct investment has come from the US, Malaysia, the UK, Germany and Japan, in that order. Almost three-quarters of the total has been concentrated in five sectors: telecommunications (22.2 per cent); energy (15.6 per cent); automotive (14.4 per cent);

food and beverages (13 per cent); and leisure and tourism (8.8 per cent).

In each case, the figures include a handful of unusually large deals, such as the \$5.5bn investment in Telkom, and the \$1.9bn purchase by Malaysia's Petronas of a 30 per cent stake in Engen, an oil refiner and distributor. (The figures were compiled before the Dow/Sentrachem deal.)

Foreign investors have also put sizeable amounts into South African equity and debt markets. Mike Brown, chief economist at Société Générale Frankfurt Pollak in Johannesburg, says that after a hiccup in November 1996, "there's been persistent foreign buying this year".

According to the Johannesburg Stock Exchange, net non-resident share purchases up to mid-September 1997 climbed to \$19.5bn, from \$5.9bn a year earlier. Foreign residents' share of total purchases grew to 13.2 per cent from 7.3 per cent. (The figures are not comprehensive, including only non-resident deals executed through the JSE.) Foreigners have also bought an estimated \$10bn of South African bonds this year.

European and North American financial institutions have shipped up stakes in most of Johannesburg's biggest securities dealers.

The government generally welcomes foreign investment, and operating conditions are in some ways easier than during the apartheid era. Employment and trading practices are under less scrutiny from abroad. Many foreign investors have begun using South Africa as a springboard to other parts of the sub-continent. Tax holidays and incentives are available for new manufacturing projects.

Sturdier economic growth, reinforced by development programmes and deregulation, have opened new business opportunities. Thad Goff, managing director of the three-year-old local subsidiary of Cargill, the US food conglomerate, says "one of the primary reasons we came back was liberalisation", in this case the demise of the control boards which previously had a stranglehold on marketing such products as maize, wheat, deciduous fruit and oil seeds.

A growing number of foreign companies seeking government and local authority contracts find it advantageous to team up with "black empowerment" groups, including the proliferating investment funds run by predominantly black trade unions. For instance, many of the consortia vying for new casino licences com-

bine a well-established US or European casino operator with a local black company. A new government procurement policy, outlined earlier this year, aims to encourage small - and especially black - businesses, labour-intensive methods of production, and the participation of local communities in new projects.

These attractions have not been sufficient, however, to overcome the significant costs and risks of investing in South Africa.

Crime - of both the violent and white-collar variety - has become a serious deterrent to foreign business. Many expatriate executives and their families find it difficult to settle into a society where electronic gatekeepers, complicated car locks, electrified fences and constant watchfulness are an unavoidable part of everyday life.

Business must also contend with a disturbing level of fraud and corruption. The customs and excise department and the police are often singled out as two of the worst culprits, but tax evasion, kickbacks and other unethical or illegal practices are also pervasive in the private sector.

Productivity of both labour and capital is another concern. A World Economic Forum survey of international managers earlier this year gave South Africa second worst marks out of labour markets in 53 countries. The complaints range from militant trade unions to confrontational management, and a severe shortage of skills, especially of computer experts and engineers (many of whom have emigrated).

Some foreign investors have been frustrated by the dominance of a handful of local companies across a wide spectrum of the South African economy, manifested in an intricate web of cross-shareholdings and directorships, and a clamorous "inner circle" of business leaders.

Rumours are legion of potential acquisitions that have been thwarted by local competitors, suppliers or customers. A planned overhaul of the Competition Act will come not a moment too soon for many existing and prospective foreign investors.

The investment climate over the next few years will be influenced to a large extent by the government's progress in moving ahead on the abolition of currency controls, privatisation and deregulation. The fact is, however, that some of investors' biggest concerns, such as crime and a poorly educated workforce, are likely to take many years to overcome.



Spira: What is Forbes's current business profile?

FORBES RANKS AMONG THE WORLD'S TOP 10 IN REVENUE TERMS

Paul Heinemann, Deputy Chairman and Chief Executive of Forbes Group, speaks to John Spira, Business Editor of South Africa's Sunday Independent newspaper.

Heinemann: We're a leading independent professional services organisation ranking among the world's top 10 international comparable organisations in revenue terms. Our activities are conducted directly and indirectly through the group's subsidiaries and associated companies. Our spheres of operation include risk engineering and risk finance consulting, employee benefits and actuarial consulting, insurance, reinsurance and wholesale broking, niche underwriting and related products and services. Forbes now has over 4,000 employees and provides services and technical and administration capabilities to major corporations, small and medium-sized businesses and individual clients, both locally and internationally.

Our shares were listed on the Johannesburg Stock Exchange on 4 November 1996.

Spira: Which are the group's main subsidiaries and associated companies?

Heinemann: We own 100 percent of Forbes Financial Services Group, which incorporates Alexander Forbes, Price Forbes and Forbes Re; 100 percent of Integrated Risk Consultants, which has a 45 percent stake in Guardian Insurance Company; 63.6 percent of PF Administrators, which has a 30 percent stake in Medscheme Holdings, South Africa's largest health care administrator; 49.9 percent of Meale Hosken Group; and 100 percent of London-based insurance brokerage Nelson Hurst. Robert Gordon Group is an associated company located in Jersey but with subsidiary companies registered and operating elsewhere in the world.

Spira: What were the highlights of the financial year to March 1997, the first since Forbes became a listed entity?

Heinemann: We had an excellent year, with revenue up 19.9 percent to R824.1 million and earnings per share on a weighted average basis up by 25.2 percent. Attributable profit overall grew by a highly satisfactory 34.6 percent. For the second year in a row we grew our revenue by more than R100 million. Both Alexander Forbes and Price Forbes were ranked first in South Africa on expertise and service in surveys conducted by Professional Marketing Review magazine. In a survey amongst South African stockbrokers, the magazine rated Forbes as one of the top 10 JSE listings during the past three years. Forbes's ranking by the authoritative American publication, Business Insurance, was increased to 15th in the world in revenue terms, with our group achieving the highest revenue growth amongst all participants in the top 20. The Nelson Hurst takeover lifts us into the top 10.

Spira: Which parts of the group were principally responsible for the improved performance?

Heinemann: Alexander Forbes has an excellent year. The demand for its employee benefits consultancy and administration services will continue with changes in the retirement and health dispensations, now the subject of consultation between stakeholders. Relaxation of exchange control on portfolio investments should also provide opportunities for additional services. The demand for risk engineering and risk financing services has also been positive, particularly with the need for clients to comply with stricter legislation and international standards and to manage their total risk exposures. These services complement the insurance broking services of Price Forbes, which traded well in a competitive market and continues to invest in additional niche services.

Spira: And the outlook for the 1998 financial year?

Heinemann: I would expect continued real earnings per share growth.

Spira: What were the principal objectives of the stock exchange listing and to what extent have they been realised?

Heinemann: An important aim was to develop Forbes's investor profile, thereby affording new shareholders and employees an opportunity to invest directly in Forbes. We wanted to establish an independent business with its own profile and objectives, raise additional capital for expansion locally and offshore in the short term, and facilitate long term expansion.

I am pleased to say we have already travelled a long way down this road. Most conspicuous of our recent initiatives is the increase of our former 9.94 percent interest in Nelson Hurst to 100 percent via a successful takeover bid at 165p per share. A unique captive insurance vehicle, Euroguard, domiciled in Gibraltar, was established in collaboration with leading multinational insurance organisation. Various alliances have been established to develop opportunities in Africa and the Indian Ocean Rim.

Spira: What has Forbes been doing on the black economic empowerment and social responsibility fronts?

Heinemann: Our internal and community-driven empowerment initiatives have been expanded in that suitable newcomers to insurance (some offer voluntary training through Price Forbes's Saturday School) and employees of emerging black brokers with whom we are associated are included in our full-time in-house Sukuma College, meaning "to fit yourself up". This training and that provided by Alexander Forbes's in-house programmes are supported by on-the-job training, mentorship programmes and support for further study. The group also supports industry initiatives such as sponsorship of insurance and risk management courses at tertiary institutions and through the Insurance Institute of Southern Africa. In addition, experienced employees serve in various capacities on other industry bodies such as the Institute of Life and Pension Advisers and the African Insurance Organisation.

Our participation at both community and policy-making levels on issues such as water resources, environmental pollution and AIDS management supports the very significant contribution made since the early 1980s by Alexander Forbes in negotiated benefit programmes, as well as trustee training and communication with members. Meale Hosken Insurance Brokers, the largest black-controlled broker in South Africa, is managed by Price Forbes and enjoys access to our group's risk management and specialist expertise. Its contribution has increased significantly, as has that of Meale Hosken Employee Benefits, which presently focuses mainly on the health care market. Meale Hosken is an important contributor to black economic empowerment through its capacity building and through increased dividends to Meale Financial Holdings and its parent, Thebe Investment Corporation.

We see these as important contributions in meeting the objectives of the Reconstruction and Development Programme and ensuring private sector participation in a changing South Africa.

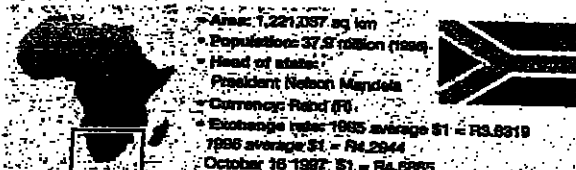
Spira: In spite of the group's growing international exposure, Forbes's future prosperity is clearly dependent on a healthy outlook for the South African economy. How do you view those prospects?

Heinemann: As South Africa's leading provider of risk and benefit-related services, Forbes welcomes government initiatives to promote economic growth and job creation by engaging business in infrastructural and other capital projects supporting employment, capacity building and exports. Favourable investor sentiment is, however, needed to advance in a growth phase. To meet the objectives of the Reconstruction and Development Programme, government, labour and business need to co-operate to seek understanding of, and effective solutions to, obstacles impeding growth. These concerns include job security, labour market flexibility, the skills base, currency and interest rates, as well as the causes and consequences of crime.

I am confident that the goodwill and pragmatism of all stakeholders and our country's improving international relationships will lead to stability and wealth creation. Recent initiatives by government on privatisation are welcomed and should be pursued. Government's challenge remains to achieve its objectives related to the Growth, Employment and Redistribution strategy and South Africa's role in the growth of Southern Africa, a situation for which Forbes is well prepared.



مكتبات الأمل



Economic summary

	1995	1996
Total GNP (\$bn)	131	124
GNP per capita (\$)	3,162	2,823
Real GNP growth (%)	2.9	3.7
Inflation, consumer prices (%)	8.7	7.4
Share prices, ind. com. (1995=100)	244	284
Agricultural output (1979-81=100)	89.8	112.9
Mining production (1990=100)	99.3	98.8
Gold (tonnes)	522.38	495.4
Diamonds (000 carats)	9,583	9,941
Iron (000 tonnes)	31,946	30,890
Copper (000 tonnes)	182	153
Manganese (000 tonnes)	3,199	3,254
Coal production (m tonnes)	205	202
Manufacturing output (1990=100)	103.0	103.3
Exports (billion \$)	101.0	98.8
Imports (billion \$)	20.2	28.3
Balance of trade (\$bn)	96.0	116.3
Current account (\$bn)	0.7	2.4
External debt (\$bn)	3,489	1,974
Current deficit (\$bn)	32.0	32.9

Mining
Mining sector accounted for 8 per cent of GNP in 1996. Gold accounted for 21 per cent of total 1996 exports. South Africa is a major exporter of iron, granite, asbestos, manganese, chrome and titanium ore and coal. Foreign exchange earnings from mineral exports were worth \$44.5bn in 1996. Coal exports in 1996 were worth \$7.853bn.

Agriculture
EXPORT EARNINGS
1995: 1.1%
1996: 1.4%
1997: 1.7%

The sector is highly diversified and a wide variety of food crops are successfully grown. Main crops include maize, sugar, citrus and deciduous fruits, grapes, sorghum and groundnuts. Livestock farming also important. Wool exports are also earning valuable foreign exchange. \$702.109m (July 1996 - June 1997)

Industry
In 1996 the industrial sector as a whole contributed 21.7 per cent to GNP and employed 27.4 per cent of the workforce.

BLACK BUSINESS • by Mark Ashurst in Johannesburg

Reality dampens celebrations

The legacy of a series of epic deals a year ago is a sharpened sense of risk

A year ago, black business groups were celebrating what appeared to be a quantum leap in their bid for a bigger share of economic power. The two largest transfers of white-owned assets to blacks were under way, and their companies were building a formidable record on the Johannesburg Stock Exchange.

Led by Cyril Ramaphosa, the former secretary-general of the African National Congress, a broad-based consortium of business and trade union groupings had acquired Anglo American's controlling stake in Johnnies Industrial Consortium, the diversified holding company with interests spanning beer, property and newspapers. Negotiations leading to the birth of South Africa's first black-controlled mining house, JCI, were days away from completion.

A year later, the legacy of those epic deals is a sharpened sense of risk among the new participants in the country's unfolding economic drama. Lower import tariffs and rising international competition in many sectors have triggered a creeping liberalisation of the tightly-controlled economy.

In the process, a number of black businesses have discovered that they, too, can be the casualties of change. The most spectacular failure has been New Age Beverages, the black-controlled producer and distributor of Pepsi and other soft drinks. Launched amid a fanfare of publicity in 1995, NAB absorbed more than \$800m in less than two years before it went into liquidation in May this year.

A joint venture between black trade unions, Pepsi International, and a US consortium that included an array of black American celebrities, NAB advertised Pepsi as a politically correct cola. In contrast to Coca-Cola, which had maintained its presence in South Africa throughout the apartheid era, Pepsi's return to the

country coincided with the advent of democracy. Under the slogan "the choice of a new generation", the brand made significant gains in the predominantly black consumer market. When the company eventually collapsed, its young management team blamed its defeat on a shortage of capital and the entrenched position of its larger rival, Amalgamated Beverage Industries, the largest distributor of Coca-Cola, reacted to competition by barring Pepsi from Coke-branded refrigerators and announced a Riba investment to improve distribution.

For all that, subsequent attempts to sell the Pepsi franchise to new buyers have revealed that weak management and poor control of cash flow may have been among the reasons for NAB's demise. "You have to get something very wrong to blow \$800m in that space of time," says one financier involved in the liquidation. Next to Pepsi, the most ill-fated of the recent black empowerment ventures has been the sale of JCI, the world's sixth largest gold producer. Acquired in November for \$54.50 per share by a consortium led by Mzi Khumalo, JCI has been hit this year by the slump in bullion prices and a swift fall in the Johannesburg gold index.

The stock is trading at about \$27 per share, a level which has precluded other members of Mr Khumalo's consortium from taking up more than a token stake. One of these was Reuel Khoza, chairman of Co-ordinated Network Investments. "Nobody at that time could have seen what was going to eventuate. In the short to medium term it's near disastrous," he says.

Mr Khumalo's efforts to salvage his investment are likely to hasten a further spate of consolidation in the African mining industry, where the ferment of corporate level merger and takeover talks offers new opportunities to advance black business interests. Of these, perhaps the most significant is the march on Gold Fields of South Africa by New Africa Investments, the

country's largest black-owned company of which Mr Ramaphosa is deputy-chairman.

Mr Ramaphosa's bid for joint control of the world's third largest gold producer was scuppered earlier this month by a rival offer from Gencor which will merge with Gold Fields next year. The process will unwind Gold Fields's complicated ownership structure, creating a new opportunity for New Africa to acquire 5-10 per cent of the merged company.

How New Africa will finance this stake, valued at about \$1.7bn, in the wake of the debacle at JCI remains unclear. The Johannesburg market has lost its appetite for megadeals, although New Africa's control of Metropolitan Life, the life insurer which dominates the black consumer market, may help to soothe nerves.

With the exception of JCI, black-controlled companies have comfortably outperformed the overall index of the Johannesburg Stock Exchange. Known among brokers as black chips, these companies make up 2.75 per cent of the market capitalisation of the JSE.

This percentage will be swollen by the stock market listing of Old Mutual, the country's biggest life insurer and equity investor, which intends to convert to a listed company within two years. The size of the new company is expected to rival South African Breweries, the third largest company on the Johannesburg Stock Exchange with a market value of almost \$50bn.

Old Mutual estimates that about 50 per cent of new members who have bought policies in the last three years are black, while employee pension funds administered on behalf of black workers and trade unions are a substantial minority of established businesses. Mike Levett, chairman of Old Mutual, describes the demutualisation as "a massive empowerment exercise" for all shareholders in an economy obsessed by the pace of black economic empowerment, it is likely to create more black shareholders than any acquisition yet by black entrepreneurs.

PROFILE Reuel Khoza

Entrepreneur wears many hats

The JCI debacle was 'tantamount to a sparrow trying to lay an ostrich egg'

Like many of South Africa's emerging black entrepreneurs, Reuel Khoza wears many hats. He is chairman of Eskom, the national utility which supplies more than 50 per cent of Africa's electricity, founder of Co-ordinated Network Investments, an unlisted investment company, a consultant specialising in change management in the corporate sector, and one of the most prominent casualties of this year's collapse in the Johannesburg gold index.

CNI was one of eight members of the consortium which acquired Anglo American's controlling stake in JCI, the mining house sold in November to the African Mining Group. Today he describes that bid as "tantamount to a sparrow trying to lay an ostrich egg". Henceforth, he will "focus on biteable chunks that we can chew (and) create in our own image".

His ambitions at JCI were scuppered by the swift fall in JCI's share price in the aftermath of the deal, which Mzi Khumalo, JCI's new chairman, eventually funded with only token involvement by other members of the consortium. Although CNI did not miss out on JCI altogether, Mr Khoza's group emerged holding less than 2 per cent in JCI and a seemingly

worthless option to purchase a further 4.9 per cent before April 1998 at \$54.50 per share - more than double the current market price.

He remains infuriated by the transaction which he believes failed to promote black economic empowerment and cost Anglo a "very important opportunity to demonstrate magnanimity". Although he still hopes "to transact with Anglo in this lifetime", his frustration may explain why he is one of very few black business people prepared to speak candidly about the most sensitive aspects of black empowerment.

In recent months, he has been staunchly critical of black and white interests in South Africa's short history of asset transfers to blacks. He is simultaneously dismissive of the culture of entitlement that pervades much of the debate among aspirant entrepreneurs, and disillusioned by what he perceives as a fragile commitment to conclude meaningful deals on the part of many white-owned companies.

"Questionable expectations and flawed arguments have led us from a position where we all understand blackness to be a necessary condition for the economic transformation to a position where we now seem to believe blackness to be a sufficient condition for economic transformation," he said in a recent speech to black business people. "We allow any self-serving



Reuel Khoza speaks candidly about black empowerment

corporation to dangle a seemingly tasty morsel of corporate equity and to encourage us to fight among ourselves for the privilege of doing business with them, or compel us to enter into unwieldy consortia that are not coherent, cogent or stable. We let others palm off their tired, wasting assets to us."

In stark contrast to some of the most prominent black businessmen who cut their teeth in the liberation movements and have made quick fortunes by moving into business, Mr Khoza has spent his working life in the corporate sector. "I don't want to pretend I represent the so-called greater good," he says. "I gruffed for 22 years working for major corporations in junior management, and I am not a

millionaire yet."

After 11 years advising its middle and top management at Eskom, the state-owned electricity utility, he was a logical candidate to take over as chairman in March this year. Apart from two years as a psychology lecturer at the University of the North, the 47-year-old management consultant has spent most of his career in the marketing and personnel departments of white-owned companies. "Ten years ago it was quite an achievement for a black person to be a personnel officer," he recalls. "They wouldn't even call us managers."

Much of his work then involved trade unions, many of which are emerging as a significant force in the investment industry through their control of workers' pension funds. The possible contradiction between the unions' traditional role on the shop floor and their new role as investors is highlighted by their resistance to the government's tight monetary and fiscal targets. Mr Khoza is not deterred by the tensions. "I made it my business to visit the unions individually and what they seemed to object to is not an issue of substance, but the fact of not being consulted over economic policy," he says.

Commenting on a strike last month at South African Breweries by members of the Food and Allied Workers' Union, which indirectly owns a stake in the company, he argues the

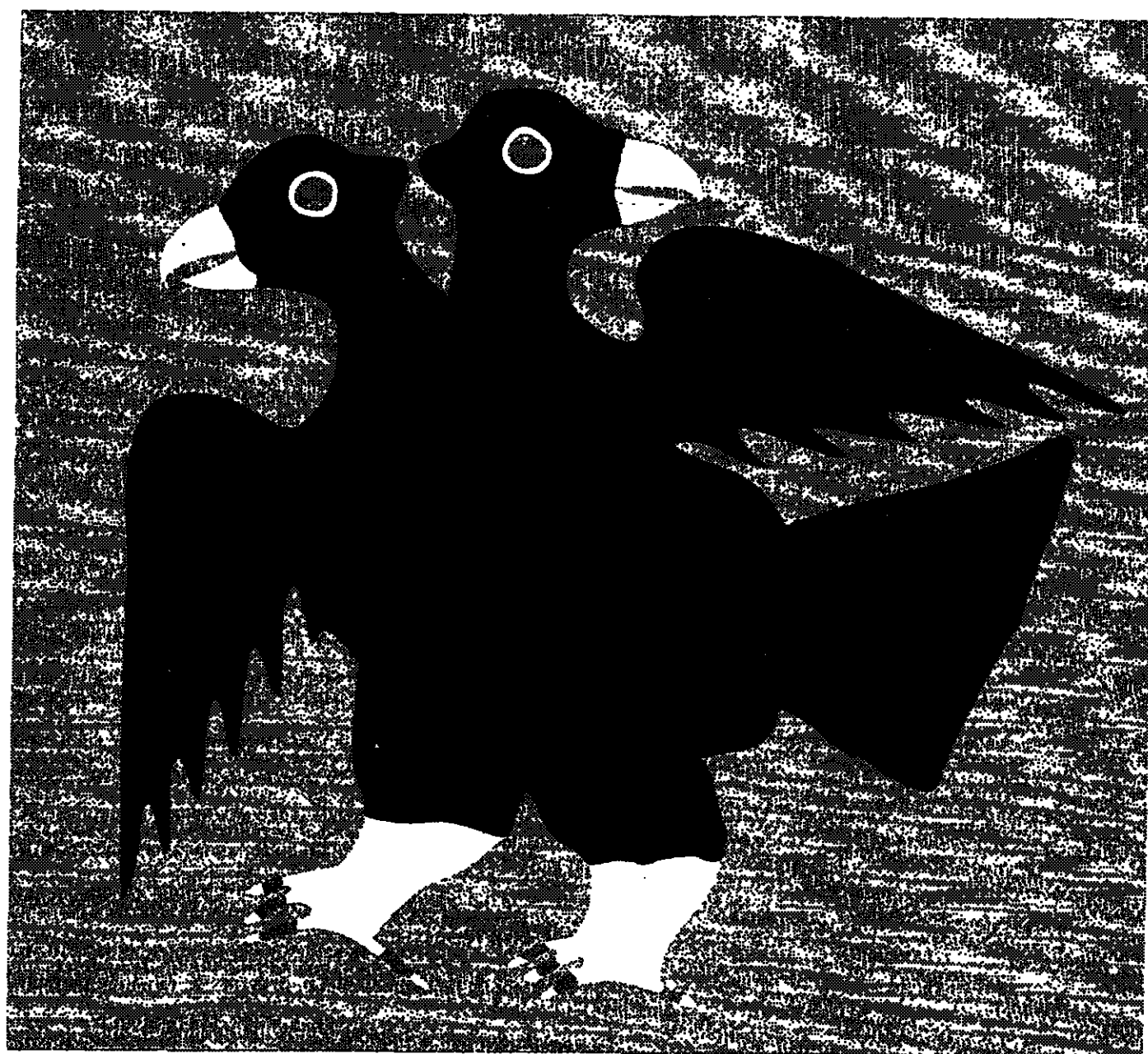
unions' pay claim should be assessed purely on its merits. "I see no reason why unions shouldn't be self-critical. You have tensions within the Roman Catholic church, but we all want to go to heaven."

A more salient issue for him is the material contribution investors make to the management of their assets, a factor which will influence the financial terms available to black businesses seeking credit from institutions. "If you can bring intellectual capital, you can access other peoples' money."

Within CNI's fledgling empire of nine investments, he cites Tolcon, a construction company, as an example. Tolcon was granted tenders to work on the Maputo corridor infrastructural development only after admitting black shareholders, he says. "We are not absentee investors. We manage the investments jointly and we open doors where they were slammed in the past."

The alternative in many instances has been for black companies to rely on pyramid structures and non-voting shares which enable them to control assets in which they own only a modicum of capital. Such arrangements, says Mr Khoza, have encouraged the proliferation of "fancy ownership and financing structures and courtesans who make the critical decisions behind the scenes".

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4 SOUTH AFRICA

PRIVATISATION • by Bernard Simon in Johannesburg

Sell-offs at a snail's pace

Pretoria's leadership on privatisations has turned out to be less than decisive

Thabo Mbeki, the deputy-president, raised high expectations in the business community in December 1996 by throwing his weight behind a determined privatisation initiative. Supporters of a smaller role for government in the economy were further cheered by last year's growth employment and redistribution (Gear) strategy which pledged "decisive leadership" for a programme of "asset restructuring".

However, Pretoria's leadership has turned out to be less than decisive, and the disposal of state assets has

so far proceeded at a snail's pace. The emphasis in many cases has shifted from outright privatisation to partial sales, and to outsourcing government operations to private contractors in the form of "public-private sector partnerships".

The most successful - albeit little noticed - privatisation has been the sale of several well-known radio stations formerly operated by the South African Broadcasting Corporation, with total proceeds of about R500m. The sales followed a transparent and competitive bidding process overseen by the Independent Broadcasting Authority, an autonomous body that regulates TV and radio. In spite of being racked by internal disputes, the IBA is now in the process of assessing bids for a national commercial TV net-

work to compete against the SABC.

The only other outright privatisation completed by early October 1997 was the R50m sale of Sun Air, a small airline, to various investors, including Retha-bila, a black empowerment group, and Comair, one of Sun Air's rivals. The government has also raised R5.3m from the sale of 30 per cent of Telkom, the national telephone company, to Telekom Malaysia and SBC, the US regional telecommunications group.

Other privatisation candidates include South African Airways, Safcol (forest management), PX (parcels delivery), Aventura (holiday resorts), Alexkor (a diamond mine in the northern Cape), and the Airports Company, which operates the country's main airports.

Numerous foreign investors have lined up for a stake in these businesses. But the process of selling them has proved to be more drawn out and hesitant than Mr Mbeki appeared to promise in 1996. The government now appears nervous of relinquishing control of some of the privatisation candidates. Outside shareholders are likely to be offered, at least initially, no more than 49 per cent of SAA or the Airports Co.

Much of the blame for the slow progress has been laid at the door of Stella Sigcau, the public enterprises minister, who is responsible for moving the process along. Ms Sigcau has lacked the political clout to take on some of her cabinet colleagues directly responsible for enterprises slated for privatisation. Her small office

has increasingly come to resemble the doomed reconstruction and development programme (RDP) portfolio under Jay Naidoo, who now holds the broadcasting portfolio.

In the absence of firm leadership from Ms Sigcau or Mr Mbeki, divisions within the ruling ANC have exacerbated the gridlock. Tensions over the sale of SAA surfaced earlier this year between Mac Maharaj, the transport minister and a proponent of privatisation, and Saki Macozoma, managing director of Transnet, the transport conglomerate whose subsidiaries include the airline and PX.

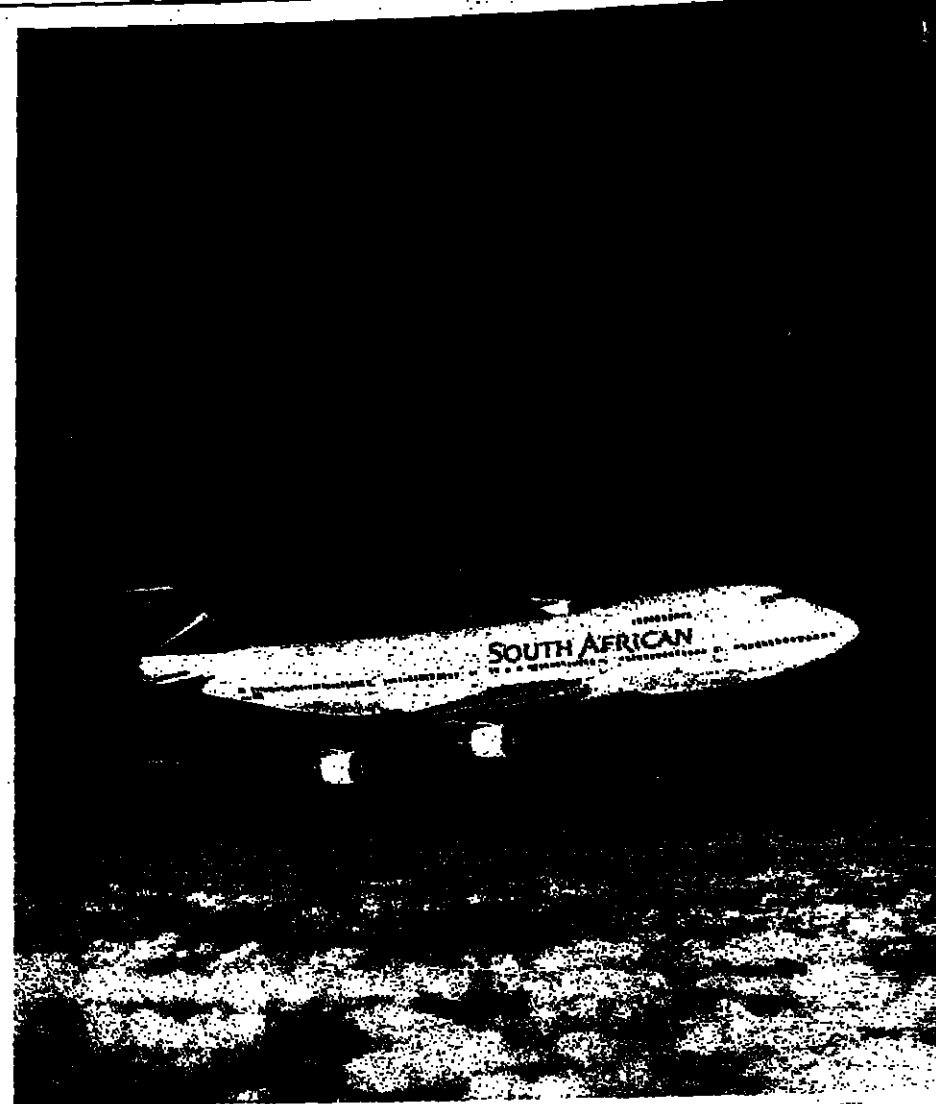
But other obstacles have also put the brakes on the sell-off. The government complicated the process early on by promising close consultations with the labour movement. The Confederation of South African Trade Unions (Cosatu) initially took an uncompromising stand against privatisation, accusing the government of "betrayal".

Cosatu has pushed for a bigger, not smaller, public sector to satisfy the country's huge social and economic needs.

Some unions have recently adopted a more nuanced approach as the realisation has grown that they risk being left on the sidelines as the sell-offs continue. They have given their blessing to plans for Alexkor's privatisation, under which outside investors would acquire no more than a 50 per cent stake, with the remaining shares split between a local community trust (30 per cent) and employees (20 per cent).

The unions are pressing for a similar deal in the Sefcol privatisation, which has been held up by, among other things, local communities' land claims against Sefcol-managed forests. With the brakes on privatisation, budget pressures have encouraged politicians of all parties to take a close look at outsourcing and contracting-out services to the private sector.

Private capital and know-



Profits of privatisation candidate South African Airways are being hit by intensifying competition

how is widely seen as a way of quickly expanding infrastructure, especially in rural areas.

Nelspruit, in the eastern province of Mpumalanga, was due in mid-October to launch a pioneering private-public partnership with a decision on a 30-year deal to operate water and sewage plants in the area.

Consortia headed by the UK's Bwator and France's Saur and Lyonnaise des Eaux were in the running. The winner will also take over metering, billing and revenue collection, but will be required to support black advancement by, for instance, using local contractors and workers. The central government has also invited bids from private contractors to build and operate five maximum-security prisons.

Outsourcing has so far

generated less controversy than privatisation. Nevertheless, questions have been raised whether some governments, especially at the provincial and local level, are able and/or willing to put in place a fair bidding process for contracts, and to exercise proper control over their implementation.

Sanke Msimb-Mahanyela, the housing minister, is embroiled in allegations that a company controlled by a friend benefited improperly from home-building contracts in Mpumalanga.

The delays and hesitation have proved costly. The financial condition of some privatisation candidates, notably SAA, PX and Safcol, has deteriorated markedly in the past two years. SAA, which has long enjoyed a near-monopoly on domestic and international routes, ran up a loss of R328m in the

year to March 31, partly as a result of intensifying competition.

Questions are now being raised whether the government should shelve the sale of poor performers until they are restructured and restored to health. On the other hand, managers of some privatisation candidates have pointed to the risk of continuing to lose opportunities to the private sector while their companies remain paralysed by uncertainty over their future.

On balance, chances are that the government will press ahead with a number of outright and partial sell-offs over the next year, including SAA and Safcol. But the process is likely to remain hesitant until Mr Mbeki decides the time is opportune to throw his wholehearted support behind it.

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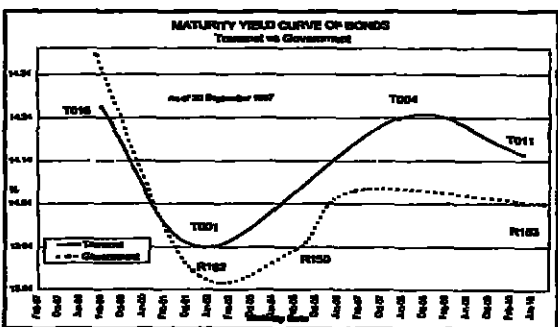
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Bond Code	Redemption Date	Coupon Rate	Reuters Codes	Issued R million
T016	15 Feb 1999	11.5%	ZAT016=	4125
T001	01 Apr 2002	12.5%	ZAT001=	2720
T004	01 Apr 2008	7.5%	ZAT004=	4697
T011	01 Apr 2010	16.5%	ZAT011=	8018

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Gold fades but financials shine

Most analysts predict a recovery in the traditional blue-chip companies

Brokers on the Johannesburg Stock Exchange are growing weary of predictions that a roaring bull market is just around the corner. The stock market is busier than ever before, and the excited mood on Wall Street helped push the local all-share index to record highs in August – but a vital ingredient is missing from this heady cocktail. Interest rates remain punitive.

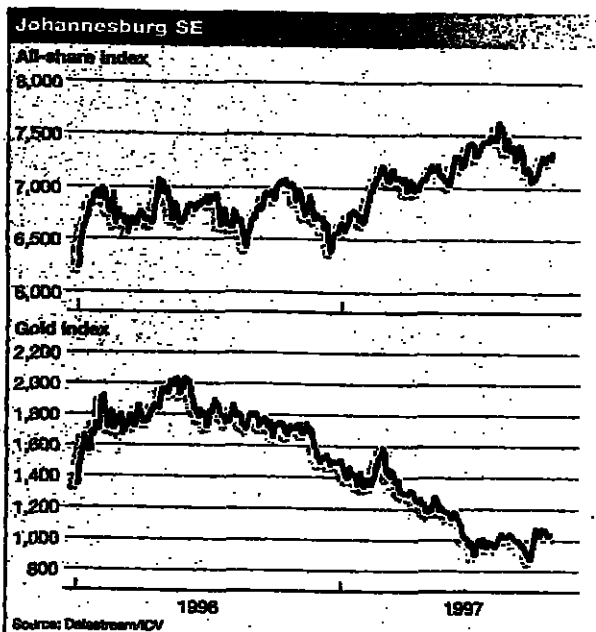
In an effort to curb credit growth and to defend the rand, the Reserve Bank has pitched real interest rates at levels that are likely to contain gross domestic product growth to less than 2 per cent this year. Although local companies are becoming more competitive, and foreign interest in their shares is rising, the overall performance of the bourse has fallen short of the highest expectations.

The strongest gains have been in sectors least dependent on a broad-based economic recovery. Consolidation in the banking sector and a strong performance from insurers has boosted the financial index by one third this year. Technology stocks, a variety of small companies, metals excluding gold, and chemicals have also ranked among the best performers.

A prime lending rate of 20.25 per cent has suppressed growth in industries which have not benefited from the surge in exports that has followed last year's collapse of the rand. But analysts are generally bullish on the long-term prospects for the sector, due largely to the liberalisation of the siege economy fostered during South Africa's isolation.

The industrial index gained 18.4 per cent in the first eight months of this year, and analysts predict earnings growth of 6-8 per cent next year. Smith Borkum Hare predict blue chips will again emerge as favourites among investors, after a year when the impact of lower tariffs has dented the profits of many manufacturing groups. The resulting squeeze in dividend yields has "undermined the appeal of many industrial holding companies (quasi-conglomerates) as they are presently structured", writes Jos Gerson, chief economist.

As the shake-out among local institutions gathers pace, black business groups have seized the opportunity to increase their stake in the economy. At September 30, so-called "black chips" made up 2.75 per cent of the total market capitalisation of the JSE. Although most finan-



ciers believe "the era of 'mega transfers' of white-owned assets to blacks is drawing to a close, the unbundling of South Africa's most unwieldy conglomerates is still at an early stage. The government remains committed to further, gradual relaxation of these controls, which will proceed in tandem with other macro-economic reforms. A schedule for the privatisation of a minority stake in South African Airways, the national carrier, is likely to be finalised early next year. Most institutions are confident that a one percentage point drop in the bank rate is imminent.

Neither Trevor Manuel, finance minister, nor Chris Stals, governor of the Reserve Bank, have encouraged this speculation. Johannesburg has been spared the kind of volatility that sent foreign investors running for cover last year, but the legacy of last year's corrective action is a bank rate of 17 per cent. "If we hadn't taken the decision to raise interest rates when we did, in the way that we did, I think the price for all would have been substantially higher," says Mr Manuel.

The Reserve Bank has been praised for defending the rand against currency speculators. "Foreigners are not dissatisfied with what is happening in South Africa, and the glass is half full," says Donna Nemer, vice-president of Citibank, South Africa's biggest foreign bank. Net purchases by foreigners topped R17.3bn in the first eight months of 1997, compared with R5.3bn during the same period in 1996. But inflows to the equity market continue to dwarf fixed investment, and there is a shift into bonds. "There is still scope for volatility. The currency is still very event-vulnerable."

The activity has boosted turnover in the secondary market from R13.7bn in the first quarter of 1997 to R30bn

in the first two months of the third quarter. Johannesburg is losing its reputation as a notoriously illiquid market, and both the value and volume of shares traded in the secondary market have increased steadily this year. The clear exception is gold stocks, which have been hit by the slump in bullion prices and persistent problems of productivity at alluvial mines. The All Gold index has slumped by 36 per cent this year, as weakness in the bullion market wiped out its appeal as a rand hedge.

However, the problems in the sector are endemic and will not be repaired simply by a rise in bullion prices from their current nadir of around \$320. According to the Reserve Bank, the monthly average price of gold-mining shares declined by 44.5 per cent between May 1996 and July 1997, to reach its lowest level since March 1993.

Most analysts predict the year ahead will bring a recovery in the traditional blue-chip companies. It is one of the anomalies of the market that the market capitalisation of diversified holding companies has usually included a discount to net asset value, while their underlying operations have usually traded at a premium relative to smaller stand-alone companies.

The gradual easing of exchange controls has prompted many of South Africa's biggest institutions to explore methods of increasing their international exposure. Analysts are bullish about the implications. As capital moves offshore, compensation will take the form of higher liquidity and an improved profile for Johannesburg. Mr Gerson points out that South African equities offer the largest exposure to mining of any emerging markets, the third largest to finance, and the fifth largest to manufacturing.

OUTWARD INVESTMENT • by Mark Ashurst in Johannesburg

Blue chips spread their wings

Local companies are being forced to look abroad as a result of rising competition

The recent turmoil in the currency markets of south-east Asia has given Trevor Manuel, the South African finance minister, a compelling retort to critics urging a faster relaxation of exchange controls. "We understand the frustration," he says. "But I think we have an ability to make a contribution to transformation at the moment which the finance minister in Thailand does not."

Restrictions on capital outflows, combined with a prudent defence of the rand by the Reserve Bank, have protected the South African currency this year from the turmoil which – at its worst – wiped 28 per cent off the value of the rand against the dollar in 1996. Encouraged by this stability, Mr Manuel in July eased restrictions on offshore investment by individuals.

With the Reserve Bank braced for a dramatic outflow of about R5bn, about 20 per cent of South Africa's foreign exchange reserves, Mr Manuel announced a ceiling of R200,000 on currency movements by individuals. A month later, a mere R144m had left the country –

well below most estimates – and officials at the department of finance were congratulating themselves on a well managed anticlimax. For the 100,000 whites whom analysts estimated could afford to move such capital offshore, the attractiveness of foreign investments appears limited – at least for the time being. "The freedom to diversify," says Dorian Wharton-Hood, vice-chairman of Liberty Life, "makes the chances of getting an investment wrong a thousand times more likely."

In contrast, South Africa's blue-chip companies can no longer afford the luxury of staying at home. The demise of the siege economy fostered during isolation, rising competition in the local markets, and the dismantling of protective tariffs at home have forced the biggest local companies to look abroad.

The trend is evident throughout most sectors of the economy, from banking to brewing. But the most spectacular transformation has been at Gencor, formerly the country's second largest mining group, which in July this year demerged its precious metals and moved its base metals interests to Billiton, a new FTSE 100 company listed in London.

The move raised \$1bn in new capital, confirming Gencor's transformation from a sprawling South African

conglomerate to an international mining group. Much of the proceeds will come back to southern Africa, where Billiton is poised to build a new aluminium smelter in the Mozambican harbour capital of Maputo and possibly a zinc smelter in the Eastern Cape.

In the financial sector, local institutions have scrambled to acquire exposure to foreign markets via the system of asset swaps introduced in 1995. Although current regulations limit the proportion of assets a local institution can hold offshore to 10 per cent, most have found it difficult to find foreign institutions willing to accept South African assets at market value.

The stumbling block is that asset swaps are highly inflexible, and the foreign party must undertake not to abandon its South African holding. Of the R70bn which institutions are legally entitled to swap, the total value of asset swaps finalised is about R20bn. "Asset swaps are not natural in as far as you are asking both parties to enter into some kind of limitation," says Mike Levett, chairman of Old Mutual, the country's largest equity investor.

The most innovative expansion has come from local manufacturing industries seeking new markets elsewhere in Africa to provide a fillip for their fledg-

ling export businesses.

Helped by the weaker rand, sharp growth in non-mining exports this year has further inflated the trade deficit between South Africa and its principal African trading partners. Last year, South African exports to Kenya were worth R940m, compared with imports of R111m. In Tanzania, the trade gap was R611m on imports worth R637m – an increase of 340 per cent on 1994.

This trend has been compounded by Pretoria's failure – after three years of talks – to win significant concessions in trade negotiations with Europe. Although South Africa last month ratified admission to the Lomé convention, it has been excluded from preferential trading terms with the European Union.

Closer to home, brisk trade and creeping privatisation across much of the region have enabled many local companies to acquire assets elsewhere in Africa. According to Christopher Hartland-Peel, African equities analyst at Standard Bank in London, "South Africans are gradually displacing European investors in Central and East Africa."

South African Breweries, the world's fourth largest brewer, has been in the vanguard of this process, with OK Bazaars, the supermarket chain, Profarm, the furni-

ture retailer, and Spoornet, the state-owned rail group, close on its heels. Local mining houses have been the most zealous pursuers of mining rights across the continent, and are the least deterred by the huge losses caused by the scandal of Bre-X Minerals, the Canadian company whose Sudang gold deposit in Indonesia was a fraud.

But the greatest impetus for local companies to spread their wings has come from consolidation in global industries such as car manufacturing and oil and gas distribution.

As international parents have bought up the South African subsidiaries left behind during the sanctions era, they have set their sights well beyond the local market. Both Nissan and Toyota have invested in longer production lines to enhance economies of scale, and established distribution channels across the sub-Saharan region.

A similar logic lies behind the 30 per cent stake in Engen, South Africa's biggest oil retailer, acquired last year by Petronas, the Malaysian oil and gas company. The company has a vehicle for further expansion in Africa and recently invested R100m in an oil refinery at Dar es Salaam, which includes an option to bid for a network of Tanzanian fuel stations.



Denel was established as a private company on 1 April, 1992 in terms of the Companies act. The state is the sole shareholder. Denel's diverse industrial base, advanced technological skills and an appropriate infrastructure enables it to provide clients with complete system solutions.

Denel is an autonomous group, managed in accordance with sound business principles.

On 31 March 1997, shareholders funds reached R3 149 million rand, ranking it as one of South Africa's larger industrial groups.

Structure and Capabilities

The Denel Group commands a wide spectrum of management, research and development, engineering and manufacturing abilities, and supports its products through their entire life cycle. To date, Denel has successfully concluded more than 35 alliances for development, manufacturing, marketing and product support. Denel's global activities have earned the Company the position of being one of South Africa's innovative industrial groups, playing an important role in international trade and contributing to the national economy through its foreign exchange transactions and global knowledge.

Denel has continued to build on its reputation as a reliable supplier of high technology systems, products and services characterised by value for money. New business relationships were established, especially in markets opened up as a result of South Africa's new political dispensation. Through its endeavours aimed at expanding the Company's market base, Denel is actively promoting growth and development in South Africa thereby supporting the Government's Growth, Employment and Redistribution Strategy.

Markets and Products

During 1996/97, Denel was actively involved with marketing its products in more than 70 countries while contracts were concluded in more than 50 countries. Products to the value of R 613 million (1995/96: R 1015 million) were exported, including commercial products totalling R 201 million (R 1995/96: R 185 million).

Denel successfully exhibited its products at a number of major international exhibitions in South America, Europe, the Middle East and in the Pacific Rim. Major systems such as the Rooivalk Helicopter and G6 self-propelled howitzer continued to draw attention from many potential international buyers. Denel's non-military products, especially in the field of civil aviation and mining, were also well received at international exhibitions.

New business focus areas are being continuously investigated to ensure real growth in Denel's business portfolio.

Technology

The retention and ongoing upgrading of Denel's key technologies through co-ordinated technology management and development is of the most utmost importance to ensure the continued competitiveness and, in certain markets dominance of Denel's products. During 1996/97 R 81 million was invested in upgrading Denel's technology base and developing new and improved products.

Review of 1996/97

South Africa's return to the global arena as well as the positive economic developments of the past year have impacted positively on Denel's business prospects, as a result of the politically sensitive nature of Denel's products should never be underestimated.

A number of essential attributes that determine success in selling armaments to foreign customers should always be kept in mind. They are:

- Rapid response times for standard items;
- A willingness to customise items to suit the needs of specific clients;
- Absolute dependability to meet deadlines;
- Reliability to execute repeat orders; and
- Availability for, and quick response to, service calls.

The past year was one of Denel's most difficult years. Trading conditions, both locally and abroad, were competitive and difficult. Foreign trade in armaments is significantly more sensitive to government decisions and political influences than the trade in non-military products and services. Denel fully understands and supports the necessity of regulating the trade in armaments. Certain political decisions were, however taken during the last year that have resulted in the cancellation of foreign contracts and negotiations that were in advanced stages for new contracts with a high probability of success, were either cancelled or postponed by a number of clients.

In spite of these temporary setbacks, Denel has succeeded in replacing some of the losses, albeit with business at lower profit margins. Taking the extraordinary circumstances and challenges of the past year into account, Denel has still made a meaningful contribution to the economy of South Africa. Net profit after taxation, attributable to ordinary shareholders, amounted to R 82 million.

A process of restructuring and transformation was started in order to increase competitiveness, promote constructive participation and establish a culture of shared values and unity in diversity.

Future prospects

Denel's performance for the last financial year showed a marked decline in contrast to past years. This trend will continue into 1997/98, but a definite upturn is on the cards for 1998/99. Expectations for a better performance in 1998/99 are based on prospects that the finalisation of a number of large, long-term contracts is imminent with phased deliveries commencing in 1998/99.

Uncertainties that have plagued the business environment in South Africa for many years are gradually lessening, contributing to more positive sentiment towards the South African economy. Growing evidence that the government is serious about the implementation of the GEAR strategy will positively influence foreign investors and improve the prospects for higher growth in coming years. Prospects are positive for continued global economic expansion that will stimulate the South African export market. Denel's primary challenge in the years ahead will be to utilise optimally the prevailing positive economic conditions, both locally and abroad, and to enlarge its market share.

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6 SOUTH AFRICA

POLITICS • by Roger Matthews in Johannesburg

Dream may become a nightmare

Not one of the opposition parties has made enough progress to challenge the ANC

South Africa's opposition politicians have a dream most nights.

They dream the African National Congress suffers a deep ideological trauma. They see the organisation splinter, with one faction accepting that the nation can only be saved from long-term decline if it fully embraces the disciplines of the global economy. These ANC pragmatists break free from the grip of their communist and trade union allies. The consequence is that Thabo Mbeki, the deputy president, will be poised to become southern Africa's answer to Tony Blair, if he can gather some allies, and Sam Shilowa, the general secretary of the Congress of South African Trade Unions, marches off at the head of his troops, red flags flying, to whistle emptily in some distant veld.

As dreams go, it might not seem that fantastic. The ANC is made up of as many strands of opinion as South

Africa has provinces and languages. The alliance is loosely and primarily bound by the common objective of reversing the damage inflicted by apartheid over the past 50 years, and racism over three centuries.

The differences over how this should be achieved are huge, and should be exploitable. And when the ANC does fracture, according to the opposition parties, effective government will only be achieved by coalitions, through which the junior partners expect to extract important concessions. The immediate aim must therefore be to limit the ANC to less than 50 per cent of the vote.

But the opposition also suffers nightmares. The most common is that the ANC continues to show the same durability it has demonstrated since 1912, holds together, and, most frightening of all, increases its share of the vote by 3 per cent in the April 1999 general election. This would deliver the 65 per cent parliamentary majority required for the ANC to amend the constitution without the support of any other party. Such thoughts, with their wider and unhappy African associ-

ations, tend to keep politicians from sleeping at night. The temptation for opposition parties to indulge in dreams, or suffer nightmares, is understandable. None has made much progress since the last election in 1994, and some may even have lost ground. And this despite clear evidence the ANC has shed members, is weaker structurally, and is being forced to dismiss a quarter of its staff and sell its head office because of financial problems. Should the ANC's problems translate into fewer votes at the next elections, which seems probable, there is as yet no indication that former supporters will transfer their allegiances. More likely they will stay at home.

Opposition parties do not know which way to turn, but inward seems to be the most likely direction. The National Party, by far the largest with 20 per cent of the vote, last year set off to discover a new future. Roelf Meyer, then secretary-general and chief navigator, concluded that without a black leader, and a restructuring of South Africa politics, no opposition party would stand any chance of unseating the ANC. He also

believed the process might include disbanding the National party as part of a wider realignment.

It was not a proposal which FW de Klerk, the party leader, felt able to recommend to the membership. So Mr Meyer left the party. Mr de Klerk followed a few months later in what he presented as an attempt to free the organisation from its apartheid past. Sadly for Mr de Klerk such a liberation is not within his gift, nor probably within that of his successor, the youthful Marthinus van Schalkwyk. The new leader has yet to reveal a distinctive view of the party's future, and sceptics doubt that he ever will. The reason for the scepticism is that even within the ranks of the National party it is admitted that Hennis Kriel, the leader of the National Party in the western Cape, could have taken the leadership, had he so wished.

Mr Kriel's desire to remain leader of his home province, rather than head the party in parliament, speaks volumes. It suggests that he and the core of the National party would rather consolidate their base in the Western Province, where they

control the provincial assembly, than risk losing traditional support by seeking to widen the party's appeal. The Democratic Party, under Tony Leon, underwent a similar exercise at the last election.

In a bid to win more black votes it frightened off some of its traditional liberal white support, and suffered accordingly. Mr Leon will not make the same mistake in 1999.

So far, so relaxing for the ANC. Unless, of course, the United Democratic Movement turns out to be a party of substance. It was formed in September to the cheers of several thousand delegates and a three-hour musical introduction which might have seemed over the top at a US party convention.

Even the press photographers appeared to be written in to the choreography as Bantu Holomisa, ex-ANC, and Mr Meyer, ex-National Party, jointly took the podium to the strains of "An impossible dream".

Whether they amount to anything more than the sum of dissidents who fell out with their bosses is too early to assess. The mercurial Mr Holomisa, with his appeal to

the more radical among black youth, coupled with the rather wooden Mr Meyer, who has never enjoyed a large personal following to supplement his undoubted organisational skills, may just be an unlikely enough combination to succeed. Of course they will be accused of not having any detailed policies, but at this stage it may be enough for them to keep repeating the potent slogans of "jobs for the unemployed" and "capital punishment for killers".

And, of course, they will have to find a sufficient flow of funds for that message to be broadcast widely and often. Even then, the UDM would do well to gather more than a few per cent of the vote in 18 months' time.

While it is dangerous for western experience to be employed in making African political judgments, one that probably stands the transition is that oppositions do not win elections, governments lose them. The ANC will do its unwitting bit towards encouraging the opposition, but as yet the opposition is not ready to reap the reward, and may not be for an extended period.



Trying to shake off the apartheid past: new National Party leader Marthinus van Schalkwyk and his wife Suzette. Photograph: AP Photo

FOREIGN RELATIONS • by Michael Holman

Reborn Africa reaches out

Ideological battles between the old left and the pragmatists persist in the ANC

"The African Renaissance is upon us," declared Thabo Mbeki, South Africa's deputy-president, in an eloquent speech last April setting out his aspirations for his country and the continent.

A new political order is starting to shape Africa, he told the US Corporate Council on Africa, characterised by shared democratic values, a commitment to economic reform, and a determination to restore the pride and self-confidence of a continent demoralised by traumas ranging from the slave trade to post-colonial dictatorships, the Cold War and apartheid.

The renaissance under way, declared Mr Mbeki, means multi-party governments, a crackdown on corruption, the emancipation of African women and reversing the continent's brain drain and the flight of African capital.

It was a speech which, together with his "I am an African" address marking the endorsement of South Africa's new constitution, is likely to serve as a guide to Pretoria's foreign policy and the credo for the presidency of the man almost certain to succeed Nelson Mandela.

The concept of Africa's rebirth, however, appears in one important respect to mean something very different to the man who coined it, and to an influential faction in the party expected to implement it.

As Mr Mbeki sees it, a vital ally in the African transformation is the foreign investor, drawn by the increasingly attractive business environment created by pressing ahead with economic reforms.

"Africa has and is readying itself for growth and development, fuelled by her own efforts and the profitable and safe injection of international private capital," Mr Mbeki told US investors in his renaissance speech.

But for the ANC's department of political education and training, foreign capital is seen as not an ally but an adversary: "The success of the renaissance depends on the extent to which it challenges globalisation."

The document goes on to present a view of a world in which old ideological battles are still being fought. "Progressive social forces" are ranged against "capitalist global forces", and South Africans are alerted to the dangers of "imperialism" and "neo-colonialism", and urged to resist the "super-power scramble for Africa".

And there is a new foe to confront. "At the core of the vision for an African renaissance is a sustained and vigilant challenge against the strategic orientation of globalisation," says the document, prepared for the ANC congress in December.

Mr Mbeki's desire to encourage foreign investment would seem incompatible with this view, seen as a reflection of the tension within the party between what might be called the old left and the pragmatists.

He will have the opportunity to try and reconcile the two conflicting views at the congress.

Two of the developments Mr Mbeki batted as evidence of Africa's renaissance may be turning sour.

The peace pact in Angola, a country he described as "a new star of hope", now seems close to collapse following the failure of Jonas Savimbi, the leader of the country's Unita movement, to abide by the terms of the 1994 settlement.

His portrayal of Zaire - since renamed Congo - as "democratic, peaceful, pro-

perous, a defender of human rights, an exemplar of what the new Africa should be" may be at best premature.

For all the protestations to the contrary, South African attempts to broker the peace process in Zaire had little discernible impact on the outcome, and there is little evidence that Pretoria subsequently has much influence on events as the new government of Laurent Kabila struggles to cope with its formidable legacy.

But it is Nigeria where Pretoria's foreign policy limitations have been most exposed.

It was President Nelson Mandela who led the outraged reaction to the military regime's execution of Ken Saro-Wiwa and eight other activists on the opening day of the 1995 Commonwealth summit in Auckland.

Mr Mandela threatened economic sanctions should General Sani Abacha fail to return Nigeria to democracy. Instead, two years later, with Commonwealth leaders preparing for this month's summit in Edinburgh, Pretoria appears to have backed away from confrontation, and seems likely to settle for Nigeria's continued suspension from the organisation.

This indifferent track record has not deterred Mr Mandela from pursuing mediation efforts in Sudan's civil war, and in East Timor, with little to show for it in both cases.

Commentators blame Pretoria's limited expertise and an unrealistic faith in President Mandela's personal influence. And in the African arena, its capacity is limited by the fact that its army is neither trained nor adequately equipped for a regional peace-making role.

"If South Africa wants the rest of Africa to take heed of its message on democratisation, it has to do something about building a credible military force," says Moeletsi Mbeki, a current affairs analyst and Johannesburg businessman.

This may change. After initial reluctance, parliament has supported defence department proposals to buy four corvettes, four submarines as well as other equipment seen as essential if Pretoria's diplomacy is to have range as well as muscle.

Where Pretoria has been more successful, however, is developing South Africa's "south-south" links, seeking closer ties with leading countries in the southern hemisphere and making up a group which could lobby in world trade and security arrangements.

Relations with Malaysia in particular have developed rapidly, thanks in part to cordial personal relations between Mr Mandela and prime minister Mahathir helping to catapult the country into South Africa's fourth largest foreign investor.

Barely a year ago, Malaysia accounted for less than 1 per cent of assets owned by foreign companies with direct investment in South Africa. Today it holds 5 per cent, and total overall foreign direct investment has reached US\$1bn. Malaysia is also one of the contenders for a strike at South African Airways.

Pretoria continues to maintain, however, close links with Britain and the US, despite strains with the latter over the proposed sale of tank firing systems to Syria, and the maintenance of friendly relations with Cuba and Libya.

Consolidating ties with mainland China, expanding links with Asia and South America, and maintaining cordial relations with Europe keep Pretoria on track for the position that would ensure that its voice is heard at the highest level - representing Africa as a permanent member of an expanded UN security council.



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ALUMINIUM

The global march of market economics, with its increasing wealth and consumption, is good news for the most upwardly mobile of metals, reports Kenneth Gooding

A 'fabulous time' to be in the business

Aluminium is often described as a metal for the middle classes - which is why producers are approaching the millennium with such confidence. "It is hard to imagine a better time to be in the aluminium business," says Jerry Sheehan, chairman of Reynolds Metals of the US, the world's fourth largest producer. "We are living in a time of unprecedented opportunities. As the world's economies accelerate and free enterprise takes over in so many nations, a global middle class will begin to develop. Over the next 15 to 20 years, as this economic expansion occurs, it is going to be a fabulous time to be in the aluminium business."

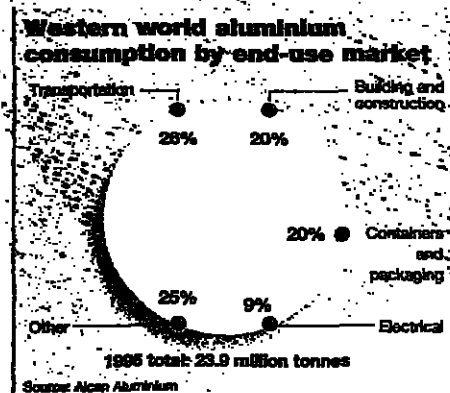
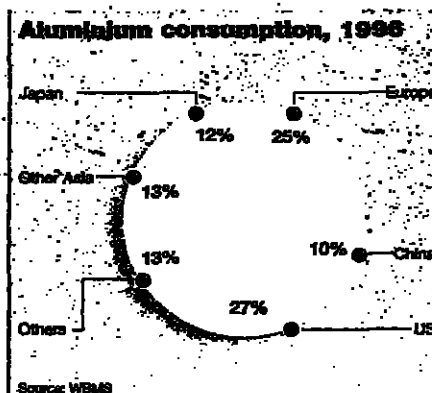
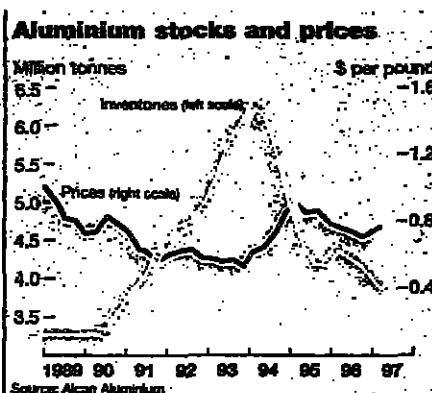
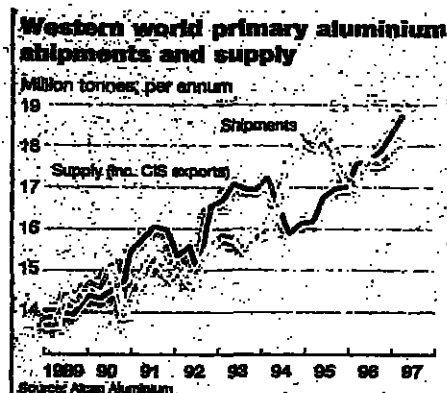
As a relatively young metal - aluminium emerged for the first time as a pure metal only in 1825 - aluminium has had to fight hard to gain ground against more traditional materials. During the last 20 years it has experienced growth everywhere as aluminium's characteristics - light weight, strength, corrosion resistance, conductivity, durability, long life and ease of fabrication - won admirers. And, as Mr Sheehan insists: "No other material recycles as well as aluminium. None."

The biggest growth has been in two end uses: transportation and beverage cans. During the 1980s, aluminium beverage cans conquered the US fizzy drinks and beer markets. In the 1990s, they began to take on the rest of the world. Now, as the industry heads into the next millennium, it believes the biggest growth will almost certainly come from the automotive market.

Aluminium's successes are the result of the substantial investments in research, product development and



One of the world's biggest bulk transporters was designed and built by Interconsult of Sweden, part of the Svedala group, for Ramström Bulk of Kalmar. To optimise volume and payload, aluminium was used for tanks instead of steel. The vehicle works round the clock transporting 37 tonnes of sawdust for each journey from a pulper factory to a nearby power station.



facilities made by producers. To win over the beverage can market, aluminium producers invested heavily in rolling capacity to produce the required quality. In the automotive market, the industry has focused on developing the alloys and fabrication technologies for an expanding number of applications.

Yet, in spite of virtually uninterrupted, if steady, increases in demand for the metal, the industry has failed to reap financial rewards.

Jacques Bougie, president of Alcan of Canada, the world's second-biggest producer, says his group has made returns exceeding its cost of capital - the weighted average cost of

debt and equity after tax - in only two of the past 14 years. The aluminium industry as a whole achieved this only once.

This is about to change, for several reasons.

- Firstly, the worldwide movement towards market economies that followed the collapse of the Soviet Union, prompting privatisations in its former satellite countries and also in China, is bringing great benefits to the aluminium industry. Completed or mooted privatisations in the industry add up to nearly 5m tonnes of annual primary aluminium production capacity, or close to 20 per cent of the western world total. Among the big state producers, only Venezuela has still to complete the auction of its assets to

the private sector and this is scheduled for next year.

"It is inconceivable that this retreat of the state will not have effects on the industry's long-term behaviour," says David Humphreys, chief economist at Rio Tinto, the world's biggest mining company. "State involvement has for years been blamed for an unhelpful reluctance to close uneconomic capacity or to close non-viable projects for reasons of prestige or job preservation."

Government-owned commodity businesses also tend to use that commodity to generate foreign exchange, no matter what the market conditions might dictate.

- Secondly, the big aluminium producers have gone through a period of restruct-

uring. "Companies are focusing on their core businesses where they used to be vertically integrated," says Mr Humphreys. "Vertical integration sometimes disguised their high cost operations. All companies are looking closely to identify those areas where they make a proper return - and are acting ruthlessly in some cases."

For example, Mr Bougie points out that, in the past three years, Alcan has sold 50 downstream businesses with combined annual sales of \$2.6bn. He says that these disposals are, ultimately, for the good of the industry because the assets have either been sold to niche producers, specialising in specific geographic or

product markets, or have been acquired by global companies looking to extend geographic or product coverage.

- Fourthly, difficulties caused by the collapse of the Soviet Union, a one-off event that threatened to decimate the western aluminium industry, are now over.

Aluminium, oil and gas have been the main foreign exchange earners for the Commonwealth of Independent States since the break-up. Russia's aluminium exports jumped from 500,000 tonnes to 2m tonnes a year. However, according to Mr Bougie: "Russian exports are no longer a nuisance, they are now an essential part of western supply." Any interruption to Russian exports would cause aluminium prices to rocket.

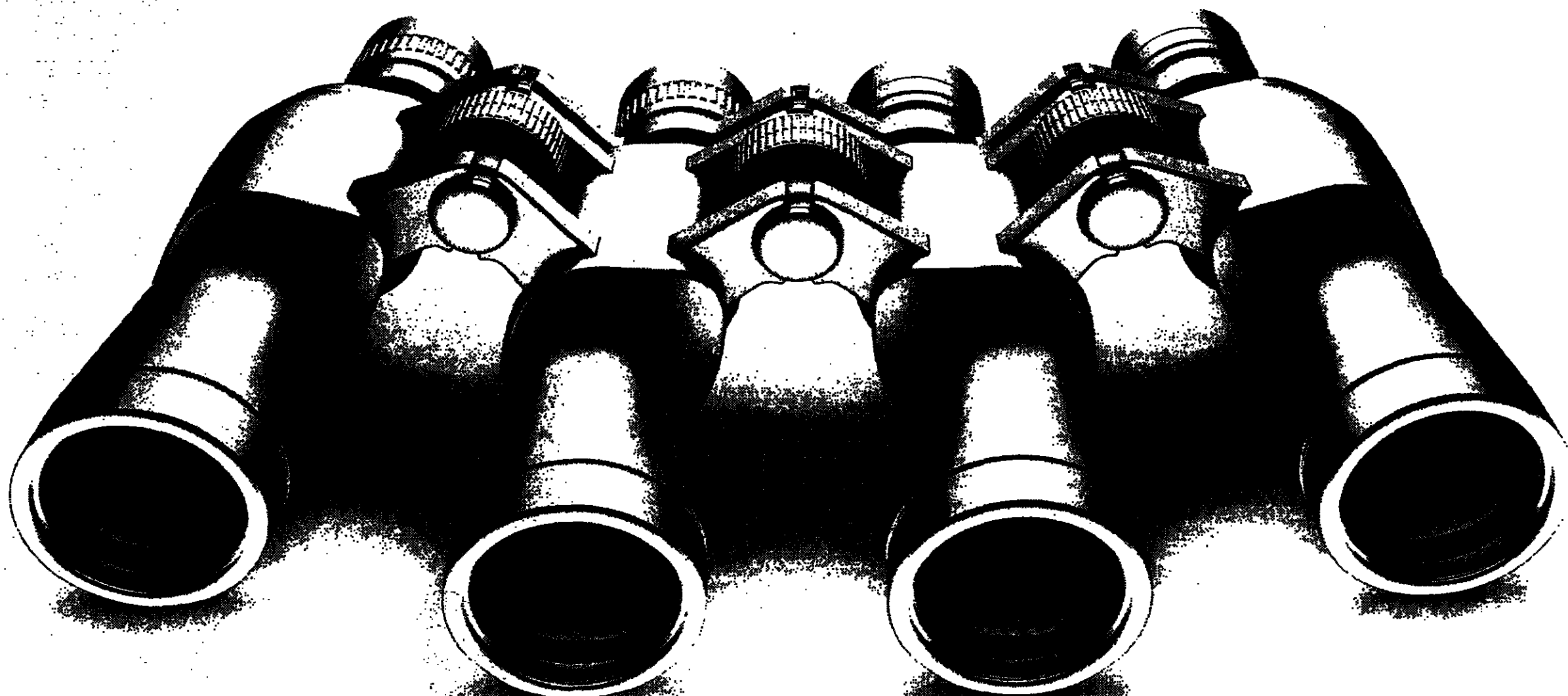
The liberalisation of the energy market will lead to substantial relief.

Continued on Page 2

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2 ALUMINIUM Supply

IPAI • by Gary Mead

Keeper of the industry's inner secrets

The inclusion of Chinese data dealt a blow to the IPAI's reputation

The International Primary Aluminium Institute (IPAI) is the keeper of the aluminium industry's inner secrets and preserver of its statistical data.

To quote the IPAI's guide to its statistical system, its methodology is designed to provide its users with hard and precisely defined historical data on specific aspects of the aluminium and alumina industry.

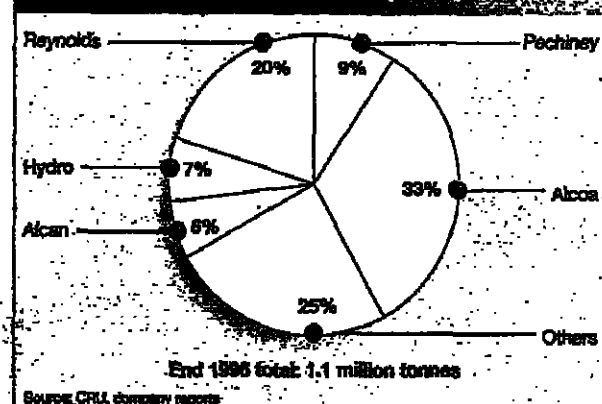
In March this year that reassuring phrase "hard and precisely defined" was strenuously called into question by Angus MacMillan, the highly-regarded metals ana-

lyst with Biliton Metals. He wrote an open letter to the IPAI, registering "displeasure" at the Institute's decision to persist with the recently adopted practice of including production figures from China and Tajikistan.

Mr MacMillan claimed that he spoke for a number of analysts and other interested parties when he said, in his letter: "When you instituted this practice without prior notice in February (reporting the January figures) you caused a furore in the market, and were warned that inclusion of data from these countries would result in confusion."

A similar hiccup occurred in 1994, when the unannounced inclusion of Russian production figures also threw analysts into some confusion, though because the move to include Russia

Idled aluminium smelter capacity



Source: CRU, company reports

had been industry gossip for some time, there was less turbulence when it actually happened.

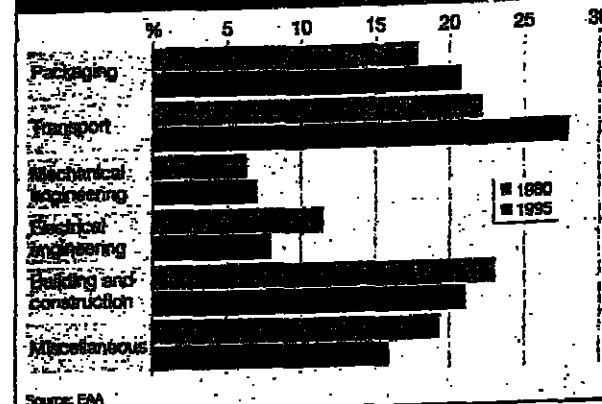
What precisely was Mr MacMillan's complaint on this occasion? "People like me depend for our living upon these figures," he says. "In the case of Tajikistan it didn't much matter - there's only one small smelter there and we know roughly how much it produces. But with China the problem is that there are many small smelters, and the majority of them don't even report to the CNIC (China National Nonferrous Metals Corporation) or the SSB (State Statistics Board)."

Mr MacMillan got his way

fairly quickly - the IPAI is no longer including figures from China in its regular set of data.

Robert Chase, who after a career in the Foreign and Commonwealth Office in August this year took up the post as IPAI secretary general, believes that while the inclusion of data from China may have been unsuccessful, it was not a disaster. "We are hopeful that eventually we will get China back on board, but we will not rush at it. We have got to make sure that it's done satisfactorily next time. We

Aluminium use in US, Japan and Europe



Source: EIA

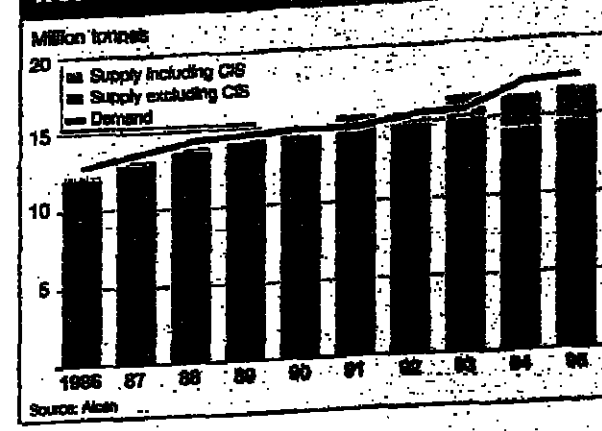
have no date in mind when China's figures will be included again. We have got to get a realistic view of what they can provide and look and see if that is sufficient to meet our requirements," says Mr Chase.

The IPAI's membership accounts for some 70 per cent of the world's primary aluminium production. The inclusion of China - momentarily - brought that up to around 95 per cent, an achievement which, had it worked, would have been a real credit to the IPAI.

But while it does much more than simply compile statistics - it also looks after the internal needs of the industry in terms of health

and safety issues, environmental concerns, and currently feels it needs to more actively promote aluminium - it is the IPAI's highly regarded data that fly the Institute's flag. The gathering and compilation of the data is surrounded with an unusual degree of secrecy. The system of data collection and delivery is administered by the IPAI Confidential Statistical Officer (CSO), who is bound by very strict rules. According to the IPAI "at no time can he enter into any discussion with individual members or official correspondents, with the Statistics Committee or the Board of Directors, or indeed with any member of the public

Western world demand



Source: Alcan

concerning the verification of aggregated IPAI data". According to Mr Chase, the CSO "exists in a state of virtually permanent purdah".

Even aggrieved analysts such as Mr MacMillan understand the IPAI's sense of urgency about including China's data. "I sympathise with them, they're caught between the devil and the deep blue sea over this. They need to be diplomatic and build long-term relationships of trust with national authorities and their intentions were of the best, but it's a highly complicated business. They can only solve this problem with difficulty and over time," says Mr MacMillan.

As for the future, Mr Chase says that the IPAI will, in the longer term, be concerned to ensure that when China re-enters the frame, it will be on a more solid basis.

"We recognise that the strength of our system is that we get confidential figures from producers and that because of the confidentiality of the information we are in a unique position. We shall keep up our programme of contacts with the Chinese as, although the Chinese figures did cause this problem, it's absolutely clear that we have to try to include them somehow. This information is wanted and needed."

INDIA • by Kunal Bose

An important global role

The objective is to meet domestic demand then target Asia for exports

India, which is richly endowed with bauxite reserves, is set to play an increasingly important role in the global aluminium industry. Much to everyone's surprise, the country's domestic producers - which until a few years ago enjoyed a high level of tariff protection - have adjusted well to the low import duty regime. And this has given them the confidence to draw up plans to expand their smelters with associated upstream and downstream activities.

Since India began liberalising trade six years ago, aluminium was chosen as the first important industry to be exposed to global competition. According to Mr A.S.K. Agarwala, president of Hindalco Industries, the country's second-largest aluminium group, the biggest incentive for capacity expansion is the expected 10-12 per cent growth in annual domestic demand for the metal in the next five years.

"By 2000, India's requirement of primary aluminium will be about 1m tonnes, compared with the present capacity of 670,000 tonnes," said Mr Agarwala.

Nalco, India's biggest aluminium group which is 87.15 per cent owned by the fed-

eral government, and Hindalco, are counted among the world's low-cost producers of the metal. Analysts say that to test international waters, these groups are exporting the metal, while India continues to import aluminium.

India's long-term objective is not only to meet the domestic demand but also to sell the metal in Asia, which is to become the world's biggest aluminium consuming region. Industry officials see the possibility of groups in India and the Gulf states forming alliances to mine bauxite and produce alumina (aluminium oxide) in India and do the smelting in the Gulf region where the cost of power is low.

"Such alliances will be highly cost-effective producers of the metal and their principal market will be Asia," said a Nalco official. India's bauxite reserves of more than 2.65bn tonnes - the fourth-largest in the world after China, Australia and Brazil - have alumina contents ranging from 40 per cent to more than 50 per cent. Much of the reserves is of a variety which allows refining at a low temperature and low pressure and therefore, at a low cost.

With low extraction costs adding to the attractions, Hydro Aluminium of Norway has teamed up with Indian Aluminium and Tata Industries to mine bauxite at Baphimali, where reserves

total nearly 200m tonnes. They are building a 1m tonne capacity alumina refinery. The entire production of alumina will be exported.

Another wholly export-oriented alumina project, being executed by Larsen & Toubro, the Indian engineering and construction group, along with Alcoa of the US, will be sourcing bauxite from reserves in the hills of Kuttanali in Orissa. Several other Indian and foreign groups are trying to identify reserves along India's Eastern Ghats running through Orissa, Andhra Pradesh and Tamil Nadu, with the objective of building alumina refineries.

Industry officials say that Nalco, which owns high-quality bauxite reserves of 380m tonnes at Koraput in Orissa, has established beyond doubt that India could become one of the important sourcing points for alumina. Nalco exports about 400,000 tonnes of alumina a year and the government has approved its proposal to raise the capacity of its alumina refinery to 1.575m tonnes from 800,000 tonnes. It also hopes to get government approval for its proposal to expand the alumina smelting capacity to 345,000 tonnes from 218,000 tonnes.

According to a SBC Warburg report, the cost of expansion of Nalco will be at least 24 per cent lower than that of a comparable greenfield venture. The same also

holds good for Hindalco which is investing Rs17.5bn (\$480m) to raise aluminium smelting by 22,000 tonnes to 242,000 tonnes, the capacity of its alumina refinery by 100,000 tonnes to 450,000 tonnes and power generation by 220MW to 575MW. Some of the investment will pay for downstream facilities for making rolled products and aluminium foil.

But because Hindalco cannot expand the smelting capacity beyond 242,000 tonnes at Renukoot in Uttar Pradesh, it has decided to build a new 250,000 tonnes smelter with associated alumina refinery and power complex and downstream activities in Orissa.

Mr Agarwala says: "The group's growth is based on the strength of international competitiveness. Hindalco has a 33 per cent share of the domestic aluminium market and our objective is to have a bigger share of this fast-growing market."

A thriving domestic market and the current world aluminium price of about \$1,650 a tonne have led Indian Aluminium, an associate of Alcan of Canada, to gradually recommission its 73,000 tonnes smelter at Belgaum in Karnataka, which was de-energised in 1992. Unlike Nalco and Hindalco, which are self-reliant in power, Indal buys power to run the smelter from a state-owned utility, which is expensive. But the problem will be overcome as the group commissions a captive power complex.

Bharat Aluminium, a government undertaking, and Madras Aluminium also have big capital expenditure programmes. Analysts say that the Indian aluminium groups are able to raise low-cost funds from within and outside the country because of their quality operations. Hindalco raised \$208m through two issues of global depositary receipts.

THE GULF • by Mark Huband in Cairo

With energy to spare

Smelting is a lucrative use for the Gulf's most plentiful raw material

The rise and rise of Gulf aluminium production has allowed states in the region to add value to their oil and gas reserves while assuring their Asian consumers of regular supplies.

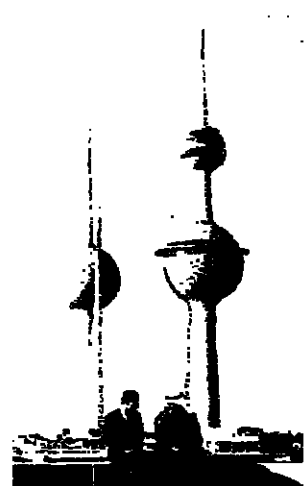
The mania for smelters has gripped the Gulf states from Kuwait to Oman and across the water to Iran. Bahrain's massive Alba smelter, the largest in the region, is now working at full capacity of 500,000 tonnes a year following a \$130m expansion, while the introduction this year of the new Falcon production line at Dubai, in Dubai, has brought its production up to the expected 375,000 tonnes.

Oman's Sohar smelter, due to come on stream by 2003 with an ambitious production level of 480,000 tonnes, is now well-advanced. The character of the project reflects the strong bond between the Gulf producers and the Asian market.

Charus Enterprises' main foreign partner in the \$2.5bn-\$3bn project is the Chinese National Non-Ferrous Metals Industry Corporation, with the two working under the title of the Sohar Aluminium Smelter Company (Sasco).

Meanwhile, Kuwait is considering construction of a 230,000 tonne smelter and plans to build a \$1bn alumina refinery at Boubayan island are also evolving, with the expectation of achieving a 900,000 tonnes a year refining capacity after a three-year construction period.

Qatar is considering a 225,000 tonne smelter project while Saudi Arabia may further exploit its Zubairah bauxite deposit, by constructing a railway to Kuwait for processing into



Kuwait plans a \$1bn alumina refinery and is considering building a 230,000 tonne smelter

alumina, if the cost of constructing the 350 mile track is a viable proposition.

Iran's two Qeshm island smelter projects have been hampered by limited access to foreign exchange. The Almadhi smelter at Bandar Abbas, originally intended to have a 220,000 tonnes a year capacity, has halved its intended output and is expected by analysts to achieve a mere 5,000 tonnes in 1997, despite having received technical assistance from Dubai.

A smaller, reassembled smelter nearby is expected to see 33,000 tonnes output this year, with plans to increase to 120,000 tonnes.

"The Gulf states are sold on the idea of aluminium. They carry the risks and they get the rewards," says Julian Kettle, aluminium specialist at UK mining consultancy Brook Hunt. Prices have remained around the \$1,600 per tonne mark, providing a reasonable profit margin based on production costs of \$1,000 per tonne plus expenses.

Vital to this success has been access and proximity to the Asian markets. But expansion of output will be

determined by the Gulf producers' ability to expand their still relatively small market share. Japan, for example, only imports 7 per cent of its primary aluminium from the Gulf states, the bulk of its imports remaining dominated by Australia, the US and the former Soviet Union.

The Gulf states' access to reliable energy supplies, either through the gas grid or on-site turbines, lies at the heart of its advantage over domestic producers in Japan. Total Japanese domestic production in 1997 is expected to be a mere 19,000 tonnes, as against consumption of 2.5m tonnes this year. Even so, the Japanese market is now maturing, encouraging the Gulf suppliers to look to China and India.

Chinese consumption has increased annually by 13 per cent since 1986, compared with 2.5 per cent in OECD countries, and was 2m tonnes in 1997, making it the second largest consumer after Japan. The rate of growth is expected to settle at between 6 per cent and 7 per cent over the next three years. India, the fourth largest consumer in Asia at 648,000 tonnes in 1997, will produce 555,000 tonnes this year.

The Gulf states' comparative advantage is highlighted by the Chinese experience. Of China's 140 smelters, 20 produce 104,000 tonnes, the remaining, much smaller operators reaching a total of 1.5m tonnes in 1997. But energy costs have hindered the industry's competitiveness.

Chinese smelters linked to the grid pay \$30-\$35 per megawatt hour for power, compared to an average \$20 per megawatt hour in the West. India's smelters, fed by vast amounts of low-quality coal, also face an uphill struggle against those of the Gulf. With up to 70 per cent of

Gulf aluminium now sold in these and south-east Asian markets, the majority state-owned suppliers of the Gulf have used their political clout to tailor their export infrastructure to the needs of the market.

"Dubai has superb port facilities. The container ships coming in would be leaving empty so we fill them up with metal, whereas most of my competitors have to ship in bulk," says Ian Rugeroni, chief executive of Dubai. "We ship direct to the customer in loads of 20,000-30,000 tonnes, and can practically talk in terms of just in time competitiveness."

Gas prices are negotiable throughout the region but, with both the energy and aluminium sectors in state hands, the access to regular, low-cost energy is the mainstay of the industry.

Further success depends on the ability of the Asian markets to emerge unscathed from economic crisis. Thailand, Indonesia and Malaysia - the sixth, eighth and 14th biggest consumers in the region respectively - are expected to see a 20-30 per cent drop in aluminium consumption in the coming 12 months.

According to John Martin, research analyst for aluminium and metals at UK consultants CRU International, Japanese consumption is likely to fall by 4 per cent before an upswing at the end of 1997.

But the Gulf producers have been able to expand output of high quality products, achieving up to 99.99 per cent purity, to mitigate against the predicted drop in demand and maintain margins.

"The main reason for the success is that the fundamentals are sound and the return to shareholders was excellent - we make a bundle of money," says Mr Rugeroni.

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'Fabulous time' ahead

Continued from Page 1

Another potentially serious consequence of the Soviet Union saga has also been removed this year.

An investigation into whether aluminium producers violated US anti-trust law when, faced with a flood of Russian exports, they made production cuts in 1994 was officially closed by the US Justice Department, which is taking no action.

Producers made cuts after an unprecedented "memorandum of understanding" was signed by trade delegates from Australia, Canada, the European Union, Norway and Russia, as well as the US, in Brussels in February 1994.

The trade delegates

concluded that, if the industry was to absorb Russian production into a global system, the industry needed to cut primary output by about 1.5m tonnes a year until the market had been brought back into balance.

Russia agreed to cut output by 500,000 tonnes a year and western companies were left to make their own decisions. They made cuts totalling nearly 1m tonnes a year.

This determined action by the anti-trust complaint to be lodged in the US even though the US Justice Department was involved in the trade talks.

The immediate outlook for the industry depends heavily

on this idled capacity and, specifically, when it will be brought back into operation. Analysts estimate it totals about 925,000 tonnes, including 450,000 tonnes owned by Alcoa (Aluminium Company of America); 208,000 tonnes owned by Reynolds and 133,000 tonnes owned by Pechiney of France.

Pechiney, Hydro Aluminium of Norway and Alcan have announced they will restart some capacity in the near future. Analysts insist the rest will be needed over the next two years.

Some suggest there might even be a shortage of production capacity at the turn of the century which would push aluminium prices up sharply.

Not all the big producers subscribe to this theory but all are being extremely cautious about expanding capacity - a new smelter costs well in excess of \$1bn.

As Mr Bougie points out, the timing of any move is very important, for individual producers and the industry as a whole.

"We will proceed very cautiously. The last thing we want to do in a cyclical industry is to commit to large investments and find the market collapsing."

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TRANSPORT • by Charles Batchelor

Taking off in new directions

New designs of high-speed ferries represent a breakthrough for the metal

The qualities which have made aluminium the metal of choice for aircraft manufacturers for much of this century are now being given growing attention in other transport sectors.

Rising fuel prices and the need to reduce vehicle weights have already given aluminium an important position in the vehicle market. As speed becomes a more important selling factor in the rail and shipping sectors so it becomes possible to justify the extra costs involved and the metal is finding expanding uses in these areas too.

The most dramatic breakthrough for aluminium has occurred as a result of the

rising popularity of high-speed ferries, built to both catamaran and monohull design.

Improved motorway links and the replacement of some ferry links with fixed crossings - including the Channel Tunnel and bridge-tunnels linking the Danish islands and Sweden - have raised travellers' expectations of journey times. Motorists are no longer prepared to accept the lengthy water crossings required by conventional ferries.

Until the emergence of fast ferries, aluminium had traditionally been restricted to small workboats, patrol boats and some high performance yachts.

Interest in high-speed ferries, capable of up to 35 knots emerged in the mid-1970s in Australia and Scandinavia. These vessels were typically capable of carrying between 200 and 400 passengers.

Aluminium's ability to withstand corrosion makes it well suited to maritime use. But these ferries have posed a design challenge for the engineering profession. High-speed travel through choppy seas places an enormous strain on the structure of these vessels and there are concerns about their fatigue resistance over the longer term.

Despite these worries, their early performance has been good enough to encourage designers to build even larger vessels. The Australian-built Hoverspeed Great Britain, which came into service in 1990, can carry 100 cars and 600 passengers, while even larger vessels, such as the Slesna Discovery operated by the Slesna Line, can carry 376 cars and 1,500 passengers at speeds of up to 50 knots.

High-speed cargo ships have yet to make their appearance although an

early experiment with the use of aluminium in a conventional merchant ship produced the *Alumina*, a 1,100 dwt product tanker, built in Germany in 1980. Research is under way in Australia and Japan into high-speed vessels which could be used for moving high value, time-sensitive items, probably in containers.

In the rail sector, the use of aluminium was for a long time restricted by the difficulty in producing the very large, complex extrusions required for train bodies. It was the Swiss investment in bigger presses and more complex dies which led to a breakthrough in this area.

Aluminium's lightness is important in the design of high-speed trains but is equally necessary on slower commuter rolling stock where fast acceleration and braking are required to meet timetables.

The incompatible signal-

ling and power systems of the European railways mean locomotives must frequently carry equipment to cope with several different technologies. This puts a premium on reducing the weight of equipment where possible.

Aluminium is well established in the automotive field with the amount of the metal used in North American passenger vehicles tripling from an average of 87lb per car to 252lb over the past 20 years. Reynolds Metals, the third-largest north American aluminium group, forecasts a further rise to 410lb by 2006 as manufacturers attempt to meet official environmental standards and customer demand for cars which are cheaper to run.

Reynolds calculates that for every 10 per cent reduction in the weight of a road vehicle there is a 7 per cent increase in fuel economy and a 10 per cent reduction



Audi's A2 concept car is likely to be the prototype for a high-volume, all-aluminium, small and economical car

in emissions. Reducing the weight of one component in a car means that the weight of linked assemblies can also be reduced. A lighter engine block, for example, can be supported by a lighter engine cradle.

The fuel savings possible over the lifetime of such a lighter car have been calculated at between 500 and 700 gallons, a saving of \$600 at current US fuel prices and

double or triple that figure in Europe and Japan.

The thermal conductivity of aluminium makes it particularly appropriate in radiators, oil coolers and air conditioning systems while its corrosion-resistance qualities make it ideal for bumpers and other body parts.

Aluminium, it is said, made the modern aircraft industry possible and it currently accounts for nearly 70

per cent of the materials used to make aircraft. The metal replaced wood and steel, used extensively in aircraft manufacture in the early 1900s, and the first all-aluminium aircraft was built in the 1920s.

The Airbus A3XX, due to enter service in 2003, is expected to have a total maximum take-off weight of 530 tonnes. Of this 140 tonnes will comprise aluminium alloy structures with about 35 tonnes of carbon fibre reinforced plastics, 15 tonnes of titanium and 13 tonnes of high strength steel.

Aluminium's corrosion-resistance means that aircraft do not need to be painted, saving several hundred pounds in weight.

Aluminium has made progress in the transport sector but this does not mean that the manufacturers of competing materials will let it have its own way. Other light-weight materials, such as titanium, are also finding increased uses in aircraft while the steel and copper industries are fighting back in the vehicle sector.

PACKAGING • by Kenneth Gooding

Soft drinks switch to PET leaves industry struggling

Aluminium is under attack in its biggest packaging sector - the drinks industry

Put 50 cents into any of the vending machines at the World of Coca-Cola in Atlanta - housing "the world's largest collection of Coca-Cola memorabilia" - and the soft drink is delivered in a plastic bottle. A year ago the Coke would have been in an aluminium can.

The switch from cans to PET (polyethylene terephthalate) for soft drinks in the US has been so swift and bruising that the aluminium industry is still struggling to come to terms with it.

Aluminium's lightness and flexibility combined with strength, its foldability, good barrier characteristics, non-reactivity in contact with liquids, fats and oils as well as its abundance and recy-

clability, all make it a formidable packaging material. Innovative design and effective marketing have enabled it to take share in virtually every type of packaging, in spite of its relatively high price, and growth is continuing in many areas.

Cans represent one of aluminium's most important markets, accounting for 20 per cent of global demand. Cans in the US alone account for 10 per cent of worldwide sales of the metal. Now this market is under threat, not only from PET in the soft drinks business, but also because glass bottles are back in favour as beer containers.

In the US the development of micro breweries and the perception that "premium" beer should be served in glass bottles is having a noticeable impact. Glass' share of the beer package market in the States moved up from 35.8 per cent in 1994 to 38.6 per cent last year while cans slipped from 64.2

to 61.4 per cent.

"Our market research shows that people think glass is classy and that beer tastes better in glass," says Norman Nieder, group director, packaging technology group at Anheuser-Busch, the brewing giant. "A can is a can. It is always the same."

Robert Budway, president of the US Can Manufacturers' Institute acknowledged the advances glass is making in the beer business but insists that the main threat to the aluminium can is posed by PET bottles in the "single serve" soft drinks market, primarily in vending. "In the US this is a market of 15bn to 18bn units and 80 per cent of all new vending business is going to PET," he warns.

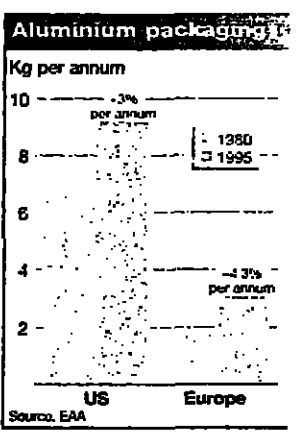
In 1991 aluminium cans accounted for 55 per cent of US soft drinks packages while PET bottles had 34 per cent. Last year the two were neck and neck at 50 and 47 per cent respectively. While the industry had some time



Heineken's award-winning shaped can looks and feels like a beer glass

to adjust to the PET threat in North America, it has been startled by the way the aluminium can's progress in Europe has suddenly stalled.

Until 1995 demand for aluminium cans in Europe was growing at 9 per cent a year but since then it has levelled off, not only because of the growth in PET bottles but also because the steel industry, not wanting to see the beverage can market go the



same way as in the US - where aluminium had nearly 100 per cent of the market - had fought back spiritedly.

Nick Mason, research manager of the aluminium group at the CRU international consultancy, says: "Until very recently we thought there was scope for the can to penetrate the European beverage packaging mix a little further, even though we recognised the

looming threat of PET. But we estimate that, after three years of steady gains, the share of the packaged beer and soft drinks market taken by cans fell very slightly in 1996 to just more than 15 per cent."

He points out that it is rare for a product to remain at the top for more than 10 years and that in the US and Europe "we appear to be at, or close to, the final saturation phase in the life cycle of the can, although I do not believe that precipitate decline is inevitable."

Another worry for aluminium producers is that the drinks companies, having quickly transferred the PET technology to Europe from the States, might do the same in emerging markets, such as those in Latin America, on which the aluminium industry is heavily relying for future growth in the can business.

In soft drinks, for example, two US companies dominate the global business, Coca-

Cola, with 47 per cent, and Pepsi with 22.3 per cent. "One lesson from Europe is that there is a risk, across a whole range of developments in packaging, of a leap to PET," says Mr Mason. "Packaging has become a crucial element of brand identity. Over a relatively short period container and material combinations that offer proprietary distinctive-ness have acquired tremendous competitive advantages."

"So far the pace has been set by PET bottles." Nevertheless, the can remains an excellent container offering, for example, a 30 per cent cost advantage over glass bottles at the filling stage and, at present, competitiveness with PET in the "single serve" container filled in high volumes.

Mr Mason suggests that a "two tier market" might emerge, consisting of a high throughput segment in which system economies still dominate - and in

which cans retain many advantages - while the other would be the premium part of the market, "in which the package, as much as the contents, may determine the value of the product to the brand manager."

Anheuser-Busch's Mr Nieder implies that brewers are still attempting to find a way to win customers by using cans.

"Cans are much more profitable to us than glass bottles," he points out.

His group is experimenting with embossed cans, cans with labels using 10 colours, cans with photographs on them, cans that change colour to show whether they are cold or warm, cans with "touch-off" tops instead of ring pulls and shaped cans.

However, the plastics producers are now developing bottles made of polyethylene naphthalate (PEN) capable of holding beer, so the plastics threat to the aluminium industry could become even more serious.

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Head Office & Works : P.O. Ramnagar-201 217, Dist. Sonbhadra (U.P.) INDIA Phone : (91-546) 52077, 52078 Fax : (91-546) 52107
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Hydro Aluminium Metal Products
Drammensveien 264
P.O. Box 80
N-1321 Stabekk
Norway

Tel.: +47 22 73 81 00
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